
SECOND ANNUAL CONFERENCE OF THE
MUMBAI CENTRE FOR INTERNATIONAL ARBITRATION

The Changing Landscape
of Arbitration in India

Saturday, 4 November 2017

The Regal Room, The Oberoi Hotel,
Nariman Point, Mumbai

A DTI Transcript

1 Ms Niyati Gandhi: Good morning, everyone, and welcome to
2 the second annual conference of the Mumbai Centre for
3 International Arbitration. Thank you all for joining us
4 today, and our special thanks to all who have travelled
5 across the country and even the world to be here with us
6 today. I am Niyati Gandhi, an advocate with Aarna Law
7 and the current co-chair of the Young MCIA.

8 The theme for the conference today is The Changing
9 Landscape of Arbitration in India. With the constantly
10 changing landscape of arbitration in India, there is
11 a lot to talk about.

12 Please join me in welcoming our special guests for
13 the plenary session. First and foremost, please join me
14 in welcoming our chief guest, the Honourable
15 Chief Justice of India, Mr Justice Dipak Misra.

16 Please also welcome our guest of honour, Honourable
17 Justice AK Sikri, who has authored not one but several
18 landmark judgments on Indian arbitration law.

19 Finally, please join me in welcoming Shuva Mandal,
20 the group general counsel at Tata Sons Ltd, one of the
21 youngest and most influential general counsel in India.

22 Thank you for joining us today.

23 Finally, please welcome our CEO, Madhukeshwar Desai,
24 to kick off the day's proceedings with the welcome
25 address.

1 10:11 Welcome address by Madhukeshwar Desai

2 Mr Madhukeshwar Desai: Thank you, Niyati.

3 Respected Chief Justice of India, Justice
4 Dipak Misra; Justice Sikri; Chief Justice of the Bombay
5 High Court, Justice Manjula Chellur; Honourable Judges
6 from the Bombay High Court; Tata Group GC,
7 Mr Shuva Mandal; ladies and gentlemen.

8 When we launched the MCIA last year, I concluded my
9 speech by saying that I'm confident that the MCIA will
10 succeed. I'm confident that the MCIA will succeed
11 because it's the collective aspiration of the people
12 sitting in this room, on the stage, in the courts and
13 even outside India that the MCIA should succeed. It is
14 this collective aspiration to see India establish itself
15 as a successful seat for arbitration that propels us.

16 I also continue to speak from where I left off last
17 year to drive home a point. We are here to build on our
18 commitments, to continue to improve as an institution,
19 never stop learning, never stop innovating and pushing
20 perceived boundaries. While there's a lot that we have
21 accomplished in the past year, there are a few things
22 that I would like to highlight.

23 Without mincing words, everyone here understands and
24 appreciates that the manner in which arbitration is
25 conducted in India today is far from ideal. Like every

1 10:13 change, this change too can be brought about only by
2 the next generation.

3 In February this year, we launched the Young MCIA,
4 a platform for young arbitral practitioners to come
5 together and create a fraternity of like-minded
6 individuals interested in arbitration. Over the past
7 year, Young MCIA has conducted training programmes, in
8 association with international organisations like, HKIAC
9 and AFIA, to train young lawyers on the difference
10 between court practice and arbitration practice,
11 drafting and pleadings and, in our next edition, the art
12 of cross-examination. We believe that these training
13 programmes, besides imparting knowledge, will allow for
14 our lawyers to distinguish between court practice and
15 arbitration practice.

16 This community, in a short span of nine months, has
17 already crossed 300 members, a feat for which I must
18 congratulate our Young MCIA Steering Company. For
19 the upcoming year, we will have more training programmes
20 and more members in the Young MCIA.

21 Arbitration in India has acquired a dubious name as
22 luxury litigation. A large part of this has been linked
23 to the fact that arbitrations are conducted for the lack
24 of availability of proper arbitration venues and
25 five-star hotels. This is far from ideal for

1 10:15 arbitrations to be conducted and unnecessarily inflates
2 the cost of arbitration.

3 Last year, we saw India's first and only
4 tuned-for-arbitration facilities. Keeping in mind our
5 commitment to building an ecosystem for arbitration, we
6 don't limit the use of our facilities by linking it to
7 our rules but keep it open for ad hoc arbitrations as
8 well. In fact, in the last year we have had over 155
9 arbitrations conducted at our premises.

10 We offer our rooms at significantly subsidised rates
11 and encourage the use of our facilities, specifically
12 our facilities such as our arbitrators' lounge, breakout
13 rooms, and we encourage the use of live transcription.

14 In fact, we have this conference, like we did with
15 our last conference, live-transcribed to show
16 the benefit of these services.

17 We are happy to report that our facilities are built
18 to a standard that is truly international, because we
19 have the Permanent Court of Arbitration and the MCIA
20 that has signed an MOU for the PCA to use our facilities
21 for their hearings in India.

22 However, the biggest milestone this year, not just
23 for the MCIA but for the arbitration community, has been
24 that the Supreme Court of India has asked the MCIA to
25 act as an appointing authority for an international

1 10:16 matter under section 11 of the Arbitration Act. While
2 this is a huge demonstration of faith by the courts in
3 the MCIA, to my mind what was important was the message
4 that it sent out globally: institutional arbitration had
5 the support of the highest court in India.

6 For those who ask why this wasn't done before, I end
7 by quoting the French poet Victor Hugo, who said nothing
8 is stronger than an idea whose time has come.

9 Thank you so much.

10 Ms Niyati Gandhi: Thank you, Madhukeshwar.

11 May I now please request Shuva Mandal to address
12 the audience.

13 Address by Shuva Mandal

14 Shuva Mandal: Honourable Chief Justice, Honourable Judges,
15 Honourable Judges of the Bombay High Court, all of my
16 seniors here, fellow lawyers, it's a great pleasure to
17 be speaking in front of such an august audience.

18 Madhukeshwar mentioned that it is incumbent on
19 the young generation of lawyers to take this forward,
20 changing the arbitration landscape in India. That is
21 largely true, but I think we need the guidance and
22 support of the existing generations and their learnings,
23 because we are on the threshold; like in many sectors of
24 our economy, where we have the ability to make that
25 change, it's a window that won't come again and again.

1 10:18 The next 10 years will see probably a tripling of
2 the Indian economy. With that, for business houses like
3 ours, the rest of the institutions will have to play
4 a very key role in supporting that growth, and it's not
5 easy. We are harsher on ourselves than we need to be.
6 There are a lot of impressions about the arbitral
7 system, the judicial system. That is not all true;
8 there are a lot of positives.

9 If we look forward, the crux of the issue is what is
10 it that we can do to support this growth that is going
11 to come into India. If you historically go back, in
12 the traditional way of the three pillars of our
13 constitution -- the Government, the legislature,
14 the judiciary -- if there is one pillar that has time
15 and again withstood attacks, built its reputation, won
16 the confidence of people, it is the judiciary. That is
17 one point we need not debate much.

18 But with that also lies the opportunity to set in
19 place an alternative dispute resolution system and
20 the arbitration system. So what has really happened
21 over the last two years that we keep speaking about this
22 changing landscape?

23 Sitting in a business house, I can tell you. It is
24 not the right word to use, but I think it will easily
25 communicate the idea. There is a fear of

1 10:20 the enforcement, if I were to put it very clearly.
2 There is a fear of the enforcement, whether it is
3 the regulatory system, the judicial system, and what was
4 missing in the arbitral system. If you really step
5 back, we spend many hours discussing enforcement of
6 awards. It's a chapter in itself. But in a lighter
7 vein, the fact that there is discussion on enforcement
8 of an award, it kind of beats the issue. An award is
9 an award; it is there to be enforced.

10 There is a general respect among people for these
11 institutions that have now evolved. Litigation has
12 never been a win-win situation for businesses. It's
13 never been a win-win. We spend several hours much more
14 than we spend in courts trying to avoid litigation. But
15 with growth in the economy, we are invariably left with
16 the situation where we will be left with the outlier
17 cases which go into dispute resolution.

18 People are looking for effective, speedy remedies,
19 not because they like speedy remedies but because, very
20 simply, the cost of capital in getting locked in
21 litigation -- not in terms of costs; of course, it's
22 a large part of it. But the fact that the principal
23 issues of capital are locked into it makes business and
24 projects unviable, and therefore, the speediness of
25 the arbitral system.

1 10:22 There are low-hanging fruits. There are several big
2 things we can do, but there are a few low-hanging fruits
3 that can change it. For one, and in a much lighter
4 vein, there are more lawyers than non-lawyers in this
5 room. The arbitral system needs a greater and more
6 active participation from arbitrators who are
7 non-lawyers, with the non-judicial mindsets necessarily,
8 because an arbitration is not the classic adversarial
9 system of dispute resolution. There is a consensus
10 approach. There is an expert approach.

11 I believe that if institutions like the MCIA also
12 start inducting, promoting, if you may say, a non-legal
13 approach to some of these arbitral resolutions, that
14 facilitates both the legal approach plus
15 the respectability and the enforcement of these awards
16 in the judicial system.

17 The second which can be greatly helpful is the rules
18 of natural justice. Natural justice is fundamental to
19 business, to resolution of disputes. But typically, as
20 a general rule, the parties involved in arbitrations
21 have a certain sense of sophistication, have a certain
22 sense of understanding of each other. There needs to be
23 a slight relaxation of those rules, because people tend
24 to abuse those rules more often than actually benefiting
25 from them. That would be of great advantage if

1 10:23 the general direction in which arbitral laws develop is
2 towards a more relaxed approach to enforcement of
3 natural justice rules.

4 Institutions like MCIA have started the trend of
5 preventing the export of the legal profession. It is
6 not that arbitrations were not popular in India; they
7 have always been, but it has been exported. A lot of
8 major arbitration, for lack of institutions, have been
9 exported, like several things that have happened to
10 the rest of our country: capital markets have been
11 exported, industries have been exported. Here is
12 the opportune time for us to bring back all these
13 institutions into this country.

14 We need not have 153 cases in the SIAC, as we saw in
15 2016. We could have had at least 50 of those cases in
16 MCIA. What is required for that is a proper system for
17 arbitration, and that system, institutional
18 arbitration -- pardon me saying this -- is often
19 confused with just good conferencing facilities.
20 I think that is a very small part of the arbitration.

21 The heart of the institutional process are
22 the rules, the emergency arbitrators. It is
23 the alacrity with which rules are enforced. It is
24 the fact that there is a time process through which it
25 can be resolved. The culture is developing in India.

1 10:25 There are a few steps more to go, but I'm confident we
2 will get there.

3 Coming to the changing landscape, I can tell you
4 that business houses are worried. There was a time when
5 several of my colleagues in the business industry would
6 say, "Oh, it's a litigation, it doesn't matter, it will
7 take nine years, ten years, it's okay, we will play it
8 out".

9 People now think, rightly so, "What is it that we
10 can do to resolve it?" People are taking their
11 contracts more seriously. If the arbitral process
12 develops a lot more, it will help in that a lot more.

13 Last, but not the least, where I started off, there
14 is an increased requirement to have experts -- technical
15 experts, valuation experts, accountants -- playing
16 a more active role in arbitrations. A vast majority of
17 disputes that go into arbitrations are not about,
18 per se, legal principles as much as it is about complex
19 oil and gas contracts, complex valuation issues, what
20 are the principles to be adopted.

21 Typically, people rely on experts to depose before
22 an arbitral tribunal comprising judges. Experts will be
23 experts. But the determinators of the dispute need to
24 be people with those technical skill sets. So it is
25 important that, as institutions, we socialise

1 10:27 the concept of arbitrations outside the legal fraternity
2 because a lot of value is also there.

3 I will be hearing the debates later on today, and we
4 are posed a very interesting point. We have an evolving
5 arbitral law, judicial interference has significantly
6 reduced. There is more clarity in the laws.
7 The overarching principle of public policy has been
8 diluted. People feel more confident.

9 I must specifically commend the Delhi High Court,
10 which has specifically gone a long way in enforcing
11 awards, especially foreign awards. They have not balked
12 at large amounts. They have not balked that these
13 issues will trigger challenging, well-established Indian
14 legal principles.

15 There's a general concern amongst people who
16 challenge arbitral awards: what is going to be
17 the security deposit I have to give? It's a good
18 concern. It means you are not going to go scot-free on
19 an appeal process for the next six years just because
20 the system gives you that chance.

21 We are well posed the "doing business in India"
22 controversy. The legal process, legal enforcement, we
23 need to up ourselves there.

24 With that, I would like to thank all of you and
25 welcome you. We look forward to a great conference

1 10:28 today.

2 Many thanks.

3 Ms Niyati Gandhi: Thank you, Shuva Mandal, for your
4 insights.

5 I invite Honourable Justice AK Sikri to address
6 the audience.

7 Address by the Honourable Justice AK Sikri

8 Justice AK Sikri: Good morning, everybody. My esteemed and
9 revered Chief Justice Dipak Misra and his wife,
10 Mrs Misra, sitting here; Mrs Manjula Chellur, Chief
11 Justice of the Bombay High Court; Judges from Bombay
12 High Court, past and present; dignitaries who have come
13 from other countries; many very, very familiar faces in
14 the arbitration world and from our country, who are
15 really the torch-bearers; my wife; ladies and gentlemen.

16 Or should I use the expression I learned? I think
17 I should send that message also. There was a memorial
18 lecture which I was supposed to give, and it was
19 presided over by Professor Baxi. He said to let's now
20 use a neutral term, "gentle persons", instead of "ladies
21 and gentlemen". I say "all gentle persons sitting
22 here".

23 Let me first congratulate MCIA for organising this
24 second annual conference. MCIA is barely two years old,
25 and within this short span of time it has really

1 10:31 travelled a lot. It's not taking baby steps, going by
2 the age of this institution, but big leaps forward. It
3 has been recognised in India. It has made its presence
4 felt in the international community, and I think it will
5 do well in the near future as well. When we talk of
6 this subject, The Changing Landscape of Arbitration in
7 India, I'm sure it is going to play a pivotal role in
8 the process.

9 Coming to the topic, I will start by narrating
10 some instances, or features and anecdotes. The first is
11 a couple of days ago, in the newspapers, it was said
12 that in the Ease of Doing Business Index in India,
13 the ranking of India went from 130 to 100, 30 steps in
14 one stroke, which is a big achievement.

15 If you had read the reasons the World Bank has
16 given, the two main reasons were that we have made
17 significant statutory changes in arbitration law,
18 bringing it in tune with international standards. Of
19 course, that was the purpose when the 1996 act was
20 enacted, but going by experience of how it worked and
21 certain difficulties which were faced, they were sought
22 to be overcome by these amendments.

23 The second was bringing in legislation insofar as
24 the insolvency regime in this country is concerned,
25 which is the IBC, Insolvency and Bankruptcy Code in

1 10:33 India. Again, it is a very, very significant statutory
2 step.

3 Second, it must have been in 2005 or 2006 that we
4 had gone to Singapore, a few lawyers from Delhi and
5 judges. We were led by Justice Lahoti. We had
6 interaction with the Singapore International Arbitration
7 Centre, SIAC. It was their invitation to us.

8 Of course, after visiting the SIAC premises, in
9 the afternoon there was an interactive session with
10 three speakers from the Indian side and three speakers
11 from Singapore. Amongst the speakers was
12 Justice Lahoti, I was there, and the President of the
13 Bar Association at that time.

14 First, we were to speak. We were speaking about
15 what is the statutory regime as well as
16 the Arbitration Act. In those days there were
17 difficulties which were faced because of Bhatia
18 International and ONGC Saw Pipes, so we were almost
19 defensive in trying to explain the reason behind those
20 judgments and how those judgments are still not
21 the roadblocks.

22 For Singapore, the three speakers who were there
23 were the CEO of SIAC, the Attorney-General of Singapore
24 and one judge of the Supreme Court of Singapore. They
25 didn't talk about what the law is and the nuances of

1 10:35 law, statutory provisions, et cetera. The chorus was,
2 "Look, SIAC is best, the infrastructure, come to this
3 country". That is what the SIAC representative said.
4 The AG said that the Government gives full support to
5 this SIAC and the Government is ensuring that it works.
6 The Supreme Court judge, Justice VK Rajah, said, "Look,
7 the judiciary is also supporting not SIAC in particular
8 but arbitration culture in this country by minimal
9 interference. So Singapore has the best environment,
10 best atmosphere".

11 The third incident I wanted to share is that last
12 month only, SIAC had its conference in Delhi.
13 Our Honourable Chief Justice was the keynote speaker in
14 the evening. In that session, our Honourable
15 Chief Justice spoke, and a minister from Singapore was
16 there, and she spoke. Thereafter, there was a panel
17 discussion of lawyers from other countries, which was
18 moderated by Mr Nankani, and the topic was Hard Talk,
19 hard talk about the arbitration system as such, which
20 has come under some ridicule for some reasons, whether
21 there is a future for arbitration at international level
22 or not.

23 Why I have narrated these three instances, as
24 I progress further in my address, I will share with you.
25 Coming to the first: India's ranking because of these

1 10:38 statutory amendments. In the aftermath of Bhatia
2 International and ONGC, the Saw Pipes case, it was felt
3 that some amendments are necessary across the board.
4 The Law Commission was given this task, and on
5 the recommendation of the Law Commission these
6 amendments came into existence. Everybody knows;
7 I don't know have to say much on that.

8 I want to emphasise here something which, in
9 an emphatic manner, was emphasised by our Honourable
10 Chief Justice in the SIAC address also. Look, there has
11 always been a problem as to the purpose of arbitration,
12 whether it is served by arbitration proceedings or not.
13 The two things required are it has to be cost-effective
14 and it has to be expeditious, where proceedings don't
15 take much time.

16 That was not happening in our system, which are
17 taken care of by the amendments. There's a cap on
18 the fee, and there's a time limit which is provided to
19 the arbitral tribunal to give the award, the time by
20 which they have to give the award.

21 There's a thirst for institutional arbitration
22 because ad hoc arbitration with a five-star culture and
23 not arbitration culture was prevalent in this country.
24 That has to be taken care of and that has been
25 emphasised in these amendments. This has, coupled with

1 10:40 IBC, as I said, put India within 100 countries insofar
2 as ease of doing business is concerned.

3 Once these two things are there, still delays take
4 place because of certain other reasons, and it becomes
5 still a costly affair because of certain other reasons.
6 On that, I admire the topics which are chosen.

7 The first is on the arbitration clause itself, how
8 it has to be worded. It has been the experience that,
9 when these contracts are entered into between
10 the parties, all details are worked out very minutely
11 insofar as whatever is the subject matter. If it's a
12 collaboration agreement, suppose one party has agreed to
13 give its know-how, et cetera, to the other party, or an
14 investment which is being made. But when it comes to
15 arbitration clause, up to now, at least, not much effort
16 is made, and maybe a cut-and-paste policy is adopted.

17 Particularly in international arbitration, that
18 became the area of concern. If we talk in the context
19 of what happened in India, starting from Bhatia, there
20 was the seat of arbitration and whether, under
21 section 9, the Indian courts can interfere with even
22 those proceedings which are going on outside. So these
23 disputes had been there.

24 Insofar as international arbitration is concerned,
25 there are three sets of laws which apply. There is

1 10:42 a law of contract, which governs the relationship and
2 how the contract, et cetera, is to be interpreted,
3 various clauses, which law would prevail, the law of
4 which country.

5 There is a law of arbitration agreement, which may
6 be different from the law of contract, which is
7 lex arbitri. And there is law of conduct of arbitration
8 proceedings, curial law. It has given rise to where is
9 the seat of arbitration, where is the venue of
10 arbitration and all those nuances, from Bhatia's journey
11 up to BALCO, and thereafter Reliance I and Reliance II,
12 as well as Reliance cases. I have been a party to these
13 judgments.

14 We felt that all this could have been avoided if
15 there was a proper arbitration clause, particularly
16 about the seat of arbitration and the venue of
17 the arbitration, and it would avoid delays. If there is
18 a dispute as far as the constitution of the arbitration
19 is concerned and where the arbitration should take
20 place, and the arbitration process doesn't get started,
21 naturally the clause which is in the arbitration law,
22 that the award is to be made within 12 months, won't be
23 triggered. But delay takes place. The dispute has
24 started, but the parties are still struggling as to
25 where this arbitration proceeding is to be conducted,

1 10:43 which is the seat of arbitration, because much depends
2 on that. And ultimately, which is the court which has
3 the jurisdiction, even at the interim stage or final
4 stage, to deal with such an award.

5 Therefore, this becomes very, very important and it
6 can avoid delays.

7 The second stage is the conduct of arbitration
8 proceedings. Insofar as conduct of arbitration
9 proceedings is concerned, yes, a time limit is provided.
10 But the challenge is to stick to these timings. Here,
11 I would say there are two significant aspects which are
12 to be kept in mind and which can go a long way in taking
13 care of this time frame.

14 One is, instead of ad hoc arbitration, we have
15 institutional arbitration. It should be not limited
16 that the parties in the arbitration agreement are
17 agreeing for a particular institution. That is
18 a welcome move. That should happen. But in addition,
19 under section 11, applications dealing with these
20 applications, the High Courts and Supreme Court can
21 refer the matters to such institutions, because much of
22 the care is taken by the secretariat of MCIA or such
23 institutions, and that can be provided.

24 There is a provision for scrutiny of
25 the arbitration, at least from the stricter point of

1 10:45 view, and there is no such mistakes apparent, not going
2 into the merits of the decision which is given by
3 the arbitral tribunal, which minimises the chances of
4 challenge to the award. It may give some strength as
5 well or some facilities for the arbitral tribunal to
6 decide the case appropriately and early.

7 The second aspect, which I said was a few days ago,
8 in one of the functions organised by ICC, relates to
9 the conduct of arbitration proceeding by the arbitral
10 tribunal. Here, some bold steps are to be taken. What
11 I have read, and what I emphasised there also, I can say
12 in a nutshell because there can be a detailed discussion
13 on that, as of now, what happens in arbitration
14 proceedings, unlike court proceedings.

15 In court it is a judge who is in charge of the court
16 proceedings. He controls the proceedings. That doesn't
17 happen in proceedings before the arbitral tribunal. It
18 is the parties. Whether it comes to pleadings, detailed
19 pleadings, evidence also, the affidavits filed running
20 into 1,000 pages, and then cross-examination of
21 the witnesses which may go on for days, how this has to
22 be conducted. The arbitral tribunal would only be
23 taking note of the proceedings. The arbitral tribunal,
24 or the arbitrator, should play a more positive and
25 effective role.

1 10:47 There are three different authors who are great
2 arbitrators in the international field. That is
3 a recognition which they enjoy. They are
4 David W Rivkin, Michael E Schneider, and the third is
5 Karyl Nairn, a QC. They have described the approaches,
6 which are almost the same. Therefore, I will not say
7 each of the approaches but will sum up these approaches.

8 Rivkin calls it a "town elder" approach. Michael
9 calls it a "commissioner model" approach, as we have
10 court commissioners. Narin calls it "diagnostic
11 consultant" approach.

12 If I may sum up and summarise these approaches in
13 a few seconds. Instead of coming only after
14 the pleadings are complete and issues are to settled,
15 joining the proceedings and thereafter sitting for
16 examination and cross-examination of witnesses,
17 including expert witnesses -- which is one of
18 the sessions here -- the arbitrator would take charge of
19 proceedings or would at least participate in
20 the proceedings from the very beginning.

21 In the beginning itself, it is an approach that, to
22 some extent, I feel is taken from courts and to some
23 extent mediation techniques also. He will have a first
24 meeting, even when the pleadings are not complete, and
25 maybe a statement of claim has come by the claimant

1 10:49 which has been filed, and would discuss what are
2 the issues, what are the business stakes.

3 There may be a dispute between the parties but
4 the parties may like to go on with business relations.
5 What kind of decision is needed? Issues? Claims?
6 After discussing this, it can lead to the curtailment of
7 the pleadings, the evidence, on certain aspects, where
8 evidence may not be required at all.

9 I can demonstrate it by giving detailed reasons, but
10 there's not the time. I'm only emphasising that
11 a proactive role by the arbitrators is needed. To that
12 extent, and to give authority to the arbitral tribunal,
13 some changes or modification in the rules of
14 the institutions are also needed.

15 I told you about the first instance of India jumping
16 from 130 to 100. All of you know that there's one
17 Mr Amitabh Kant, who is the CEO of NITI Aayog. His
18 write-up was there two days ago in one of
19 the newspapers. He is a friend, so I called him,
20 congratulated him.

21 He said to me one thing. "From 100, we can come to
22 70 or even we can go higher if one thing is done:
23 enforcement of contracts by the judiciary". Some
24 measures are required. With that, when the arbitral
25 award is passed, the third level, which is how we

1 10:51 enforce the awards and how we enforce the contracts, the
2 judiciary coming in to being.

3 I was happy to hear that the Delhi High Court is
4 doing very well on that behalf. The Government has also
5 come out with commercial courts. The Bombay High Court,
6 Karnataka, Delhi and many others have set up commercial
7 benches. What is required with the judges who are also
8 posted there is that it should not be a routine roster
9 change, one after the other, but it should be those who
10 are well equipped with commercial laws, having that
11 commercial sense. I admire my Chief Justice. We have
12 one or two benches, but mainly Justice Rohinton Nariman
13 is given these cases.

14 Let me tell you another example, in a related sense,
15 as far as the IBC, Insolvency and Bankruptcy Code, is
16 concerned. There was a resolution processed by
17 the NCLT, the National Company Law Tribunal as to
18 timelines. I think 180 days is prescribed.

19 I can share with you and when I find it, all those
20 cases. It is a new court which has come into existence,
21 hardly, and operationally it is hardly seven or eight
22 months ago. All those causes which have landed up in
23 the Supreme Court have been decided within one or two
24 months from the filing of the cases. I think two
25 judgments I have authored, three or four Justice Nariman

1 10:53 has authored, which I have read in the reports. That is
2 the kind of work culture which is required.

3 I come to the second instance, our visit to SIAC,
4 where SIAC was saying all this. The time has come when
5 we can also boast. It was rightly mentioned that after
6 BALCO, as far as judgments are concerned, in
7 the judicial approach there has been a paradigm shift.
8 There is an approach of minimum interference with
9 the award. The judiciary has exhibited that. I have
10 seen in many journals worldwide, it is appreciated.

11 The only problem is delay, which is to be taken care
12 of. These are some of the aspects we have to give our
13 attention to, and hopefully India will become the hub of
14 international arbitration as well.

15 Thank you very much.

16 Ms Niyati Gandhi: Thank you, sir, for sharing your views.

17 Shri Suresh Prabhu, the Union Minister for Commerce
18 and Industry, was unable to join us today. However, he
19 has sent his regrets and, thanks to technology, a video
20 message to address the audience.

21 Shri Suresh Prabhu (via video message): Let me congratulate
22 Mr Madhukeshwar Desai for initiating this very brilliant
23 idea of setting up the Mumbai Centre for International
24 Arbitration. Knowing this young man, Mr Desai, I'm not
25 surprised by his innovative idea. He is full of talent,

1 10:55 versatility, initiatives, and, therefore, he has
2 obviously come out with these very interesting ideas.
3 I am sure we can only benefit from this.

4 There are several business disputes which should go
5 into the alternative dispute resolution mechanism.
6 Going to the civil court should be the last option
7 because courts are already crowded with so many
8 litigants waiting to get a verdict from them.

9 If you have an alternative system which
10 the Parliament of India created, of arbitration, it will
11 ensure that disputes are resolved speedily. It is
12 a burden of the courts that will get justice, and in
13 the process we will be able to solve this problem.

14 But many times arbitration goes abroad because
15 people have faith in that. We need to create good
16 institutions in India in which people will have
17 confidence and therefore they will come to this
18 institution and we will have a lot of benefits from
19 that. I wish to congratulate Mr Desai once again.

20 Unfortunately, I'm travelling and not in India.
21 I'm participating as the Commerce Minister of India in
22 very important events globally. Please excuse me for
23 not being here physically.

24 I assure you of one thing, I will provide full
25 support to this institution and ensure that such a young

1 10:57 body matures soon to become a globally acceptable,
2 globally respected and globally renowned body through
3 the sheer competence and integrity of the people who
4 operate it.

5 Thank you very much.

6 Ms Niyati Gandhi: It's always wonderful to hear support
7 coming in from the Government.

8 Finally, I invite the Honourable Chief Justice of
9 India, Mr Justice Dipak Misra, to address the audience.
10 Justice Misra has formerly headed the National Legal
11 Services Authority and is the country's foremost
12 proponent of arbitration, alternative dispute resolution
13 and even online dispute resolution.

14 Address by the Honourable Chief Justice Dipak Misra

15 Chief Justice Dipak Misra: My esteemed colleague
16 Justice AK Sikri, Chief Justice Manjula Chellur,
17 Mr Desai, Mr Mandal, Justices from other courts,
18 Honourable Judges of the High Court of Bombay,
19 Mrs Misra, Mrs Sikri, ladies and gentlemen.

20 I had a text but I thought I shall speak to you.
21 I was asking my wife in the morning why I have come
22 here. This young lady, Neeti Sachdeva, sent an email to
23 me. I don't know her. I asked AK Sikri and he said
24 it's a good organisation, the MCIA.

25 She met me and I discussed certain things with her

1 10:59 so I agreed to come. My purpose of coming here is my
2 interest in arbitration as a facet of the alternative
3 dispute resolution system and I also believe in
4 institutional arbitration. And if the MCIA is doing
5 institutional arbitration, they need commendations, and
6 I congratulate it.

7 Second, she said that this is a young institution.
8 The longevity of an institution is not the mark of
9 credibility. Young or old, it's the temperament, it's
10 the attitude, it's how you run it that matters. So
11 please do not, for God's sake, call it "young".

12 Third, Mr Desai -- I don't know him personally; I've
13 talked to him -- quoted a line from Victor Hugo,
14 the great French novelist. It is a beautiful line:
15 When an idea's time has come to stay, it stays. I will
16 add to it. It not only stays, it concurs. The idea of
17 institutional arbitration has come to stay in India.
18 Therefore, Mr Desai is correct in quoting Victor Hugo.

19 Mr Mandal had so many concerns. I will address only
20 one concern of his, which also my esteemed brother
21 called a concern. An award passed by an arbitrator who
22 has passed the award through arbitration, or an award
23 which is passed through the institutional mechanism or
24 institutional arbitration, cannot be a paper tiger.
25 Enforcement is the cornerstone of any result that comes

1 11:01 by arbitration or a decree of the court.

2 Section 34, amended in 2015, imposes the cost, the
3 amount to be deposited. They are not there for
4 the moment. My learned brother Justice Sikri said India
5 has travelled from Bhatia to BALCO. Bhatia created some
6 confusion. BALCO cleared everything, made it
7 prospective. Then how do we deal with that interregnum
8 period expressly or impliedly ruled out? He was a party
9 to Reliance I and Reliance II. I have written two
10 independent judgments. One is Harmony and the other is
11 Roger Shashoua. Indian courts are not scared of
12 accepting the foreign jurisdiction if the parties agree
13 by their agreement.

14 If the arbitration clause refers to express
15 elimination or implied ostracisation, we have to accept
16 it as interpreters of law. The confusion between
17 "the seat" and "the venue" sometimes meets. In fact, in
18 Harmony we have explained there are so many things that
19 have been added, how the English curial law and
20 the substantive law would both be applicable. So we are
21 marching ahead.

22 Coming back to Mr Mandal's comment. He spoke of
23 the Delhi High Court correctly. An award is passed by
24 the Delhi High Court. They come in, a petition.
25 The culture hits hard. I thought the best way -- I have

1 11:04 done this myself -- to stop these challenges altogether,
2 one case there was an award of \$650 million. I said if
3 you put \$350 million, we issue notice and direct stay of
4 the rest. Failing which the appeal goes.

5 In one case, they deposited; in the other case, they
6 did not.

7 When the decree order comes, we say we withdraw the
8 amount without prejudice. No bank guarantee. Nothing.
9 Realisation of the amount is the most thing that matters
10 to a litigant. That's vital to any arbitration. That's
11 the point over here.

12 Let's come back to the growth of arbitration in
13 India. I'm not going to tell you the history about
14 1872, what the West Bengal legislation did. I'm not
15 going to say what the Britishers did thereafter.
16 I'm not going to tell you of the Code of Civil Procedure
17 and arbitration. I'm not going to say about the growth
18 of the 1940 act or the 1996 act.

19 In 2015, an amendment took place just to eradicate
20 certain difficulties and also to streamline. I always
21 feel the economy is never static, life is never
22 stagnant. The economy and law move together, and when
23 the economy and life move together, the law comes as
24 a conduit by it to connect. Here, the 2015 act has
25 connected in three ways.

1 11:06 First, anyone who goes for arbitration wants a
2 speedy disposal. The amendment emphasises on the time,
3 extended time, that ensures that the arbitrator passes
4 the award during that period. Thereafter it curtails
5 the fee, and it gives a bonus, a statutory bonus, a
6 recognised one. This one part is quickness.

7 The second, cost-effectiveness. There's a cap.
8 People are eager not to take many arbitrations but to
9 finish them. The pressure is on. The arbitrator can
10 award, cost awards, actual cost. Unless an adjudicatory
11 process is cost-effective, eventually it may not be
12 helpful. And that purpose, the amended act shows.

13 The third is very important: To ensure objectivity
14 and impartiality of the arbitrator. It makes
15 an eligibility criteria, one; second, disclosure; third,
16 removal. I will tell you about the eligibility
17 criteria. On the law of contract, the law postulates
18 the managing director shall be arbitrator or his
19 nominee. The issue arose if the managing director is
20 disqualified, whether he can nominate X, Y or Z.
21 A great man. A great jurist. The court answered "no".

22 If you are ineligible to arbitrate as an arbitrator,
23 you can't nominate an arbitrator. This stands in
24 contradistinction to the right to nominate an arbitrator
25 as a party. The party nominating and self-arbitration

1 11:09 are two different concepts.

2 Disclosure, I must say, has gone as almost
3 a different kind of motivative injection. Do not do it,
4 because eventually your award may be set aside. These
5 are the safeguards that have been taken in the 2015 act.

6 Justice Sikri was my colleague in the Delhi High
7 Court while I was the Chief Justice. After I came in,
8 we amended the rules. The Delhi High Court has
9 an arbitration centre. The court adjunct arbitration
10 centre, presently it is named the Delhi High Court
11 International Arbitration Centre. They appoint
12 arbitrators and ask them to function as a shelter. They
13 are guided by those centres.

14 This is court adjunct. That's different. I've
15 travelled to three places in India, and I've found
16 private individuals, private sectors are getting into
17 institutional arbitrations. They wish to make a mark.

18 These institutions -- two are in Delhi -- are
19 institutionalising arbitration. I must tell you, our
20 act, our legislation provides an interregnum measure.
21 An arbitrator, during the process of arbitration, can
22 enter into mediation.

23 You see, what is mediation is not specifically
24 defined in our jurisdiction. I attended a moot court
25 competition where children from Singapore, Hong Kong and

1 11:11 other places, the United States, UK, many European
2 countries, were addressing negotiation. Some of them
3 debated with regard to the amalgamation of companies.
4 But some of them addressed with regard to solution of
5 disputes.

6 The arbitrator can take that role affirmatively by
7 negotiating with them, that you can settle. I'm not
8 saying that you should impose upon them. Justice Sikri
9 has told about three methods. All three methods,
10 according to my understanding, can merge into one.
11 A dialogue.

12 Dialogue, ladies and gentlemen, stands on
13 a different footing than monologue. Supposing
14 the arbitrator listens to you for silence for hours.
15 Meaningless. You don't know what's going on in his
16 mind.

17 May I digress for a while, when I say about this
18 monologue and dialogue? Sir Winston Churchill was
19 the Prime Minister of the United Kingdom before India
20 had independence. Ottley was a member of his cabinet.
21 At one point of time, Ottley said that this decision was
22 not discussed, how it has been affirmed? Churchill was
23 imperialistic, a man of different character. He said,
24 "Mr Ottley, this has been discussed on the last
25 occasion; it's final". Mr Ottley had to politely remind

1 11:13 Churchill, but to no effect, "Sir, a monologue is not
2 a decision". A monologue is not a decision. Therefore,
3 the arbitrators are required to have some dialogue on
4 certain occasions during the process of arbitration.

5 The other day, when the SIAC meeting was there,
6 the minister has come, and I said, "There is no
7 competition. In the Asia-Pacific region, there has to
8 be collaboration. We must respect your institutional
9 arbitration, as I would expect you must respect ours".

10 India is growing. Our economy is growing. We
11 appoint today the highest court, the centre to nominate.
12 Sometimes we do nominate centre to centre, but now
13 sometimes people just centre to nominate. We believe
14 this institutional arbitration is more effective than
15 ad hoc arbitration. Therefore, there has to be
16 mutuality, respectability and also to see how we really
17 can improve the arbitration.

18 There can be no doubt that the time has come. India
19 will take a pivotal place in the world of arbitration.
20 Simultaneously, in the international field, we recognise
21 the contribution of all concerned, especially in the
22 Asia-Pacific region.

23 I am sure this conference will take a step towards
24 that, and the young souls who have devoted their time
25 and energy will make it successful. If they need any

1 11:16 help by way of conference and discussion, definitely if
2 I don't have the time, Justice Sikri will be available,
3 and if I have the time, I promise to come.

4 Thank you for being present.

5 Ms Niyati Gandhi: Thank you for your support and
6 encouragement.

7 I invite Neeti Sachdeva, the registrar and
8 secretary-general of the MCIA, to deliver the closing
9 remarks.

10 Remarks by Neeti Sachdeva

11 Ms Neeti Sachdeva: Honourable Chief Justice of India,
12 Justice Misra, thank you for accepting our invitation to
13 be here to extend your support and to extend the support
14 of Justice Sikri as well to this institution and to
15 institutional arbitration. We really feel very
16 encouraged, and we hope to get back to you very soon to
17 have more and more support from you. Thank you very
18 much on that.

19 Thank you, Justice Sikri, for your unrelenting
20 support always. We, as the younger generation of
21 arbitration, as we call ourselves, are always happy to
22 have your support and encouragement.

23 Thank you, Mr Mandal.

24 We are thankful to Mr Suresh Prabhu, who could not
25 be with us. It is good to have the support of

1 11:17 the commerce ministry and the encouragement.

2 I would like to thank Mrs Chellur, the other judges
3 of the High Court for being here and gracing
4 the occasion.

5 Thank you, Mrs Misra and Mrs Sikri, for your
6 presence as well.

7 We are thankful to all of you present here and for
8 making this conference a success.

9 MCIA has made significant progress in the past year,
10 but let me assure you, this is just the beginning. We
11 have lots to achieve. We have, over the past years,
12 spread awareness about MCIA tirelessly, and I am happy
13 to report that there has been a significant rise and
14 uptake in the use of MCIA Rules. In fact, we see
15 a trend where MCIA clauses are now being incorporated
16 into the drafting of clauses with India as a seat.

17 We will continue to do the same in the coming year,
18 and for the benefit of the participants present here, we
19 will be very happy to have discussion meetings to
20 discuss MCIA Rules. Please feel free to reach out to us
21 any time.

22 We are delighted that not only the Indian community
23 but also the international community has welcomed MCIA
24 with open arms. Within six months of its establishment,
25 MCIA conducted its first international road show in

1 11:18 London. Over 75 participants attended the event, hosted
2 by White & Case in the London office. Who is who of
3 the international arbitration world in the UK attended
4 the lunch, hosted by Clifford Chance. Various other law
5 firms and the chambers of UK welcomed us and extended
6 their support.

7 We will continue to spread awareness about MCIA in
8 India and continue to do roadshows in different parts of
9 the jurisdictions of the world.

10 In order to push the reach of the MCIA to different
11 jurisdictions, we will, over the course of the following
12 year, establish the MCIA Users Council to engage with
13 experts and in-house counsel from India and different
14 jurisdictions. The Users Council will serve for
15 the MCIA to gather inputs on our rules as well as
16 academic support and for everyone to connect under
17 the umbrella of the MCIA.

18 I would like to conclude by narrating a story. Here
19 it goes. There was a sign on a shoe repair shop in
20 downtown Boston which was run by an immigrant fed up
21 with the complaints of the customer, so he put
22 a signboard outside his shop which was in the form of
23 a triangle. On the top of the triangle was "fast
24 service", then "low price", and "high quality". Below
25 was a line that said "Pick any two".

1 11:20 I assure you this could have been the situation of
2 arbitration in India, but not any more with the presence
3 of MCIA.

4 I'm delighted to report that for the first matter we
5 had from the Supreme Court, we appointed an arbitrator
6 within 72 hours of receiving the reference. I assure
7 you, MCIA will continue to work efficiently, with high
8 quality and at reasonable prices to make MCIA
9 a world-class institution and India a preferred
10 destination for arbitration.

11 Needless to say, we seek your support and
12 encouragement to do all of this. I thank you once again
13 for joining us today, and we look forward to your
14 support for and active participation in the conference.
15 Thank you very much.

16 Ms Niyati Gandhi: Thank you, Neeti.

17 May I now request Justice Rebello to offer our token
18 of appreciation to the Chief Justice of India.

19 (Presentation of tokens of appreciation)

20 Ms Niyati Gandhi: Thank you, all.

21 We will break for tea, and I would request you all
22 to return by 11.45 am.

23 (11.24 am)

24 (A short break)

25 (11.50 am)

1 11:50 Ms Niyati Gandhi: Thank you for joining us today.

2 I invite Mr Nish Shetty, co-chairman of the Mumbai
3 Centre for International Arbitration, to offer his
4 opening remarks.

5 Opening remarks by Nish Shetty

6 Mr Nish Shetty: Good morning, ladies and gentlemen.

7 It gives me great pleasure to open the substantive
8 discussions at the second annual conference of the MCIA.

9 The theme for our discussions today is The Changing
10 Landscape of Arbitration in India. I've been involved
11 in arbitrations involving India or relating to India for
12 some time now, and I've been observing from Singapore,
13 where I'm based, the developments in the arbitration
14 space in India. It's fair to say the last few years
15 have been a period of significant change. It started
16 with the BALCO decision in 2012, but the pace of change
17 has really picked up in the last two years.

18 I want to highlight some examples of that. This has
19 been touched upon by members of the judiciary this
20 morning, and one of the big items of change is
21 the legislative changes that have taken place through
22 the amendment.

23 The amendments to the Arbitration Act came in in
24 December 2015, just when we were about to complete
25 the final draft of the MCIA Rules. The amendments came

1 11:52 in, and then we had to make further changes to those
2 rules to take into account the changes.

3 In the end, we have a set of rules that takes into
4 account the latest position on the ground in India. But
5 from a change perspective, from a landscape perspective,
6 those amendments to the Arbitration Act have been very,
7 very significant.

8 Again, those following the development of
9 arbitration law in India before that would be aware
10 there was a consultation paper making its rounds for
11 almost a decade. There wasn't much clarity as to when
12 any of the items within the consultation paper would be
13 accepted. All of a sudden, in December 2015, almost out
14 of the blue, the amendments came into force, and they
15 represent a significant step towards promoting
16 arbitrations and arbitration India.

17 Through those amendments, significant inroads have
18 been made in terms of arbitration law, from
19 the narrowing of the public policy exception to
20 the strict time requirement for completion of
21 arbitrations, to the removal of the automatic stay, to
22 the introduction of IBA Guidelines as a schedule to
23 those amendments, in relation to conflicts in
24 particular.

25 While I know there are debates about whether

1 11:53 the amendments are perfect, to me that's not
2 the question. The question is: have the amendments been
3 effective in taking arbitration to the next level?
4 I think the answer must be an emphatic "yes".

5 Yes, some fine-tuning needs to be done, and I know
6 that in terms of that fine-tuning, consultations are
7 underway at the moment. It already has had
8 a significant impact on the way arbitrations are being
9 conducted on the ground in India. That's the first
10 change in terms of the landscape.

11 The second is the promotion of institutional
12 arbitration in India. You would have heard various
13 speakers this morning talk about how institutional
14 arbitration is the way to go, principally because
15 the prevalent ad hoc arbitration method has, frankly,
16 not worked out within the Indian context. Yes, we have
17 ad hoc arbitrations outside of India as well, and
18 perhaps they work in different ways depending on
19 the jurisdiction. But certainly in the Indian context,
20 they have not worked as well as they ought to have.

21 Insofar as the setting-up of the MCIA and the buzz
22 it has created both in India and internationally, that
23 has been part of this change in the Indian landscape.
24 It's been an integral part of that change in the Indian
25 landscape towards institutional arbitration.

1 11:54 As many in the room will know, Mumbai, which is in
2 the state of Maharashtra, is part of or beneficiary of
3 a policy introduced by the Government of Maharashtra
4 that encourages institutional arbitration. As part of
5 that policy, government-linked entities in public sector
6 undertakings, as they are called in India, are required
7 now, are mandated, to use institutional arbitration in
8 the contracts that they enter into when arbitration is
9 the preferred mode of dispute resolution.

10 That is another welcome, far-sighted initiative on
11 the part of the Maharashtra Government. It remains to
12 be seen whether other parts of the country will follow
13 suit and similarly encourage institutional arbitration.
14 Even if they don't, I think it's telling that
15 the Commerce Minister himself is delivering the message
16 that institutional arbitration is the requirement. It
17 is telling the Chief Justice, who you heard this
18 morning, delivered a similar message. Justice Sikri,
19 a very senior member of the Supreme Court, is delivering
20 that message as well. It does bode well for India, from
21 a landscape perspective, that institutional arbitration
22 is being embraced.

23 In terms of development and the change of
24 the landscape in India, the other development I wanted
25 to highlight was things like conferences such as the one

1 11:56 we are in right now. Quite apart from the MCIA, SIAC,
2 ICC and other institutions organising conferences such
3 as this, in October last year the NITI Aayog organised
4 a conference focused on arbitration, held in Delhi. It
5 was very well attended by both international and local
6 practitioners, but really the message is that
7 the NITI Aayog itself organised it, and for those who
8 are not from India and who don't understand
9 the significance of that, it's effectively
10 the replacement body of the planning commission that has
11 such a huge role in the development of Indian policy.

12 The NITI Aayog itself is focusing on arbitration.
13 The fact that the head of the NITI Aayog, Amitabh Kant,
14 who was referred to earlier, has also suggested that
15 enforcement of arbitral awards is the next step towards
16 ensuring India jumps another perhaps 30 or more steps
17 within the ease of doing business ranking is, again,
18 a very positive indicator from a landscape perspective.
19 It is something else to look forward to.

20 Straight after that NITI Aayog conference, a very
21 high level committee was set up, headed by
22 the Honourable Justice Srikrishna, to look at the state
23 of arbitration on the ground here in India. A detailed
24 report has been published, again in the public domain.
25 It's online, and you can read it.

1 11:58 Debates are ensuing at the moment as to whether
2 the recommendations of that report should be followed,
3 will be followed, will not be followed, et cetera.
4 Again, to me that sort of debate misses the point.
5 The fact that a report of that nature was commissioned
6 in the first place is indicative of where arbitration
7 has come within the Indian context. That's what we need
8 to celebrate. Arbitration is important in India and
9 it's gaining importance.

10 In terms of arbitration practitioners and
11 the interest of arbitration among those arbitrations in
12 India, that is the aspect that one needs to bear in
13 mind. That interest is reflected both from those who
14 are on the ground here, in India, and from those who are
15 operating in the arbitration sphere outside of India but
16 with an interest in India.

17 Starting with India, for the longest time
18 arbitration in India has been conducted as
19 an extracurricular activity. Once you are done with
20 your litigation matter, between 4 and 6 or 5 and 7,
21 together with tea and biscuits, you conduct your
22 arbitrations. That's been the norm.

23 The result is obvious. The result has been that
24 arbitrations last as long, if not longer, than the court
25 process -- and as we all know, the court process does

1 11:59 take a long time in India. With the amendments to
2 the act and the timelines that have been imposed, there
3 is a greater awareness of how arbitration should be
4 conducted: in a timely manner, in a cost-effective
5 manner. And that is changing, not everywhere but it is
6 certainly changing.

7 There is greater exposure to the way international
8 arbitrations are conducted because Indian parties and
9 Indian counsel are going outside of India and
10 participating in international arbitrations. Whether in
11 London, Singapore or elsewhere, they are certainly
12 participating.

13 The other trend, insofar as that is concerned, is
14 that younger lawyers, those in universities, in Indian
15 universities, are participating in international moot
16 court competitions and the like and gaining exposure to
17 the way things are typically done in the arbitration
18 world. All of this bodes very well.

19 In the same vein, MCIA has been conducting training
20 programmes for younger arbitration practitioners
21 throughout the year, which are always oversubscribed.
22 Other organisations such as the IBA and ICCA are
23 organising capacity-building activities on the ground
24 here in India. Certainly, there is both interest and
25 the ability to now learn how international arbitration

1 12:00 and arbitration generally ought to be done.

2 Just in terms of arbitration conferences, which are
3 a perennial favourite among arbitration practitioners
4 both here and elsewhere, I would say that as recently as
5 three years ago, getting 50 people into a room to attend
6 a conference on arbitration was difficult. Today, we
7 have a sell-out conference yet again, over 230
8 participants.

9 Just last month, in the middle of October, just
10 before Diwali, there was a series of arbitration events
11 in Delhi spanning almost a week. All the key
12 institutions were there organising these events, and
13 almost every single one of them was fully attended.
14 What's the message there? People are willing to take
15 time away from their busy schedules to attend these
16 conferences and participate in discussions and dialogue
17 about what's going on in the arbitration space. That
18 can only bode well.

19 In terms of arbitration practitioners within India,
20 I've always said that the time is now for there to be
21 an arbitration bar, such that it's no longer
22 an extracurricular activity but practitioners on
23 the ground in India treat this as their primary role,
24 meaning they are arbitration practitioners full time.

25 I know a number of the top firms now have

1 12:02 individuals who do that, but I would welcome that change
2 in the landscape to go beyond just the top firms into
3 the broader arbitration market in India.

4 I've dealt with those within India. Let's talk
5 a little bit about those from outside India, including
6 myself. If you look at the programme today just as one
7 example of who is interested from outside in arbitration
8 in India, you will see some very senior names from all
9 across the globe who have taken time off from their busy
10 schedules to come here and participate in this dialogue
11 about arbitration in India. That happened in October in
12 Delhi as well. All this indicates a significant change
13 in the arbitration landscape in India. I don't see
14 the strength reversing. In fact, I see the strength
15 becoming far more significant and far more apparent in
16 the coming years.

17 In conclusion, I would say this. The landscape in
18 India for arbitrations is changing rapidly. There are
19 issues still, but those issues are being resolved. For
20 those practitioners in India, I say embrace this change,
21 help shape it. For those from outside India, I say take
22 notice, as the end point of this change may result in
23 this being among the most important arbitration
24 destinations in the world in the coming decade.

25 I will throw one metric out there to justify that

1 12:03 point. I'm told that today there are 50,000 ad hoc
2 arbitrations being conducted in India as we speak,
3 ongoing arbitrations. If you aggregate all of the cases
4 that one has in SIAC, ICC, LCIA, et cetera, it won't
5 even come to one per cent of that number. That's what
6 one has to play for.

7 If ad hoc arbitration moves to institutional
8 arbitration and international arbitration practices come
9 to the ground here, then there will be a significant
10 rise in arbitrations on the ground here conducted in
11 accordance with international best practices.

12 The MCIA will play its part insofar as that is
13 concerned, but there will be other institutions as well
14 in due course, perhaps. But what is more important is
15 that the arbitration landscape will continue to evolve
16 even beyond what has happened in the past few years.

17 We have a full schedule ahead of us, and I look
18 forward to hearing all of the panellists and moderators.
19 It remains for me to thank all of you for being here,
20 and I hope you have fruitful deliberations throughout
21 the day. Thank you very much.

22 Ms Niyati Gandhi: Thank you very much, Nish, for your
23 encouragement and efforts at the MCIA.

24 As we move on to the substantive discussion, I want
25 to highlight once again that time savings and efficient

1 12:05 administration take priority at the MCIA. Therefore,
2 our substantive sessions are going to have some rules.

3 Each session will be 45 minutes, and 15 minutes will
4 be saved for questions and answers. As the substantive
5 discussions go towards the end of the 45 minutes, we
6 will highlight that they are going towards the end of 45
7 minutes with a 5-minute marker, a 3-minute marker,
8 a 1-minute marker and, finally, when they are going over
9 time, a "Stop" sign.

10 I invite to the stage our panellists for the first
11 session, on negotiating contracts and the importance of
12 arbitration clauses. I welcome Mr Cyril Shroff,
13 Mr Janak Dwarkadas, Mr Nakul Dewan, Mr Richard Menard,
14 Ms Rohini Roy, and Mr Robert Hunter.

15 Session 1: Negotiating Contracts

16 Mr Cyril Shroff: Welcome, everyone. It's my privilege,
17 with my colleague Nakul Dewan on my left, to moderate
18 this panel. It's indeed a very distinguished panel. We
19 cover not only so many legal systems but so many points
20 of view. It will be a very interesting debate ahead.

21 I'm not here merely because I'm a great fan of
22 institutional arbitration. I think it's a reminder to
23 corporate lawyers who draft these contracts that you
24 should really be mindful of some of the nuances that we
25 are going to discuss, because this, as we presently see,

1 12:08 is the typical 5 am clause that gets negotiated.
2 I think that's how I would justify my existence over
3 here. Nakul is a great practitioner in this, and we are
4 looking forward to running this together.

5 I will introduce two of my co-panellists on my right
6 and then Nakul will do the rest.

7 It is a great pleasure to introduce you, Janak. You
8 are beyond introductions. As one of the most senior
9 members of the bar, thank you for being here. I won't
10 go into the formal CV, which is in the programme.

11 My friend on the extreme right is Richard Menard,
12 from Kim & Chang, who has had a diverse career in
13 arbitration and litigation, having practised in the US
14 and now based as a foreign attorney in Korea. Clearly
15 a major player in this space. Thank you for being here.

16 Mr Nakul Dewan: Adding to our diversity, we have
17 Robert Hunter, who has lived and worked in London, New
18 York and Frankfurt. I mean, all these will give you
19 live experiences about different countries and
20 jurisdictions. It will also tell you that a lot of
21 the problems that we face are very similar. Cyril
22 pointed out the 5 am clause.

23 We also have Rohini Roy. Rohini plays a very
24 critical role in our discussion. The reason she plays
25 a critical role in our discussion is, A, she is part of

1 12:09 one of the largest PSUs in India, BHEL, and, B, they
2 invest outside of India and have a presence in 83
3 different countries. It is no longer a case of a PSU
4 looking at an arbitration clause for disputes which have
5 arisen in projects in India, because she is looking
6 outward. What you get from here will be extremely
7 critical.

8 Before Cyril kicks off the session with his first
9 question, let me tell you that we had a discussion
10 amongst the panellists a week ago, and what we
11 realised -- based on the last MCIA conference -- is that
12 the audience is a very sophisticated, very knowledgeable
13 audience. So the bar that has been set for our speakers
14 is very high. They're not here to simply tell you,
15 "Well, don't have a bad clause, have a clear clause".
16 They are here to tell you lots and lots more.

17 With that, let me ask Cyril to kick off the first
18 question.

19 Mr Cyril Shroff: Thanks for that, Nakul.

20 My first question is on the more broad question of
21 the setting between the arbitration movement on the one
22 hand and the rise of commercial courts as a concept, and
23 how these two themes are playing out. There are murmurs
24 in the broader arbitration and disputes community that
25 we can't take the trajectory of the rise of arbitration

1 12:11 for granted. It has certain flaws and drawbacks, and
2 there is not a complete disenchantment with the normal
3 court system. So there is some competition playing out
4 over there.

5 The commercial court theme, both in India and
6 overseas, have different dimensions as well. The first
7 question is on commercial courts.

8 Richard Menard, given that commercial courts
9 specialise in having judges who are commercially
10 trained, do you consider it important for parties to
11 have an arbitration clause in their contract? What is
12 the future of arbitration in this context?

13 Mr Janak Dwarkadas: Thank you, Cyril. Good morning, to
14 everybody -- or maybe it is afternoon by now.

15 The question that has been posed is: do you believe
16 that commercial courts, in that sense, having been set
17 up in India, would render to some extent the need for
18 commercial arbitrations?

19 I would begin by saying that in the normal course,
20 it is not everybody who can afford the luxury of
21 a commercial arbitration. We all know why. You have to
22 pay the judges, first of all, besides the fact that you
23 have to pay your lawyers. If it is, of course, seated
24 outside of India, then it depends where the seat is, you
25 would have to incur those expenses too.

1 12:13 Having a commercial court within the country, of
2 course, provides a viable alternative to the litigating
3 public, provided, of course, it is an effective tool or
4 dispute resolution mechanism.

5 India has taken that step with the idea of
6 improving ease of doing business. With that, we have
7 a Commercial Court with experienced judges. At
8 the district level it's called the Commercial Court. At
9 the High Court level, it is called the Commercial
10 Division, followed by a Commercial Appellate Division.
11 They are supposed to be manned by expert judges. Of
12 course, there is streamlining of procedure, there are
13 strict timelines to be observed. There's a case
14 management system, et cetera, et cetera. There's
15 a provision for summary judgment, as you know, and what
16 not. And there are time limits within which the case
17 has to be disposed of, both at the lower court level as
18 well as the appellate court.

19 Having said that and having looked at
20 the advantages, the real question is: at the practical
21 level, or on the field itself, is this working out?

22 Let me tell you the drawbacks. Today we find, as
23 practising lawyers, we do not have any publicised
24 statistics to show whether the disposal rate or
25 the disposal by the commercial court has, in fact, been

1 12:14 as effective or it is showing such results.

2 But even then, in the absence of statistical data,
3 let me tell you, as a practising lawyer, there are some
4 inherent difficulties in implementing the provisions,
5 principally because we have a system in India where
6 the judges of the High Court are assigned work by
7 the Chief Justice of the court. There is a practice, as
8 you all know, in the High Courts that the Chief
9 Justice rotates the judges from time to time to give
10 them the benefit of diverse experience, the experience
11 of diverse laws.

12 That doesn't help because it is not as if
13 the commercial court judge remains in the commercial
14 court or the commercial division at all times. Equally,
15 at the appellate stage also, it is not so. You have
16 the rotation of judges with the result that there is
17 less continuity.

18 The other problem is that judges themselves, who may
19 be heading the commercial division or the appellate
20 division, are required to discharge various other
21 judicial functions and look after several other matters
22 under various other jurisdictions. So that also adds to
23 the problem.

24 The third thing is that you have transferred pending
25 cases, which are defined as commercial disputes, to

1 12:16 the commercial courts and the commercial divisions, with
2 the result that there is a backlog of commercial
3 disputes. There is a backlog of other disputes which
4 are already pending in the High Court, and the judges do
5 not have the facility or the ability to effectively deal
6 with the new role that they have now been assigned.

7 Of course, if it goes to the appellate court, then
8 the appeal court is equally flooded. There are
9 backlogs, delays and what not. I would say that this
10 law is in its infancy. If it stabilises and systems are
11 put into place -- and really put into practice -- we may
12 see a shift towards commercial courts as a viable
13 alternative to commercial resolution of commercial
14 disputes. That is how I would like to put it as far as
15 India is concerned.

16 My friend, of course, would tell us more about
17 the international experience.

18 Mr Robert Hunter: Thank you very much. There are three
19 critical factors at the highest level in the choice from
20 an international point of view. The most important
21 usually is the question of enforcement. The main reason
22 for the growth of international commercial arbitration
23 as a form of dispute resolution in international trade
24 is the New York Convention, to which there are now 157
25 state parties. That alone would justify a choice of

1 12:18 arbitration over litigation where there's any doubt
2 about the enforceability of a commercial court judgment
3 in the place you are likely to want to enforce.

4 That may change over time because there is a Hague
5 convention on choice of court agreements, which will be
6 for neutral forum courts what the New York Convention is
7 to arbitration. At the moment, there are only three
8 parties. However, the United States and China have
9 signed, and that may present a greater challenge in due
10 course. Singapore is already offering a commercial
11 court for that purpose.

12 The second critical factor is the question of
13 finality. In arbitration, typically there is only one
14 instance. You may like that, you may not like it, but
15 it is a difference to litigation. That instance is
16 typically subject only to review of due process by
17 the court of supervision and any courts of recognition.

18 Thirdly, and most difficult to summarise shortly, is
19 the question of the respective roles and functions of
20 courts and arbitrators. One aspect of this has been
21 touched on by my colleague. The court's primary
22 function is, as one of the three branches of government,
23 to administer justice, and that role goes beyond
24 the determination of individual disputes to the rule of
25 law in society as a whole. As we have heard, courts

1 12:19 have to organise those procedures within the constraints
2 of the public allocation of funds and resources and
3 weighing the interests of society as a whole.

4 An arbitrator, on the other hand, is appointed by
5 consent of the parties to decide the dispute for that
6 dispute alone. I'm leaving aside the more complex
7 questions of treaty arbitration.

8 This creates a number of fundamental differences,
9 and the manifestations of these are hugely complex and
10 far-reaching.

11 A couple of examples. It frees a procedure from any
12 requirements of national proceedings. This allows
13 a dramatic potential to increase the efficiency and any
14 cultural neutrality of proceedings with regard to every
15 aspect: scheduling, place of hearing, language, degree
16 of formality, informality, innovation, confidentiality,
17 communication, cybersecurity, even whether there should
18 be an oral procedure at all. This has many advantages
19 for international parties.

20 Secondly, it leads to a different relationship of
21 the tribunal to the parties. As Justice Sikri said this
22 morning, it gives the parties a great deal more control
23 over their procedure and, to the extent they cannot
24 agree it, a tribunal should know that it owes its
25 existence to the will of the parties. So the parties

1 12:21 are, in my view, entitled to expect a service mentality
2 in terms of the efficiency and convenience of
3 the procedure.

4 Thirdly, most controversially, it possibly
5 introduces a more subjective element into
6 decision-making, deriving from the fact that
7 the arbitration tribunal is an ad hoc tribunal.

8 One legal scientist has written that the judiciary,
9 through routinisation/habitualisation, has an emotional
10 disengagement, which he described as a capacity of
11 anaesthetising the heart in contrast to the personalised
12 justice of arbitration. I shall leave you to ponder
13 the accuracy of that one. Thank you very much.

14 Mr Cyril Shroff: Would anyone like to add anything to this
15 before we move to the next question?

16 Mr Nakul Dewan: We have a general broad idea now. I want
17 to go straight into a more specific question, which is
18 closer to the topic of negotiating contracts and
19 the arbitration clause.

20 One of the problems that we have often faced is that
21 when you have large high-value contracts -- you know,
22 let's look at \$100 million, \$200 million, \$300 million
23 contracts -- you end up having a clause which provides
24 for three arbitrators, provides for an institution and
25 also provides for the neutral venue. All that is very

1 12:22 expensive, but the reality is that out of that
2 \$500 million contract, you end up with a dispute which
3 may just be \$100,000.

4 My question is first to Rohini and then to Richard.
5 In a situation such as this, when you know that you
6 might have a small-value dispute arising out of
7 a large-value contract, what do you do when you are
8 negotiating? Do you think about it? Is it relevant?

9 Ms Rohini Roy: There are two ways to look at this question.
10 One being how important is a claim value when it comes
11 to landscape procurements. Unfortunately, there seems
12 to be a big divide between how the private sector
13 handles this and how a public sector, or the government
14 sector, handles this. Primarily, this difference comes
15 because of the way and the scale on which
16 the procurement is done, where the claim value itself,
17 coming from the public sector's viewpoint, could be
18 a very minuscule consideration.

19 It is agreed in general, theoretically at least --
20 and we don't all like to probably agree on this -- that
21 a sole arbitrator is much more cost effective and
22 perhaps reduces some of the perils that a three-party
23 tribunal may have. But there is a reason why, despite
24 all of these advantages, people keep using and reusing
25 the three-party format. These go beyond the claim

1 12:24 considerations.

2 I think part of the problem lies in a fundamental
3 question of faith, especially for the public sector or
4 the government sector. Faith plays a very important
5 role. We are all in a century where arbitration itself
6 has lost quite a great deal of faith, at least speaking
7 from the Indian perspective, and even when we do our
8 international disputes, we find it difficult to trust
9 the process in terms of time, cost, the kind of
10 decisions and the kind of technical expertise. So faith
11 plays an important consideration, because of which we
12 have the emergence of the three-party format.

13 The other consideration which plays an important
14 role and why this sole arbitrator is not selected is
15 probably the issue of expertise, because we find it
16 difficult to find a pool of arbitrators who seem to have
17 both the legal as well as the technical expertise
18 together. When it comes from the construction industry,
19 like mine, for example, the technique plays an equally
20 important role, if not more. It becomes difficult then
21 to select a normal three-party, a normal sole arbitrator
22 format. And the three-party, we believe, at least one
23 of them could be disposed technically. Not that this
24 comes without its problems.

25 But the other issue is also the social and cultural

1 12:25 ethos, because there is, whether we like it or not,
2 a tendency, a natural tendency, to go towards the social
3 and cultural sentiments of the parties. So if there are
4 arbitrators who are region-specific, it is very natural
5 for them to tend and bend towards or understand
6 the cultural arguments, the political and social
7 arguments of the parties. These are some of
8 the considerations.

9 Plus, I think the difficulty that we face,
10 especially for public procurements, is the fact that
11 most of these, when you are a service-based industry
12 which is providing business essentially to international
13 clients, it is a very client-dominated contract. Most
14 of these are tenders and they come with their own
15 no-deviation formats of clauses.

16 Typically, the arbitration agreement, in my
17 experience, is not something that they are willing to
18 negotiate on. It is true that it is mostly all
19 institutional and we expect a very standard procedural
20 framework of rules, but it makes it difficult to have
21 party autonomy in negotiating such clauses.

22 Mr Richard Menard: Answering the same question from
23 the private sector perspective, my first observation or
24 thought -- I would welcome my colleagues' thoughts about
25 this as well -- is that in a \$100 million or

1 12:27 \$300 million transaction, it can be assumed that it is
2 very unlikely that a small value, like in the hundreds
3 of thousands or low millions, dispute is going to mature
4 into an arbitration, an open dispute. Of course, it
5 does happen.

6 But the benefits of a three-member tribunal that
7 Rohini has just identified are important, and they come
8 at a cost. It seems to me also that in broad terms,
9 the marginal costs associated with a three-member
10 tribunal represent a modest -- not insignificant,
11 but modest -- part of the overall cost of
12 an arbitration.

13 If that marginal, possible marginal, cost
14 handicapping the likelihood of a relatively low-value
15 dispute maturing at some point in the future is enough
16 to give concern at the time of negotiation, then it
17 seems to me that the only obvious solution to that,
18 which comes to my mind, is to leave the number of
19 arbitrators unspecified in the contract, assuming
20 the arbitration clause provides for administration by
21 an institution to allow for the institution to make that
22 determination in the usual course.

23 Another alternative, which I would not ordinarily
24 recommend, would be to build in some kind of a decision
25 matrix into the arbitration clause, such as a threshold

1 12:28 claim value. That sort of thing invites all sorts of
2 mischief, I think, as we all understand. That would be
3 my general approach.

4 My general advice in relation to negotiation of
5 arbitration agreements is to provide for a three-member
6 tribunal rather than to leave it unspecified, and
7 certainly almost never to recommend a sole arbitrator to
8 be specified in the contract for essentially the reasons
9 that Rohini well articulated.

10 Mr Janak Dwarkadas: If I could add to this. One solution
11 probably could be section 7 of the Arbitration Act
12 India, which says that in this part, arbitration
13 agreement means an agreement by the parties to submit to
14 arbitration all or certain disputes. One practical way
15 out, as I see it, could be that certain disputes which
16 are below a particular monetary threshold may go before
17 a single arbitrator, whereas disputes over a certain
18 amount may go to a three-member tribunal.

19 Mr Cyril Shroff: I have used this in some contracts where
20 we have a two tier clause.

21 If will move to the next question and we can dig
22 deeper a bit.

23 The actual drafting of the arbitration clause
24 involves the draftsmen and the negotiating team making
25 choices, choices on a number of things: on

1 12:30 the institution, ad hoc versus institutional and
2 the institution itself, choice of the number of
3 arbitrators, time limits for completion, costs, choice
4 of seat, distinction between seat and venue, fixing of
5 fees, measures, et cetera. There's a whole lot of
6 detail around determination of the clause, and
7 the impact of these choices manifest themselves in
8 actual outcomes, good or bad, later.

9 The question to Robert and Rohini is: when drafting
10 an arbitration clause, what factors should be kept in
11 mind to ensure that there is maximum efficiency and
12 minimum inefficiency arising out of poor choices? What
13 have we learned from experience and what should
14 the draftsmen be careful of?

15 Mr Robert Hunter: Our moderator has said that we should not
16 insult your intelligence by speaking of clarity or
17 clarity alone. Nonetheless, it is the single-most
18 important point. An unclear clause is inefficient.

19 Beyond that, my second point is the choice of ad hoc
20 or institutional. In some cases, ad hoc can be
21 efficient, but in my view it requires sophisticated
22 parties, a common will to achieve efficiency and an
23 ability to choose an efficient tribunal.

24 Those are very hard and dangerous things to take for
25 granted. The benefits of an institution can be very

1 12:32 great, but there are many species of institution.
2 I shall concentrate on what I perceive as the benefits
3 of the MCIA, or some of them, from a review of
4 the rules, but I have not yet used those rules myself.

5 In my view, it offers a high degree of institutional
6 administration, and with it much increased chances of
7 efficiency. I will highlight a handful of points.

8 The first is quality assurance. That takes
9 the form, first and foremost, as a veto over arbitrator
10 appointments, and, therefore, the ability to exclude
11 unsuitable ones based upon those objective criteria and
12 upon experience. It also includes the power to deal
13 with challenges, takes that away from fellow members of
14 the tribunal, and ultimately it will never completely be
15 away from the courts but at least an interim and
16 probably final stage.

17 And perhaps most importantly, the ability to remove
18 non-performing arbitrators. Non-performance might be
19 wilful, accidental, fateful. I have one example at
20 the moment where we consider our chairman to be
21 physically unfit. It is a very difficult situation to
22 deal with if an institution doesn't have the power to
23 step in.

24 A second strong factor in favour of institutional
25 efficiency is the ability to police the timetable, and

1 12:33 that can be sanctioned by the first point.

2 Thirdly, it reduces the need to involve the courts
3 in problematic situations. That can also dramatically
4 increase speed and possibly predictability.

5 It offers, fourthly, a number of efficient
6 procedures which you may or may not need, but if you do
7 need them, they could be significant, such as
8 consolidation in appropriate circumstances.

9 Fifthly, the MCIA and the ICC -- though not all
10 institutional arbitrations do by any means -- offer
11 efficiency in some degree of quality control of
12 the award. So at least a review by the institution may
13 avoid obvious formal deficiencies that could be
14 profoundly inefficient later, resulting at worst in
15 the nullity of the award itself.

16 The third point -- I will pick up my colleague's
17 final point -- is that efficiency can be achieved by
18 an intelligent choice of procedures. I will take one
19 isolated example. There are many. The MCIA Rules offer
20 the ability of the institution to apply expedited
21 procedures upon the application of one party. That
22 comes into play at a threshold of 10 crores, so disputes
23 underneath that will be eligible for this application
24 and decision. The ICC offers a similar procedure, but
25 it's automatic for disputes of \$2 million or under.

1 12:35 That offers, in fact, a more profound duality of
2 proceedings, of choice of proceedings, than just a sole
3 or three arbitrators. It offers a deadline of six
4 months for final decision. It imposes a choice of
5 a sole arbitrator against any other provision in
6 the clause. It enables the curtailment of all
7 procedures. It even allows the decision to have
8 a document-only process, at the discretion of
9 the tribunal.

10 Effectively, it is a different species of
11 arbitration within a single choice of jurisdiction. As
12 a party, you can use this imaginatively. I have
13 discussed this with German enterprises of a large scale,
14 who would not typically arbitrate or litigate disputes
15 under thresholds of, say, \$5 million or \$10 million, or
16 euros. They are actively considering, and they even
17 have chosen, to apply the expedited rules in their
18 agreement to disputes under that amount. But I would be
19 very interested to hear my colleague Rohini Roy's views
20 on that.

21 Ms Rohini Roy: I'm not going to add much particularly to
22 this question. I think Robert has covered quite a bit
23 already. But I do believe that, increasingly, we are at
24 a day and age when the common interpretation of having
25 a very detailed arbitral clause is put to test and

1 12:36 questioned, because when I draft and negotiate contracts
2 now, I'm not so sure if it is of any particular
3 advantage to have a very detailed arbitration clause,
4 although theoretically, again, we are aware of
5 the various benefits and advantages that a detailed
6 clause may have. But this has seemed to play havoc in
7 the industry because I think too much detail as well as
8 too little detail, both can be very, very hazardous. In
9 our experience, we have not dealt very comfortably with
10 any of these either way.

11 While the seat being specific and the procedural law
12 being specific, the amount of evidence being specific,
13 the quantum of dispute being specific and also
14 the issues which need to be framed in the disputes being
15 specific is of particular advantage, we have still
16 managed to get ourselves stuck for years on these
17 issues, despite their clarity, and sometimes that
18 clarity itself can be ambiguous.

19 When we talk about clarity in drafting, it's not
20 a very particularly easily achievable target. Since
21 now, we have an industry where there is a lot of
22 interpretation on even the most clear of clauses. We
23 have continued to find ourselves getting stuck on these
24 clauses, even if they are very, very detailed.

25 I won't take more time on that question and we will

1 12:38 move on to the next.

2 Mr Nakul Dewan: Thank you. The message is loud and clear:
3 clarity.

4 We have this 5 am clause. Again, it's absolutely no
5 reflection on corporate lawyers -- we have one of
6 the most senior corporate lawyers sitting right next to
7 me so I have to be very careful when I get into this.
8 You have horribly drafted arbitration clauses. I will
9 arrow two people for something very specific, and I want
10 to go into war stories to make you realise the magnitude
11 of the problem.

12 A typical defence a lot of Indian parties take when
13 they're arbitrating outside of India is to come with
14 this legal theory: seat is different from venue,
15 different from place. So if you say "Venue, Singapore",
16 it means "Seat, India". And you go and debate about
17 this before the arbitrator, you debate about this before
18 the court where the arbitration is being held. You
19 debate about this before an Indian court. How do you do
20 all of this? It is absolutely unbelievable.

21 Richard has had some experience with that in
22 the context of a foreign arbitration and I would like
23 Richard to share with you his experience.

24 After Richard, so that the discussion flows
25 smoothly, we will hear from Janak, who we all know is

1 12:39 one of Bombay's and India's senior-most litigating
2 lawyers. I'm sure in the past he has had the experience
3 of effectively arguing these clauses before the courts,
4 and, with respect, derailing some arbitrations in that
5 process. Janak's experience in this would be absolutely
6 valuable for us to understand the magnitude of
7 the problem.

8 Mr Richard Menard: The matter Nakul was referring to,
9 the peculiar arbitration clause arose in sort of
10 a peculiar way. It wasn't really the 5 am issue. We've
11 all had enough experience with very badly drafted
12 arbitration clauses. This one came about because
13 the arbitration clause in the original draft contract
14 was a fairly standard domestic Indian arbitration
15 agreement providing that the dispute will be governed by
16 the Indian Arbitration Act and all the rest, which
17 I'm sure most or all in the room are familiar with.

18 In the course of the negotiation, the non-Korean
19 party, which was a Korean party, proposed, and this was
20 accepted, an amendment that the venue of arbitration
21 shall be Singapore. There was also an amendment
22 providing that it shall be governed by international
23 law. Whatever that means.

24 The Singapore bit came in in that way, that the word
25 used was "venue". It was clear that the business people

1 12:41 who inserted this language, I hope without the benefit
2 of outside counsel, meant "place" in the juridical
3 sense, that the arbitration will be outside of India,
4 it's going to be in Singapore. That will be the place,
5 the seat, of arbitration. But the word used was "venue"
6 and nobody, in all likelihood, gave it much thought,
7 until the dispute broke out and it was in arbitration.

8 In that event, the notion that "venue" really meant
9 "seat" was ultimately accepted and the arbitration
10 proceeded in Singapore, but not without a relatively
11 long and uncomfortable prelude. The moral of the story,
12 I suppose, is just avoid the word "venue". Period.

13 Mr Janak Dwarkadas: I don't propose to talk about my own
14 successes. I know that we are before a very educated
15 audience. I was intrigued when I saw the expression
16 "pathological clause" used in the question. The author
17 of that clause appears to be a gentleman called
18 Frederick Eisemann, who said that a non-pathological
19 clause is one which must contain four elements. There
20 must be a mandatory consequence of the arbitration
21 agreement. Example, contrary to that would be where you
22 say the dispute may be submitted. The second is that
23 there should be an exclusion of intervention by state
24 courts in the settlement of disputes. Again, the clause
25 itself might provide that courts in Bombay or courts in

1 12:43 India will have jurisdiction along with the arbitration
2 clause. The third is to confer a power upon
3 the arbitrators to decide the dispute. The fourth is
4 that the procedure for rendering the award must be
5 capable of ultimate judicial enforcement.

6 These are the four requirements. Anything that does
7 not comply with these four is regarded as pathological
8 or a diseased clause.

9 I would like to give you an example of what happens
10 when you have a pathological clause because
11 the consequences can be rather disastrous. Let me
12 start. I know I'm going back in history by telling you
13 the error that was committed in the Bhatia International
14 case, and this will illustrate what I'm going to say
15 next.

16 In Bhatia International, there were two errors
17 committed by the Supreme Court. One was to define
18 the court in such a manner as it had nexus with
19 the cause of action and where it arose. The result of
20 that was that it became a very narrow definition. In
21 other words, it eliminated having a seat of arbitration
22 in a neutral place. That was one consequence.

23 The second was that it destroyed the principle of
24 exclusivity. What is the principle of exclusivity?
25 The curial court or the arbitration -- the court which

1 12:45 has supervisory jurisdiction over the arbitration
2 proceedings would not be the court where the seat is
3 located but could also be an Indian court, because
4 part I would not have been excluded expressly by
5 the parties.

6 This was, to some extent, attempted to be cured in
7 the BALCO case. But the BALCO case said only after
8 6 September 2012, agreements which are entered into will
9 not be hit by what was described in the Bhatia doctrine.
10 So that did not help. That is why, in 2015, the act had
11 to be amended, and now we have a situation where
12 the 2015 act recognises that the seat can be in
13 a neutral place.

14 With that change having been made, what is the need
15 for the seat? Why is it so important? Because seat is,
16 in my view, equal to jurisdiction. There are three laws
17 which can apply, as you all know, to an arbitration
18 agreement: The law governing the contract, the law
19 governing the arbitration procedure, and the law
20 governing the arbitration agreement.

21 Particularly where they do not identify the seat,
22 the difficulty that arises is that the law governing
23 the supervisory jurisdiction would then become
24 a question mark. That is exactly what fell for
25 consideration in two leading cases before

1 12:46 the Supreme Court. One was the case of Enercon. I did
2 have something to do with it in the lower court.
3 Ultimately it was decided by the Supreme Court.

4 The principles which are enunciated have been
5 clearly laid down now, that the curial law, or the court
6 which will apply the curial law, should be exclusive.
7 You can't have two different courts applying, otherwise
8 it will create a problem, like it was created after
9 Bhatia.

10 What happened was in Venture Global,
11 the Supreme Court was compelled to extend that principle
12 to say that an award rendered outside India, which would
13 otherwise be an international commercial award, would be
14 challengeable even in an Indian court. To avoid this
15 duality, supervisory jurisdiction must be exclusive, and
16 that is why, in Enercon, there were two problems. One
17 was that the language used was "venue", London.
18 The second was that there was no machinery to select
19 the third arbitrator. So the Supreme Court had to
20 decide whether it had jurisdiction to exercise any
21 powers as the curial court.

22 The Supreme Court said "venue" in that particular
23 case meant venue and not the seat, and it came to
24 the conclusion that since all the three laws which were
25 to govern the arbitration were Indian, they said that

1 12:48 the curial law which would apply to the arbitration
2 proceedings would be Indian, and, therefore, they had
3 the right, or the jurisdiction, to appoint the third
4 arbitrator, which was left vague in the contract.

5 The second judgment was a judgment of Justice Gogoi,
6 sitting and exercising powers as a designate of the
7 Chief Justice under 11(6) of the act, where he had to
8 decide what is the meaning of the word "Singapore
9 Chamber of Commerce" which was introduced into
10 the arbitration clause.

11 The parties were Pricol, an Indian entity, and
12 Johnson & Johnson. Johnson & Johnson went to
13 the Singapore Arbitration Council and got an arbitrator
14 appointed. The Indian entity went to the Supreme Court
15 and said, "There is no such thing as a Singapore Chamber
16 of Commerce. They have no business to go to the SIAC
17 and you have the power to appoint an arbitrator and not
18 the SIAC".

19 The Supreme Court resolved it by saying that there
20 is a manifest intention to go to arbitration, "We will
21 not allow it to fall. There's no such entity like
22 Singapore Chamber of Commerce; SIAC would, therefore, by
23 default, be rightly the entity. And since the seat is
24 Singapore, we will allow Singapore law to be the curial
25 law and decline to interfere with the appointment that

1 12:49 was made by the SIAC".

2 So that is the relevance of seat, and that is why
3 these 5 am clauses sometimes cause a lot of problems,
4 which may be, as has been described, laughter to lawyers
5 but brings tears to lots of us.

6 Mr Cyril Shroff: Let's take a few audience questions, and
7 if time permits I will have a couple of other questions.

8 Participant: We have gone through one agreement where
9 there was a clause, a foreign arbitration. Initially
10 the matter will be referred to an architect, but there
11 was no specific name of an architect. The point was how
12 the things will move forward in that, who will have
13 the jurisdiction to decide who is the architect for
14 that.

15 Mr Nakul Dewan: If parties don't agree on the name of
16 the architect, then go to the arbitrator and get
17 the arbitrator to make that decision.

18 Mr Janak Dwarkadas: I think your question was that
19 the arbitration was to be conducted by an architect. Is
20 that your question?

21 Participant: No. Before going to an arbitrator,
22 the parties will first go to an architect. If
23 the architect parties don't agree with the architect,
24 then they will go for arbitration.

25 Mr Janak Dwarkadas: The parties would have to select

1 12:51 an architect by themselves. I don't know whether
2 section 11 would apply to such a situation because
3 the jurisdiction of the court, the arbitration court,
4 does not extend to any stage prior to the arbitration in
5 that sense commencing. So it might fail and it will go
6 straight to arbitration. It can't be a mediation
7 either.

8 Ms Rohini Roy: This is probably in relation to one of those
9 expert determination clauses, and typically these
10 multi-tiered agreements -- I agree with you -- create
11 a lot of confusion. At this stage, I don't think it's
12 possible for us to really approach the courts at all.
13 We would have to go through the expert determination
14 process, and only if it fails would you be allowed to
15 continue with the arbitral process.

16 Mr Cyril Shroff: I think in his example it is not even
17 an expert determination. It is quite ambiguous as to
18 what it really is.

19 Participant: I have one question, which is actually a live
20 and funny case. Now with section 9 being no more valid
21 after the arbitral tribunal is constituted -- and
22 probably someone needs to look at this because
23 section 17 gives the right to the arbitral tribunal to
24 pass an interlocutory injunction, or some relief.
25 Unlike court, which is an institution by itself,

1 12:53 an arbitral tribunal is people. What happens when
2 the arbitrator or the arbitrator is not there, is not
3 available? Let's say he is out of the country or
4 dealing with something, and there is an urgent
5 requirement for an interim injunction, injunctive
6 relief. Section 9 now being out, isn't that something
7 that the act probably should have been more circumspect
8 on? They have completely excluded section 9 after
9 the tribunal comes into place.

10 Mr Janak Dwarkadas: I don't think you are right in your
11 assumption that section 9 has been excluded, because it
12 is only in such cases where the arbitral tribunal would
13 be more competent to decide. Then in that case alone,
14 the section 9 court would not intervene.

15 But I think what you are trying to say is that once
16 the arbitral tribunal is constituted, it is provided
17 that the application would be made under section 17.
18 But the unavailability of an arbitral tribunal
19 immediately restores the jurisdiction of the court,
20 because it can't be that a party that requires urgent
21 relief is left without a remedy.

22 Participant: Thank you.

23 Participant: We have a judgment in 2016 which spoke about
24 multi-tiered arbitration clauses and the Supreme Court
25 finally said that this is a result of party autonomy.

1 12:54 Given the situation in India, where the disputes between
2 the parties had arisen some time in 2001 and 2004, and
3 the verdict of the Supreme Court comes in in 2016,
4 that's when, after this, there will be another round of
5 arbitration between the parties, would you say that
6 multi-tiered arbitration clauses are something that
7 should be welcomed in India, or that's a practice which
8 should be somewhat curtailed, or better arbitration
9 clauses to be drafted in those terms?

10 Ms Rohini Roy: The multi-tiered system does have its
11 advantages in the sense that it provides an alternative
12 from arbitration itself. But again, the question is
13 essentially of perspective. At the moment, I'm thinking
14 that the multi-tiered is not a solution because it does
15 not signify an end. When you are a business house, you
16 would want to concentrate on your core industry and not
17 want to devote so much time to the process of
18 continuously arbitrating and exposing yourself to
19 multiple forums.

20 What the multi-tiered clause effectively does,
21 especially when you are dealing with a large-scale
22 industry, is nobody is happy with the process. So it
23 may be binding; the problem is it's not final, and
24 eventually you are going to again start the process
25 either through an arbitration or otherwise through

1 12:56 an appeal.

2 I think somewhere down the line, if we want to make
3 this a more effective process, we need to stop it at
4 a certain stage. Or otherwise, if you're unable to stop
5 it because of natural justice issues, then we need to
6 limit the number of forums in which this could possibly
7 be opened. Yes, personally, the multi-tiered system,
8 it's really doubtful as to what kind of help it's giving
9 us now.

10 Mr Robert Hunter: If I may provide a war story there. In
11 terms of pathology, you need to be careful. We have
12 a case at the moment where a colleague is an arbitrator
13 under a new expedite procedure, and the question arises
14 on these clauses whether you are creating problems of
15 jurisdiction or admissibility in your multi-tiered
16 procedure, which you should definitely not do.

17 At worst, you might find that your agreement to
18 arbitration is actually subject to some step which may
19 be difficult to perform. A less severe but nonetheless
20 time-wasting form is if you make your access to
21 arbitration admissible only upon the performance of
22 a prior step, which may be abused.

23 I have an amusing war story on clauses more
24 generally. I seriously had a case before a major
25 international institution on an arbitration agreement

1 12:57 which stipulated arbitration in New York.

2 The institution seriously said, "We should spend our
3 three days in that state Albany, not New York". If you
4 take that to its extreme, by agreeing something like
5 Paris, you might find yourself in Texas. It might be
6 helpful to be specific about your geography.

7 Participant: We have heard a lot about pathological
8 clauses this morning. My question goes to the Indian
9 legal practitioners there. How do Indian courts deal
10 with pathological clauses really? I mean do, they try,
11 as far as possible, to interpret the parties' agreement
12 to arbitrate and try to send the parties to arbitration?
13 Or are they more in the other sense? I ask this because
14 I practice in the jurisdiction where it is sufficient to
15 say "arbitration", the clause for arbitration for
16 the parties to be ultimately sent to arbitration. That
17 is why I would like to know what is the Indian courts'
18 position, if one can be generally deciphered on these
19 sorts of clauses.

20 Mr Nakul Dewan: The answer is "yes". If an Indian court
21 sees that the parties have intended to arbitrate, then
22 issues such as seat, venue, whether you need an expert
23 determination -- all of that falls by the wayside, and
24 Indian courts do try to encourage parties to go for
25 arbitration. Janak mentioned the Pricol judgment, where

1 12:59 there was no institution which was specified. An Indian
2 institution was specified, and the Supreme Court said,
3 "Well, there can't be an inexistent institution, it must
4 be the SIAC". So again, all that is just the push that
5 you get from an Indian court trying to push parties to
6 arbitration, if they broadly see that parties wanted to
7 arbitrate their disputes and not go to court.

8 Mr Cyril Shroff: The courts do apply principles of
9 interpretation to find out what the real intention was
10 and to fill in the gaps or delete some unintended
11 language. Pricol, Enercon, all these judgments will be
12 in support of that proposition.

13 Mr Janak Dwarkadas: To answer your question, besides
14 Enercon, in my note I have at least four other Supreme
15 Court decisions, all of which have been rendered in
16 the recent past, where repeatedly the Supreme Court has
17 said that if there is a manifest intention to arbitrate,
18 they will save the pathological clause.

19 Participant: I had a question about the use of mediation
20 alongside arbitration. Given the potential difficulties
21 with multi-tiered or escalation clauses and the ways
22 they could be used to disrupt arbitration, what does
23 the panel think about other ways to encourage the use of
24 mediation alongside arbitration, whether through cost
25 rules or otherwise?

1 13:01 Mr Richard Menard: It's difficult. Unless there's
2 a multi-tier format in the agreement and mediation is
3 a prior step, it's difficult for me to see how, as
4 a practical matter, an arbitral tribunal that has been
5 appointed in accordance with the arbitration agreement
6 can direct or even encourage the parties to pursue
7 mediation or any other alternative form of resolution of
8 the dispute.

9 You suggest through a cost mechanism. That might be
10 a very indirect way to do it, but it seems to me that
11 having the arbitral tribunal, the arbitrator directly
12 involved in directing a mediation in the context of
13 a pending arbitration is quite problematic. And in my
14 mind it creates more problems than it would solve,
15 again, as a practical matter.

16 Mr Robert Hunter: My own experience is that the best way to
17 encourage mediation is to institutionalise it within
18 corporations. I would be interested to hear your view
19 of that. Even if you began a mediation -- and I've had
20 personal, very bad experiences of being cut adrift by my
21 client during the mediation -- a mediation will only
22 work if it personally engages the decision-maker.

23 The only way to ensure that happens is to have
24 a policy within the corporations, and I would start by
25 encouraging Indian corporations to do that.

1 13:03 Participant: In a contract where US law applies and
2 the venue is specifically specified as Hong Kong
3 and LCIA rules applies for an arbitration, in case if
4 the award is being granted by the arbitration tribunal,
5 then where it will be challenged? Because the clause
6 does not mention anything about the seat of
7 an arbitration.

8 Mr Janak Dwarkadas: As I mentioned earlier, it will be
9 a matter which will have to be gathered from
10 the contract, its interpretation, as also sometimes
11 the closest connection test. In Enercon, the Supreme
12 Court even applied the closest connection test to decide
13 whether or not the seat would be India or the seat would
14 not be India.

15 So it is a matter of interpretation, whether
16 the intention was to call it "venue" or really to call
17 it "seat". If the seat is outside India, the challenge
18 would not be in India. If the seat is India,
19 the challenge would be in India.

20 Mr Cyril Shroff: Thank you, panel, for your thoughts and
21 sharing of wisdom. I really appreciate it.

22 Ms Niyati Gandhi: Thank you all. May I please invite
23 Charles Bear QC from Fountain Court Chambers to hand
24 over tokens of appreciation.

25 (Presentation of tokens of appreciation).

1 13:05 Session 2: Industry-specific Experience
2 in arbitration

3 Ms Niyati Gandhi: Our next panel is on industry-specific
4 experience and arbitration in India.

5 May I please invite on stage our moderator,
6 Justice Rebello, former Chief Justice of the Allahabad
7 High Court.

8 Mr Promod Nair, managing partner at Arista Chambers.

9 Mr Phillip Capper, partner at White & Case.

10 Mr Shai Wade at Stephenson Harwood.

11 Mr Mysore Prasanna, senior adviser at Aarna Law.

12 Mr Ganesh Chandru, executive partner and head of
13 international arbitration at Lakshmikumaran & Sridharan.

14 Justice FI Rebello: Good morning, everybody.

15 We shall be dealing with industry-specific
16 arbitration and the expertise which is required in that
17 field. In that context, while the speakers will be
18 dealing with their specific knowledge of the subject in
19 the specific area of their expertise, we shall,
20 thereafter, also consider the issue as to whether,
21 considering the expertise of the particular field, it
22 should have arbitrators who are industry-specific or
23 arbitrators having a legal knowledge, like lawyers or
24 judges, or a blend of both.

25 We will start with each of the speakers. They have

1 13:10 some time to dwell on the subject of their choice.

2 Mr Capper: Thank you very much, Mr Chairman. Good
3 afternoon, ladies and gentlemen. It is a great
4 privilege to be asked to come and share in this second
5 annual conference of the MCIA.

6 It's not only a privilege to be here but it is
7 a pleasure to congratulate the MCIA on its development
8 and success. I've been asked to say a few words by way
9 of introduction as to what makes arbitration on
10 construction and engineering projects, major
11 infrastructure projects, different.

12 As you all know, the single-most distinguishing
13 feature of such projects is that it is economically not
14 feasible to know at the time you enter into a contract
15 what will be the eventual scope of work. That is
16 the single-most distinguishing feature.

17 What effect does that have? Well, change management
18 and time management become the most crucial issues on
19 the project. Behind me it says "The Changing Landscape
20 of Arbitration in India". Certain things don't change.

21 The degree of change and the lapse of time on
22 projects are unavoidable. Their management is, today,
23 changing and improving, but I regret to say that
24 disputes are inevitable.

25 What are the features that distinguish construction?

1 13:12 At least two others are relevant to arbitration.
2 The first is the multiparty nature, this temporary
3 coalition of teams that come to work on the design,
4 construction and delivery of a project.

5 But also there is an unusual interdependence of
6 these projects on external factors, external bodies,
7 external environments, external commissions. That is
8 why I say that disputes are inevitable.

9 Is there anything else that is changing? We have
10 already talked at the end of the previous session about
11 ways of achieving fast determination of key issues.
12 Such projects do require fast determination on key
13 issues. Is the employer entitled to interfere with
14 the selection of subcontractors? Must that viaduct be
15 demolished and rebuilt? Is a take-over certificate now
16 to be issued? Can the employer lawfully call that bond?

17 Litigation will not solve those questions, and
18 the challenge is whether arbitration can solve those
19 problems. We are seeing a constant search for fast
20 techniques ideally that work well with arbitration. We
21 discussed multi-tier dispute resolution provisions.

22 Where FIDIC contracts are being used --
23 International Federation of Consulting Engineers, which
24 you know very well in India -- the old engineer's
25 decision has given way to dispute adjudication boards.

1 13:15 It has already been mentioned that one of
2 the greatest difficulties in my field of arbitrating
3 international infrastructure projects is the interface
4 between dispute adjudication boards or other
5 pre-arbitral steps and the arbitration itself.

6 What difference does it make to arbitration that we
7 are dealing with a major infrastructure project? Apart
8 from those pre-arbitral step problems, the huge question
9 is how to deal with the evidence. This confronts us on
10 document production. It confronts us on the inevitable
11 use of experts, of which we will hear more later in
12 the day. It presents very real questions about
13 the selection of arbitrators, their qualifications and
14 their ability to manage what are typically long
15 arbitrations, heavy arbitrations, and ones which
16 therefore typically get split, bifurcated. They get
17 bifurcated into the admissibility questions,
18 the liability and quantum issues, but often procedural
19 steps as well.

20 So with those few thoughts on what makes
21 infrastructure arbitration different, I pass back.
22 Thank you.

23 Mr Promod Nair: Thanks for that.

24 Moving on from construction and engineering
25 disputes, could I request Shai Wade to speak about

1 13:16 the particular characteristics of oil and gas disputes,
2 and specifically upstream oil and gas disputes.

3 Mr Shai Wade: Good afternoon. Thank you very much to MCIA
4 for inviting me to speak here. It's a pleasure and
5 a privilege.

6 I will touch very briefly on upstream oil and gas
7 arbitration, and if I have time, I will also perhaps
8 touch on a different type of arbitration, which is
9 commodity arbitration.

10 My thoughts are centring on what we need to know and
11 do to successfully arbitrate disputes in those sectors.
12 My overall thesis is that to do this well, you have to
13 understand two things. You have to understand
14 the economics behind the transaction and the contracts
15 that have evolved through the economic requirements
16 relating to the industry.

17 In the case of upstream oil and gas, we have, for
18 the past 150 years or so, worldwide, been dominated by
19 the process of searching for and producing upstream oil
20 and gas, or in the upstream sector. To know and
21 understand how to advance those arbitrations, we need to
22 understand the contracts that have evolved through
23 the economic and, now more often than not, political
24 pressures that are involved in that process. So we have
25 to understand production-sharing agreements, which

1 13:18 involve governments. We have to understand
2 the relationships between parties that come together to
3 explore for and produce oil, joint operating agreements,
4 farm-in, farm-out agreements, joint bidding agreements.

5 But we also have to understand the technical
6 process, which is often highly complex. We need to
7 know, to understand and sometimes even read seismic
8 production contracts, how that process occurs and what
9 it looks like on paper. We need to understand
10 the technical side of extracting oil from the ground, be
11 it onshore or offshore. These are areas which require
12 a great deal of technical expertise, without which we
13 probably fail in conducting an arbitral process that is
14 efficient and cost-effective.

15 At the other end of the cost and profit spectrum
16 often is the world of the commodity arbitration. If we
17 say that the world has been dominated by hydrocarbons
18 for the past century or two centuries, then
19 international trade has dominated our life for far
20 longer, probably from before the advent of the modern
21 nation state even, and certainly from the very beginning
22 of shipping.

23 To understand and lead arbitrations successfully in
24 that sector, again we also need to understand
25 the economic pressures that operate and bring about

1 13:20 the international trade and the technical aspect of
2 bringing large quantities of one product from one part
3 of the world to the other.

4 We need to understand here the modes of finance. We
5 need to understand the modes of transport, and we need
6 to understand the sales contracts that have developed
7 around this area. This is a peculiar area where
8 the level, in relation to disputes in particular, of
9 costs or amounts in disputes tend to be far lower than
10 other areas of arbitrations we see. Yet the level of
11 expertise in relation to the conduct of these disputes
12 is far higher, often, than other types of arbitration
13 which we come across.

14 This is an area of practice where each particular
15 contract of commodity has developed a separate type of
16 arbitration, with specialised arbitrators from that
17 field alone, an area in which arbitration has internal
18 appeals procedures, an area in which we need to
19 understand not only the type of commodity which is being
20 dealt with and its particular feature, but also
21 the roles of ship masters, the roles of shipping
22 contracts and shipping surveyors.

23 With that point, I will pass on.

24 Mr Promod Nair: Now to localise the discussion. Ganesh,
25 are there any India-specific nuances to oil and gas that

1 13:21 you see in your practice?

2 Mr Ganesh Chandru: What I'm going to focus on is upstream
3 issues, upstream oil and gas. When it comes to
4 disputes, we are talking about industry-specific
5 arbitrations, and when it is upstream you really require
6 that expertise. Whereas in disputes which arise out of
7 the oil and gas industry here in India, there are a lot
8 of roles that lawyers play. The way you interpret
9 the contract, the jargons used in these contracts. Some
10 of these contracts have a lot of room for
11 interpretation. That's typically how most of these
12 disputes are played out.

13 The kinds of issues that time and again arise are
14 things like a delay in completion of project. If there
15 is a delay in completion of project, obviously
16 the employer is going to say that it's the contractor
17 who delayed, and, therefore, they withhold monies for
18 liquidated damages, which are typically encompassed in
19 these contracts. Whereas the contractor would say, "Oh,
20 no, you had additional works and this is a variation to
21 what was agreed between us". These are some of
22 the issues that do arise.

23 When you are looking at offshore projects for
24 platforms or laying of pipelines, there's a lot of other
25 issues. For example, the contractor's vessels may be

1 13:23 there, there may be other vessels for other contracts
2 which are operating in the same area. There may be
3 interface issues, which are typically part of
4 the disputes between the parties. So at the end of
5 the day, it revolves around these issues, which I come
6 across quite often in oil and gas disputes.

7 To distinguish that from another sector, I will move
8 into disputes arising out of highway projects in India.
9 It is very unique to India. It's not just a project
10 that is awarded. A lot of government involvement is
11 there, both the central government and the respective
12 state governments.

13 Right from land acquisition issues by the authority.
14 Usually there's a concession agreement given to
15 a particular concessioner to develop a particular
16 highway. There could be issues of non-collection of
17 toll, which may be a big issue. Typically in such
18 contracts, there's a force majeure clause, and either
19 party tries to invoke that and say there was a force
20 majeure. Force majeure is not necessarily something
21 like an act of God, which is a non-political event. In
22 most of these contracts, there are indirect political
23 events and political events that are part of force
24 majeure.

25 For example, you look at strikes or demonstrations

1 13:24 that could be an indirect political event. But, for
2 example, there is an order from the Government or from
3 the court, reworking a permit that could be interpreted
4 as a political event. These are the things.
5 Termination of the project is another major issue in
6 highway projects because, based on force majeure, even
7 they could terminate the contract, either party, and
8 the question arises: how do you determine
9 the termination payment? There, sometimes, you would
10 require expertise, which is required not only in this
11 but also in oil and gas.

12 These are the two sectors in my practice which
13 I think are very, very interesting issues.
14 I think lawyers and arbitrators have a lot of roles to
15 play by both in how the contract is interpreted.

16 Justice FI Rebello: In our growing economy, mergers and
17 acquisitions are an important aspect. We have Mr Mysore
18 Prasanna, senior adviser at Aarna Law, to speak on
19 the subject.

20 Mysore Prasanna: A couple of caveats. Number one, I was
21 asked to jump into this seat last night. Number two,
22 I've always been a general counsel, and it's only in
23 the recent past that I have been engaged in private
24 corporate practice also as an arbitrator in various
25 international commercial disputes.

1 13:26 From my experience, M&As typically has a very high
2 potential for disputes if the relationship between
3 the parties is not managed efficiently. More than
4 anything else, the overarching requirement in an M&A
5 transaction is to preserve that element of trust which
6 will make parties understand each other and carry on.

7 It's said very often that a 50/50 joint venture is a
8 recipe for disaster. Unfortunately, there have been
9 sufficient examples of that being true. A lot of people
10 who have entered into joint ventures in India with
11 various parties have experienced that difficulty.
12 Whether arbitration is going to really help them or
13 whether they would like to cut clauses and have some
14 kind of an exit, it's a huge challenge, and you can
15 never get it right.

16 Cross-border M&A will have a different kind of
17 problem. Particularly if it is inbound, then you have
18 various issues. If you are outbound, if you are doing
19 joint ventures in different jurisdictions like China or
20 various other places, the biggest challenge is, of
21 course, language. To get everything right is extremely
22 difficult.

23 One of the things as general counsel I used to ask,
24 before signing an arbitration clause, is what do I do?
25 Is it good to arbitrate or is it good to litigate?

1 13:28 Dispute resolution became a more strategic issue than
2 a boiler plate approach. I'm not going to bung in
3 an arbitration clause because it's the midnight clause
4 and they're all tired and we want to be done with it and
5 we want to get to the signing page.

6 In my opinion, that is in fact an extremely
7 important step, to consider the overall context of
8 the contract and to see whether you really need
9 an arbitration clause or whether, given the facts and
10 circumstances of the cases, it will be good to have
11 an open-ended clause. Because as general counsel, it's
12 not necessary for me to have an arbitration clause
13 today; I can always think about arbitration when
14 disputes arise. Until then, I keep my options open.
15 There are different ways different general counsel
16 think, depending on which industry they are in.

17 In areas like technical collaboration, one of
18 the disputes is all about whether one of the parties has
19 indulged in reverse engineering. The question of
20 non-compete: Is there a breach of non-compete, and is
21 that non-compete provision really enforceable given an
22 overreach in terms of geography, time period and all
23 that stuff? That is another area where it could be
24 a problem for arbitrators to really get it right.

25 Valuation is another big area where people always

1 13:30 have problems, and there are two experts expressing
2 three opinions. An arbitrator is completely lost as to
3 how to get it right, which opinion should prevail. You
4 can never get it right. It's absolutely difficult to
5 have it decided in a perfect manner.

6 There are a number of issues in mergers and
7 acquisitions. There are unincorporated joint ventures.
8 For example, I've been a party to unincorporated joint
9 ventures where two people come together to operate
10 an oilfield. If they have a dispute, what happens to
11 the relationship of this venture with the Government?
12 It's a big, difficult issue today.

13 It all depends on how well the M&A agreement
14 provides for it. There could be share purchase
15 agreement disputes, share subscription agreement
16 disputes, post-closing disputes. You can imagine, any
17 kind of dispute; they are all there in M & A, different
18 hues and colours.

19 To conclude, it has a significant potential for
20 disputes, but if it is well managed the disputes can be
21 minimised.

22 Mr Promod Nair: Thanks, Pras. With that overview, it is
23 a good idea to discuss some general issues which might
24 straddle each of these industry sectors, and probably
25 the best way to get to the bottom of some of those

1 13:31 issues would be to ask very specific questions.

2 To take a step back, given the various industries
3 that we have discussed, are there any industry-specific
4 tweaks that you would make to an arbitration clause, or
5 would a boiler plate arbitration clause work just as
6 well in each of the industries that you have described?
7 We can start with Phillip and then go around in the same
8 order in respect of each of the industries.

9 Mr Capper: Two points. First, almost certainly some form
10 of structured multi-tier escalation of disputes, some
11 form of relationship of the arbitration agreement to
12 a faster interim step. The second point: don't say
13 anything else.

14 Mr Shai Wade: I have introduced two different industries
15 and they are very different in their approach.
16 The upstream oil and gas industry tends to be very
17 non-prescriptive, adopting boiler plate with no
18 amendment. In my experience, on the whole that works
19 very well. It allows the parties to choose arbitrators
20 who understand the industry, and then it allows
21 the arbitrators to conduct proceedings that are relevant
22 to the particular dispute without being constrained to
23 a great degree.

24 On the other hand, the commodities industry is very
25 prescriptive. It tells you who you can appoint, it

1 13:33 tells them what they can do, and then it allows you,
2 probably, to appeal their decision as well. Whilst as
3 advocate I find that a rather frustrating way to go
4 around things, for the industry, it has worked for many
5 generations very well. Sometimes I wonder whether
6 the rest of us can learn something from the greater
7 degree of specificity in arbitration clauses.

8 Mr Ganesh Chandru: As Phillip rightly pointed out, it is
9 very important to have a clear clause. He rightly said,
10 "Don't say anything else". A gentleman in the previous
11 session raised a question: what if the clause says
12 "refer it to an architect"? Then leave it open-ended.

13 If you look at most of the dispute resolution
14 clauses in either oil and gas or in road projects or any
15 other major, big projects itself, usually, typically,
16 there is a clause for negotiation prior to the proper
17 dispute resolution. Sometimes they talk about
18 conciliation or mediation.

19 It is indeed good to have an escalation clause, but
20 the most important thing is that it has to be clear so
21 that it doesn't amount to a lot of disputes in itself.
22 So it may be very important for the parties to discuss
23 that bit; if they are going to put negotiation, who is
24 going to be negotiating? Sometimes stop management.
25 What is stop management? How many days? They need to

1 13:35 say, "You try it for 30 days". It has to be clarity
2 there. If it is mediation, again, please be clear. If
3 you are choosing an institution for mediation, then you
4 need to put that in.

5 In the previous session, there was a question on one
6 of these cases in India about two-tier arbitration. In
7 my view, I think that should be completely avoided
8 because then you are going through the process all
9 over again, like Rohini pointed out. You are commercial
10 people. You don't want to be arbitrating between one
11 centre and then go and act before another centre.

12 I guess you need to be extremely careful when you
13 draft this clause. It is good to have an escalation
14 clause actually, but it has to be clear. That would be
15 the message.

16 Mr Mitra: I always believed in having a tiered approach
17 to a dispute resolution factor. The starting point is
18 about the good-faith resolution. The two parties coming
19 together to find out, particularly if there is a very
20 strong difference of opinion at the board level, it is
21 much better to have a mechanism where that matter is
22 actually referred to those two principals,
23 the shareholders.

24 More often than not, it does get resolved because on
25 the board, the nominee directors may have a difference

1 13:36 of opinion or they may not like each other's face, but
2 the point is that you need to find out some way to
3 diffuse that particular tension.

4 I agree with Ganesh. I'm a firm believer mediation
5 is gaining ground in India. I think a tiered approach
6 to dispute resolution which contains the mediation
7 clauses is extremely important, and mediation has played
8 a big role in making sure that relationships continue
9 and not get out of hand.

10 Mr Promod Nair: Moving on from the arbitration clause to
11 the arbitrator or, rather, the choice of arbitrator.
12 How do you decide what kind of arbitrator would be
13 the right fit for a specific dispute? Is it a good idea
14 to name an arbitrator in the contract or specify
15 qualifications or attributes that a arbitrator must
16 have, or is it best to leave it to an institution than
17 to determine who might be the best arbitrator for
18 a particular dispute?

19 Mr Shai Wade: My views on choice of arbitrators is, as far
20 as possible, never predetermine the attributes or
21 the people who you wish to have appointed. As far as
22 possible, leave that in the hands of the parties and
23 leave that decision to be made after the dispute has
24 arisen.

25 I am not a great believer in institutional choices.

1 13:38 I understand the pressure that comes from
2 the requirements of impartiality, yet I also believe --
3 and my clients often tell me that they want to have some
4 buy-in into the process of choosing arbitrators so that
5 they personally have trust in at least one of
6 the members of the panel.

7 In that regard, I think that the commodities style
8 arbitrator panels are probably the wrong way forward.
9 Yet where they have struck a chord with me is that
10 I believe also that the choice you do make after
11 the dispute has arisen should be a person who
12 understands the ins and outs of the nature of
13 the contract you are dealing with.

14 If you are arbitrating about an upstream oil and gas
15 contract and your arbitrator doesn't know the difference
16 between an opcom, fincom or carry or a cash call, then
17 you will have to spend a lot of time educating them,
18 which you would probably rather avoid.

19 Mr Capper: Again two points. The first is a short war
20 story, where a telephone call gave me what I think was
21 the best compliment in my life. I should say that
22 I'm just a lawyer, I've only ever studied law and taught
23 law.

24 A gentleman phoned me and introduced himself,
25 an American counsel, and said, "You won't remember me".

1 13:40 I said, "No, I do remember you". He said, "You were
2 the sole arbitrator on a arbitration". I said, "Yes, it
3 was about a silicone manufacturing plant in France. How
4 can I help you?" He said, "I want to appoint
5 an arbitrator. We have an unusual clause: one lawyer,
6 one accountant, one engineer. We have appointed
7 the lawyer, appointed the accountant and that is
8 why I'm calling you". I said, "Sorry, I don't
9 understand". He said, "We need an engineer. You
10 understood about the manufacturing part. We would like
11 to appoint you". I said, "But I'm a lawyer". He said,
12 "Are you not an engineer?" And I said, "No". And here
13 came the compliment: "Are you sure"?

14 I would join my colleagues in saying not to specify
15 the qualities of the arbitrator.

16 My second point is this and this is a real practical
17 problem that one observes as counsel. That is, you can
18 get quite difficult asymmetries in three-arbitrator
19 tribunals, especially if one of the parties appoints
20 a very dedicated technical specialist and then you are
21 left, say, with two lawyers, and that party could even
22 be an engineer, a qualified lawyer, and then
23 the remainder of the tribunal are two lawyers. That
24 gives rise to difficulties. If the chair relies too
25 much, for example, on the technically qualified person,

1 13:41 there are some practical difficulties.

2 Mr Ganesh Chandru: Most of the points have been covered.
3 One issue which was raised this morning during
4 the inaugural session by Mr Mandal was that many people
5 in India mention that arbitration has been hijacked by
6 lawyers, that actually it is the industry people who
7 need to be involved in the decision-making process.

8 It is definitely a good point. In the Indian
9 context, a lot of engineers sit as arbitrators for small
10 disputes, but I guess a very important aspect is that
11 they need to go through the training as to how to write
12 an enforceable award. If they are technically
13 qualified, fantastic. But at the end of the day, you
14 need to make a decision, right? That is where MCIA is
15 doing a fantastic job by starting this training process.

16 Going through this training, even the Chartered
17 Institute of Arbitrators in India is connecting training
18 programmes. That is very, very essential if that dream
19 is to be a reality of not just having the legal
20 profession but also others becoming arbitrators.

21 Mysore Prasanna: M&A is marriage annulment. It is
22 a question of trying to preserve the marriage and not
23 get it annulled. I would certainly go for mediation.
24 I'm increasingly believing in mediation as a way of
25 making sure that the marriage continues. If it has to

1 13:43 go to arbitration, I never will appoint experts as
2 arbitrators. I find it very, very difficult because if
3 two experts end up being arbitrators, you can imagine
4 what a chaos it will be. I would rather have experts
5 play their role assisting the arbitrators, or
6 arbitrators themselves appointing an expert, in order to
7 determine some of the issues, like valuation.

8 In fact, there is one case, very quickly. There was
9 a breach of confidentiality that one party alleged
10 the confidentiality breach resulted in diminution in
11 shareholder value. It was a mind-blowing case, where
12 the arbitrator, a lawyer, and other two judges, all
13 ad hoc arbitration, they had absolutely no clue as to
14 how the diminution in value can happen if you have
15 breach of confidentiality.

16 The experts had to be brought in, but the experts
17 could not get it right. So it is a very, very tricky
18 situation. You can never get it right but you need to
19 think through and perhaps get inspired by international
20 precedence and see how to handle it.

21 Justice FI Rebello: Just to add to this, a personal
22 experience. I was presiding arbitrator and I had two
23 architects by my side as co-arbitrators. The matter was
24 heard and finally I had the two architects giving me two
25 different advices, diametrically opposite to each other.

1 13:45 So much for the experts.

2 Participant: I agree with the views of the panel that, if
3 you have expert arbitrators, they should be properly
4 trained in the process of arbitration by a reputable
5 institution. I'm qualified with CIArb London. But our
6 experience is very bad. I'm also with the Bombay High
7 Court and Delhi High Court. We do not get any such
8 assignments. There is a sort of quarterly. And what
9 was said earlier by Mr Mandal was right, that
10 the arbitration process has been hijacked by lawyers.

11 I don't want any comment on this one, because it is
12 a fact I'm saying it. I just want to share about being
13 industry-specific.

14 Recently, there was a multi-crore dispute between
15 a Pune-based company and Government of India relating to
16 nuclear power. There were four disputes but two were,
17 one, that if the contract had been signed at
18 a particular level of the employer, then he would
19 nominate the arbitrator from a panel. If not, it would
20 be the ministry, relevant ministry, who would appoint.

21 When the dispute arose, we found out that neither of
22 them had maintained any kind of panel. Then it had to
23 go through to the High Court for the appointment of
24 arbitrator under section 11, but the project was of
25 strategic importance and they could not have gone and

1 14:47 We have a great panel lined up for you. I work at
2 Levy Kaufmann-Kohler, based in Geneva Switzerland. I am
3 on the steering committee of the Young MCIA.

4 I will introduce the next panel to you.

5 As moderators for this panel, we have
6 Pallavi Shroff, the managing partner of Shardul
7 Amarchand Mangaldas, with over 34 years of extensive
8 experience in litigation, arbitration and competition
9 law.

10 We also have Mr Nicholas Peacock, who is the head of
11 the Indian arbitration practice of Herbert Smith
12 Freehills, and he is based out of London.

13 For our speakers, we have first Mr Madhur Baya,
14 the founding partner of Lex Arbitri, a firm specialising
15 in international commercial arbitration.

16 Raj Panchmatia, of Khaitan & Co.

17 We have Mr Sitesh Mukherjee, who is a partner of
18 the dispute resolution group at Trilegal.

19 Finally, we have Taeko Suzuki, who is an attorney.

20 Mr Nicholas Peacock: Thank you very much and welcome
21 everybody to the post lunch session. Firstly,
22 I'm delighted to be here. Congratulations to the MCIA
23 on a stellar first year and another very impressive
24 conference. We have a very august panel here.
25 I'm particularly privileged to be co-moderating

1 14:48 the session with Pallavi Shroff.

2 We hope we will provoke some thoughts from the floor
3 which we will ask you to share with us later on in
4 the session. We will try to cover four topics under
5 this general heading of "Development Post Amendment to
6 the Arbitration Act". I think for my part, what will be
7 very interesting will be to get the views of our
8 practitioners inside from inside and outside India on
9 what they view as the important changes and what is
10 happening in practice. We know what the act now looks
11 like, but what is happening on the ground?

12 The three broad topics we will try to cover are
13 going to be timelines, what is happening to timelines;
14 arbitration appointments; grounds of challenge and
15 institutional arbitration, how is that developing.

16 I will hand over to Mrs Shroff to kick off the first
17 topic and introduce that.

18 Ms Pallavi Shroff: There have been huge changes to
19 the Arbitration Act in 2015, very, very welcome changes.

20 All of these changes are very important and relevant to
21 doing business in India. India is the fastest growing
22 economy in South Asia and probably most parts of
23 the world, if you look at it.

24 How are we going to sustain and how are we going to
25 attract investments and growth in India?

1 14:50 Amongst the various factors that are important, such
2 as the size of the market and an educated population,
3 I think even more important is the fact that there is
4 a commitment to honour contracts, and if there is
5 a dispute or a problem, there is an effective dispute
6 resolution mechanism.

7 Our courts are effective but not as effective as
8 an investor would like. We have independent courts, but
9 the sheer number of cases that a judge has to handle can
10 be overwhelming. Therefore, the alternate dispute
11 resolution is very, very important.

12 Also, international investors typically want to have
13 a neutral arbitration, neutral arbitrators, therefore
14 arbitration is quite important. How an arbitration
15 progresses in a country could be one of the key factors
16 in attracting investment and growth for any economy.

17 Therefore, the changes that have come are very, very
18 welcome. As our Chief Justice said this morning, they
19 satisfy all the criteria that are typically relevant for
20 any arbitration process in a country.

21 Having said this, there are a few critical stages in
22 the arbitration process, the first of which is
23 the appointment of an arbitrator. Several changes have
24 been brought in the new act with regard to
25 the appointment of an arbitrator. To kick off

1 14:51 the debate, I would request Taeko to say a few words and
2 then we will have a discussion amongst the panellists.

3 Ms Taeko Suzuki: Good afternoon, everyone.

4 I'm the co-leader of the India practice team of
5 Nishimura & Asahi, a Japanese law firm. I stationed in
6 Mumbai and Bangalore in 2012 and 2013. I'm now back in
7 Tokyo but I travel to India every two to three months.

8 With regard to the appointment of the arbitrator, in
9 my view, there are three key changes in the amendment
10 act.

11 First, the amendment act made the appointment of
12 arbitrators an administrative decision rather than
13 a judicial decision by the Supreme Court, the High Court
14 or the institution designated by the High Court, while
15 it was the Chief Justice or his designates who heard
16 the matter before the amendment.

17 This helped expediting the process of appointment of
18 an arbitrator by reducing the burden of the Chief
19 Justices but also allowed to introduce expertise and
20 a flexibility in allowing the arbitration institutions,
21 like the MCIA, to play a role in the appointment
22 process.

23 Secondly, the act provided a specific timeline,
24 providing that such an appointment should be allowed to
25 be disposed of expeditiously and within 60 days.

1 14:53 The act now sets out the specific timeline of 60 days,
2 which is, in my view, very unique. For example,
3 the Arbitration Act in Japan, primarily based UNCITRAL
4 Model Law, does not provide such a specific timeline.

5 This timeline sounded quite aggressive, considering
6 the Indian court practices where systematic delays,
7 unfortunately, do exist. In one of the cases before
8 the amendment, it took almost one year and a half until
9 my Japanese client received the decision by
10 the Chief Justice of one of the High Courts,
11 adjudicating that there is no arbitration agreement,
12 thus no appointment shall be made. It was quite
13 discouraging for my Japanese client, consuming such
14 a long time just in the process of appointment.

15 Further, even in Japan, where the court proceedings
16 do not face too much delay, it takes about two to four
17 months, or average, for a court to render a decision on
18 the issue of an appointment.

19 However, along with the first key change I just
20 discussed, this has helped in expediting the process of
21 appointment in general, and the 60 days timeline has
22 proven to be practical in a case where the MCIA were
23 designated to make the appointment of an arbitrator
24 within three days, which Neeti discussed in
25 the beginning of the conference.

1 14:55 Thirdly, the amendment act provided the model fee
2 schedule for courts, while there were no such fee
3 schedules in the old act. This provides clarity and
4 foreseeability with regard to the arbitrator fees,
5 especially in ad hoc arbitrations.

6 Mr Sitiesh Mukherjee: One of the highlights of the changes
7 in the appointment of arbitrators, I would think, is
8 the conflict of interest provisions. We were discussing
9 it among ourselves before this session, and people had
10 different views on it.

11 To my mind, the fact that India has so many ad hoc
12 arbitrations means that there aren't any institutions
13 supervising these arbitrations. It therefore becomes
14 necessary to ensure, and go to great lengths to ensure,
15 as the amendments through the introduction of 5 and 6,
16 that the arbitrators are completely independent.
17 The Chief Justice himself, in a recent decision, as we
18 saw in the morning, set the tone by saying that if
19 the person who is appointed as the arbitrator under
20 the contract is not qualified or is disqualified because
21 of conflict of interest, then even his appointee, who
22 may be a very well-known jurist, his appointment would
23 not stand.

24 So I believe that that's a very strong message that
25 the amendment sends out. It goes a long way in ensuring

1 14:57 that the court, when they look at the odds, have greater
2 faith in the arbitral process.

3 Ms Pallavi Shroff: You may have a different view. Have we
4 gone too far in trying to ensure independence
5 impartiality?

6 Mr Madhur Baya: Since I love automobiles, I will relate it
7 to automobiles. There is a concept of understeer and
8 oversteer. If your car is not turning as much as it
9 should, it is an understeer. You are not turning the
10 way everybody in the world was expecting us to.
11 Suddenly, we have over-corrected that; we have gone to
12 the other extreme, and a slight turn can bang you into
13 a wall now because you have over-legislated by bringing
14 in all these guidelines into your statute, leaving it
15 open to courts to interpret it.

16 When you leave to it a court and you have 29 states
17 and some 25 High Courts in India, you have an issue of
18 25 different interpretations coming in until one day
19 the Supreme Court decides one way or the other. That
20 leads the industry and investors into a tizzy as to what
21 is the correct interpretation, whether this particular
22 term in either schedule 5 or 7 means X, Y or A or B,
23 should it go there or not go there? And that is
24 undesirable.

25 Mr Raj Panchmatia: I quite agree with what you are saying,

1 14:58 but if you also look at what this has led to, we have
2 seen various High Courts passing contradictory judgments
3 on appointment of arbitrators, while the guidelines were
4 brought in with a view to streamline the process of
5 appointing arbitrators and ensuring that there is no
6 bias and things like that.

7 Some of the judgments have diluted the guidelines
8 now by giving a statutory interpretation. Of course, as
9 it has been brought into the schedule, brought into
10 the act, it has become a statute. But were they
11 actually meant to be interpreted in the manner of
12 a statutory book? I thought these guidelines should
13 have remained as the guidelines rather than bring in as
14 a statute.

15 This is creating a lot of problems. You are getting
16 judgments from the Punjabi and Haryana High Court,
17 judgments from the Chennai High Court. This has diluted
18 the entire process, where the appointment of government
19 nominees as arbitrators has been okay -- of course, with
20 some caveats, but they have still been okay. I don't
21 think that was the intent.

22 The other point that I wish to make regards the fee
23 schedule. The fee schedule was brought in with a view
24 to have some benchmark for arbitrators beyond which they
25 could not go. But the fee schedules were to be accepted

1 15:00 by each High Court. I don't think more than one or two
2 High Courts in India have accepted these fee schedules.
3 There's a lot of confusion regarding that.

4 Second, there is also a confusion in the minds of
5 the arbitrators whether these fee schedules are for
6 ad hoc arbitrations, court-appointed arbitrations or
7 also for institutional arbitrations. The act says it
8 won't be for institutional arbitrations. There is
9 a confusion where the parties have not gone under
10 section 11 but were appointed under an ad hoc
11 arbitration, whether the fee schedules will apply or
12 will it apply only under section 11.

13 Mr Madhur Baya: When the arbitrators have not been
14 appointed by the court, arbitrators obviously request
15 the parties -- it is a polite request which the parties
16 never decline -- that the schedule is not to be followed
17 and there is a different number which is always put down
18 to parties. I think that is not what the intention of
19 the legislator was when they brought in this.

20 Ms Pallavi Shroff: Also, we saw one extreme where in
21 several cases, particularly in the public sector
22 enterprise, they would appoint the same judge for 10, 12
23 or 14 arbitrations. It was almost that the other side
24 would never feel comfortable, knowing that the same
25 judge had been appointed 14 or 15 times. How could you

1 15:01 expect independence? That was one extreme we faced.

2 Or the nominee; five names were selected from
3 a panel and you select one. Where was party autonomy in
4 even appointing their own arbitrator? There were a lot
5 of problems to begin with.

6 Was the solution making this an absolutely cast iron
7 thing, written in the statute? Perhaps not. What is
8 something else that could have been done? Could there
9 have been more guidelines under the act itself which had
10 sort of a statutory flavour but not statutory itself?
11 How do you make people come up and say? A lot of
12 the arbitrators were not even willing to come forth with
13 a declaration or a disclosure as to how many
14 arbitrations they were doing for either party or being
15 appointed by a law firm or a lawyer to do arbitrations.

16 That certainly influences the way an arbitrator
17 might think. So we were at one extreme, and now we have
18 gone to the other extreme. I think it is always
19 difficult to find the balance, but sometimes we feel
20 having the other extreme is better than not having
21 anything at all.

22 Nick, what is your perspective? You have seen these
23 guidelines typically followed in international
24 arbitrations. You always have a declaration or
25 whatever, and most of the institutions require

1 15:02 a declaration in any event without these guidelines
2 being statutory.

3 Mr Nicholas Peacock: Sure. This is a solution to
4 the Indian situation. I think that's the point that you
5 make. You are entirely right. You come from
6 a situation where arbitrators were being appointed in
7 a manner that I don't see in any other jurisdictions,
8 clearly party-related arbitrators deciding cases,
9 particularly in relation to PSUs. You have a situation
10 where the use of the IBA Guidelines, which by and large
11 are adopted in most international commercial
12 arbitrations in the major centres, are taken as read.
13 They are the benchmark against which conflicts are
14 judged. You have to ask yourself how do you make them
15 applicable, and, if not mandatory, you have to put them
16 into the minds of arbitrators taking appointments here.

17 There may be a number of ways it could have been
18 done, and certainly I'm not aware of any other
19 jurisdiction that has gone to the step of putting these
20 IBA Guidelines into the legislation itself. What will
21 happen when they are updated? We will cross that bridge
22 when we come to it. The IBA moves quite slowly as well
23 as the Indian Parliament. There may be a coincidence of
24 timing there.

25 It is unique, but let's see if it works. There was

1 15:04 a solution that was needed. Let's see if this one does
2 address the problem.

3 Ms Pallavi Shroff: The only thing that we can hope for is
4 there is not so much interpretation or diluting of these
5 guidelines by way of High Court decisions so as to bring
6 the problems back again through the back door. That is
7 what we have to hope for at the moment.

8 The purpose is very important. In a way, they serve
9 the purpose for which they are brought in. The LCIA and
10 the ICC -- all of them require a declaration of
11 independence, but it is not as prescriptive as our
12 schedules are.

13 Mr Sitesh Mukherjee: It is the problem that we have with
14 such huge numbers of ad hoc arbitration. If
15 institutions were there to administer some of this
16 stuff, these would be par for the course for those
17 institutions. But in the Indian context, we won't have
18 a way to bring them in unless they are legislated in
19 some form or mandated in some form.

20 Mr Nicholas Peacock: It is not just the ad hoc issue. You
21 are certainly right, that is one of the reasons you
22 don't see these declarations of independence in debate
23 in many other jurisdictions because, of course, if you
24 are going under institutional rules, you do what
25 the institution asks you to do, including declaration of

1 15:05 independence, and these days also time and availability
2 to take on the case. If you don't fill those in, you
3 don't get the case.

4 But there are other jurisdictions. Hong Kong is
5 another jurisdiction that has a thriving ad hoc
6 arbitration market, and, indeed, some industries in
7 the UK as well. I think it is partly ad hoc but also
8 partly where arbitration had got to in India, and where
9 the appointment process had got to, that perhaps left
10 the Government feeling that something fairly dramatic,
11 possibly oversteer, had to be done.

12 Mr Madhur Baya: I think you have hit the nail on the head
13 when you say this declaration. Two things come to mind
14 immediately from an experience and practical standpoint.
15 One was in an arbitration where the arbitrator did not
16 make a disclosure. This was in August 2016, whereafter
17 the amendments had already been legislated.

18 We said, "Sorry, we have a problem. You haven't
19 made your declaration". He said, "I'm impartial and
20 independent". I said, "That's not what the act requires
21 you to do. Please look at the schedule". He refused to
22 give that declaration, ultimately reiterating that he
23 already said he was independent and impartial. That is
24 one.

25 The second was I was in a situation where

1 15:06 an appointment was offered as a sole arbitrator by
2 an institution. They sought a declaration of
3 independence and impartiality. As luck would have it,
4 one of the counsel for one of the parties was someone
5 who had instructed me in a matter in the Supreme Court.
6 I had to disclose that.

7 The other party -- this was a multi-unit public
8 sector undertaking. There was a dispute in relation to
9 a particular unit of that PSU. I had no instructions
10 against that unit, but I had two instructions which were
11 still in correspondence. It had not gone into
12 a dispute, per se, but I had instructions from clients
13 against another unit of the same PSU, and I felt
14 compelled to disclose it should anyone have any issue
15 with that.

16 I'm glad I did that because obviously
17 the institution came back and said, "Sorry, I think
18 people have a problem with this". But do we go down to
19 this minutiae in terms of disclosing every little thing
20 that may someday give rise to it. An apprehension about
21 the lack of independence and impartiality is where
22 things are going at.

23 Mr Raj Panchmatia: I have one more point, one more
24 practical difficulty. When we appoint an arbitrator,
25 sometimes it is possible that these arbitrators have not

1 15:08 maintained a record of the number of arbitrations they
2 have appeared in or they have given written opinions to,
3 or even consulted with. Over a period of years they
4 have given opinions, been appointed as arbitrators, and
5 possibly the arbitrators may not have that record. When
6 you ask them to now give a declaration, and if they have
7 not maintained the record, how good is that declaration?

8 Ms Pallavi Shroff: It is a question of how far back in time
9 do you want to go? If you have done one piece of work
10 for the client, maybe five years ago, are you going to
11 say that you are disqualified? It should not become
12 a tool for misuse or to eliminate arbitrators who may be
13 competent and who are nominated by the other side.

14 That's where we have to be very careful, and it has
15 to be very judiciously played around with -- used very
16 carefully. It can be played around with very easily!

17 Mr Nicholas Peacock: It is a good starting topic. There is
18 more to be said on that, but let's move on to the next
19 topic.

20 We will deal with timelines under section 29A, which
21 has me excited. We now have this act, we have
22 the amendments, this requirement for the award to be
23 produced within 12 months of the tribunal to be
24 appointed. We have a possible six-month extension by
25 agreement, an 18-month drop-dead for the mandate of

1 15:09 the tribunal, save with court approval for an extension,
2 which, again, is pretty unique in global terms.

3 Possibly some more oversteer, Madhur might say.

4 Mr Madhur Baya: I digress for a bit. There was a father
5 and son and a donkey, and they were walking past.
6 People in the village said different things at different
7 times to the father and the son about how cruel they
8 were that they were both riding the donkey or how
9 foolish they were they were keeping the donkey on their
10 backs and carrying the donkey.

11 This is what has happened with timelines. Are
12 timelines something that should be prescriptive or not?
13 This debate has raged on for 15 long years, as we speak.
14 The first time it came around was in the 176th Law
15 Commission Report, it went through its first draft
16 amendments in 2003, where it was one year, plus one
17 year. Curiously, the provision was that if the timeline
18 was exceeded, you have crossed the one plus one year,
19 then an application will be made to court, court has
20 the power to grant, and an obligation to grant in that
21 situation, an extension. The arbitration would only be
22 suspended but the mandate would not terminate.

23 Came a report in 2010 which said, ah, that's not
24 right, you should have no timelines. There's no-one in
25 the world who has timelines. Look at Singapore, the UK.

1 15:11 Nobody has timelines.

2 Revision three. We come to 2015, where we again
3 have timelines. Timelines which are 12 months plus six
4 months, and thereafter it's in the hands of the court,
5 which has consequences in terms of the mandate of
6 the tribunal, consequences in terms of costs,
7 consequences in terms of tribunal's fees. And
8 interestingly, if there is a 20-month delay,
9 the tribunal stands to get zero fees and they probably
10 will have to refund the fees. That is how far it goes.

11 The timelines, while it is one topic, which is 29A,
12 there are, within that, sub-topics in terms of
13 the obligation of the court to dispose of an application
14 within 60 days. I was talking to practitioners from
15 various jurisdictions within the country. I believe the
16 one court which has been granting extensions of time is
17 Delhi. Bombay yet does not have an application.

18 There was a curious case before a court, where the
19 commencement of the arbitration predated the amendment.
20 An application was made to court that the arbitrator has
21 taken more than a year, he has not rendered the award,
22 his mandate has terminated. It was said, "You,
23 the court, now invoke your jurisdiction and give us some
24 reliefs". So it was a little convoluted.

25 The court said, "Look, it is something which is on

1 15:12 retrospective and prospective applicability, and we
2 don't think it is retrospectively applicable, it doesn't
3 apply". Even if it did, the consequence of him having
4 missed the timeline, and if you don't consent to
5 an extension, the provisions of section 15 are brought
6 in, which means you can apply to the court for
7 the appointment of a substitute arbitrator. But that
8 does not mean that things have ended, nothing can be
9 done in the arbitration; you need to come to us under
10 the jurisdiction.

11 There are timelines in other provisions as well.
12 Obviously there are those in terms of the time that
13 the court can take for disposal of a challenge, under
14 section 34; the time within which an arbitration must be
15 commenced after the relief has been granted, under
16 section 9; the time within which the arbitrators
17 obviously need to render their awards. There are
18 multiple points, data points for timelines, and there
19 are some which obtain under the Commercial Courts Act,
20 which tie in with the timelines under the act.

21 From practical experience, I haven't seen, of
22 the section 34 applications that we have filed, any one
23 of them being disposed off within a period of 12 months,
24 unless there is a different experience across the table.

25 Ms Pallavi Shroff: Maybe the one odd case that gets

1 15:13 disposed of for unexplainable reasons, as I would put
2 it. Everything just got expedited and you go through.

3 This "timeline" term, I will say two things about
4 it. Fixing timelines sounds very attractive, but having
5 to go to court is a danger. One, it increases
6 the intervention of the court far too much than you
7 want. Secondly, the 29A subsections provide that, as
8 for application for an extension of time, the court
9 shall endeavour to decide within 60 days. The word uses
10 "endeavour". There is no mandate. Given the workload,
11 60 days could well extend quite a lot beyond. That is
12 another danger of delay.

13 In one of the cases that I have done, I filed
14 an application for extension in one of the lower courts,
15 and I received an order of extension after nine years,
16 by which time the parties didn't want to pursue
17 the arbitration and the key witnesses had gone. It was
18 meaningless to have that application granted. We don't
19 want these kinds of delays.

20 The fear exists because of past experiences. While
21 it looks very good, there is still an underlying fear
22 that the courts will not be able to complete this -- not
23 for anything else except the sheer backlog of work
24 a judge has every morning.

25 Mr Raj Panchmatia: Timelines are there in the various

1 15:15 provisions, and while it is good to provide for
2 timelines, what if you don't comply with your timelines?
3 Those consequences of default have been provided for
4 within the act. For instance, you have to appoint
5 an arbitrator within 30 days/60 days of your section 9
6 order, but what happens if you don't? Why doesn't
7 the act provide that the relief should stand vacated?
8 Automatically we will start appointing arbitrators, that
9 would help.

10 Again, under section 34, the provision has been made
11 mandatory that the courts will decide within a period of
12 one year. It's a mandatory provision; it's not
13 an endeavour. What happens if the court does not do it
14 in one year? There are no answers to this. These
15 things need to be looked at again, probably, and either
16 amended or corrected. This is necessary.

17 Mr Nicholas Peacock: You are in good company in terms of
18 wanting to look again at the amendments so soon, and
19 the Srikrishna report has asked to do just that. Let's
20 assume that this will stay in place for a little while,
21 what is happening, what is the impact, what is happening
22 to arbitrations on the ground?

23 Mr Sitesh Mukherjee: Psychologically, there is some degree
24 of pressure of review by the courts, and we must keep in
25 mind a lot of the arbitrators are respected judges who

1 15:17 have retired, and therefore they would be very keen
2 themselves -- it's something that we have seen -- to
3 make sure they do their best to comply with
4 the timeline.

5 But for the courts, in the event that the timeline
6 is not complied with and extension is generally
7 required -- it could happen in many industries. For
8 instance, in a construction contract, which goes on for
9 four or five years, sometimes it does take that amount
10 of time and you may have to go for an extension, after
11 18 months, for another six months, all for genuine
12 reasons.

13 But the courts are being unnecessarily burdened with
14 this whole exercise of extending time, looking into
15 the reasons. I don't think the judicial system has
16 the infrastructure to deal with these kinds of cases in
17 the short span of time they are required to be dealt
18 with. Oftentimes when you have these timelines and they
19 are not followed, it has the opposite effect, causing
20 dismay among the people who want to rely upon it.

21 One must be careful about the timeline.
22 Particularly important is the one-year timeline for
23 hearing objections. The courts should set the trend and
24 follow that timeline. It will go a long way in
25 promoting the objective of some of the amendments.

1 15:18 The arbitrators are trying their best. The courts
2 are also. In the Delhi High Court, the experience is
3 that their applications have been disposed of fairly
4 quickly. The pressure of timelines and a breach of
5 a rule play upon the minds of people who are trying to
6 uphold the law, which is a good thing.

7 This is where I think the act also missed
8 an opportunity. The amendment should have, in my mind,
9 been a template for institutionalising arbitration, try
10 to have the courts rely more on institutions like the
11 MCIA, like the order that was passed by the Supreme
12 Court. MCIA responded with equal vigour by appointing
13 an arbitrator within 72 hours. If a timeline extension
14 is required, why not allow one of the institutions to
15 deal with that?

16 These timelines are fine, but for the administration
17 of that, the court probably needs either specialised
18 judges or the development of institutions like the MCIA
19 to administer them.

20 Ms Taeko Suzuki: I completely agree that having timelines
21 gives a lot of comfort, especially to foreign investors,
22 because we can now foresee when a dispute may finish.
23 I also agree that institutional administration will help
24 a lot.

25 Ms Pallavi Shroff: The speedy disposal of any arbitration

1 15:20 is very, very important. Could we have achieved that by
2 other measures rather than by fixing this timeline of
3 18 months? And how we came upon 18 months and not two
4 years, we don't know. I could well say that two months
5 is a better timeline and more realistic than 12 months
6 or 18 months. And coupled with a lack of
7 infrastructure, which Sitesh just mentioned.

8 Now for the measures like saying that an arbitrator
9 must commit that he has time for the matter and he will
10 be available for day-to-day hearings and not have three
11 hearings in a day. You know, you do one hearing in
12 the morning, one hearing in the afternoon and one
13 hearing after 5 o'clock in the evening.

14 I have been in arbitrations with a set of three
15 arbitrators who did a cross-examination of witness until
16 about 4 o'clock, and at 4 o'clock until 8 o'clock, they
17 did another arbitration. It just so happened that
18 the same three arbitrators were there in another
19 arbitration. They walked from one venue to another, and
20 they sat down and did the next four hours of
21 the arbitration in another matter.

22 That is not the right way to do it. You have to
23 spend adequate time on these matters, and they have to
24 be taken far more seriously than evenings from 5 o'clock
25 to 7 o'clock. Even the bar has to develop and accept

1 15:21 that fact and not want to do everything at the same
2 time, going to court to do all your matters and then
3 going to do an arbitration.

4 Mr Madhur Baya: Probably the biggest feature of the way we
5 practice arbitration is the very same advocate, the very
6 same client, the very same matter. If it's
7 an arbitration seated in India, they will take a few
8 sessions, and "a few" can mean 10 or 20 sessions to
9 cross-examine a witness. But if it is an arbitration
10 seated, let's say, in London or Singapore, or any
11 institutional framework and even ad hoc, they would be
12 happy to do that within a period of four hours. Why?
13 What changes?

14 Other than the factor of transcription, which
15 obviously is a very important tool for controlling time
16 and costs, it is just the measure of saying that this is
17 how it works here: we can do it at our ease and our
18 pace. That is not on. It is for all stakeholders to
19 control time. It is not just for arbitrators and
20 courts; it is for us. Parties, lawyers, everybody has
21 to contribute in this process for this to work. Twelve
22 months and 18 months, according to me, for 90
23 per cent-plus of the cases that most of us do, is a
24 sufficient timeline. Eighteen for sure; there are very
25 few cases which require more than 18 months. Globally,

1 15:23 18 months is not a strange timeline. It is a pretty
2 normal timeline to look at.

3 One other aspect this touches upon is the ease of
4 doing business. We are 164th on enforcing contracts
5 largely because of the delays we have in court and in
6 process. It is in our hands and in our interest to
7 control and remedy that so that we go where we go, and
8 it doesn't make a difference to lawyers but it does make
9 a difference to our clients.

10 Ms Pallavi Shroff: One other issue that you may want to
11 think about is suppose the mandate is not extended for
12 any reason at the end of the 18 months. God forbidden
13 it's not, what happens to that claim in arbitration? Is
14 it saved by limitation, because the Limitation Act does
15 not save time in an arbitration, or does it get dropped?
16 How do we work through that?

17 Mr Madhur Baya: The immediate reaction is that there
18 is distinction between 29A and section 32. All that
19 happens is, if the timeline is not extended and you have
20 crossed your limit, then the mandate of the tribunal
21 falls, fails and falls away, if it is not extended or
22 the court refuses an extension. But the arbitration
23 does not end, therefore your limitation issue will not
24 really arise. Your arbitration is on foot, you will
25 have a different tribunal. Whether you have to go back

1 15:24 to an evidentiary stage, whether you have to go back to
2 a predecessor stage, only the new arbitration and panel
3 can tell.

4 Mr Sitesh Mukherjee: In a lighter vein, you could use
5 the argument for having pursued the wrong remedy for
6 extension of time.

7 Ms Pallavi Shroff: Having come to this stage, another
8 important aspect is the grounds of challenge. Huge
9 amendments have been brought about in what can now be
10 grounds of challenge.

11 Mr Sitesh Mukherjee: We are still 164th in the world in
12 terms of enforcing contracts. If you were to go by just
13 that data, it would not be very encouraging. The act
14 really has gone a long, long distance in ensuring that
15 the mindset change takes place in terms of the grounds
16 of challenge, which have been a matter of debate in
17 Indian courts. I will quickly elaborate on what those
18 grounds of challenge are and how they have changed.
19 Then we will lead the discussion.

20 In terms of foreign awards, as well as international
21 commercial arbitration seated in India, there was
22 an ongoing debate on whether an award which was rendered
23 contrary to Indian law, in other words, patently
24 illegal, could be a ground for interference by Indian
25 courts. Initially, in the 1990s, we had a law which was

1 15:26 quite clear, which said that it had to be something more
2 than just being contrary to Indian law. That was
3 a judgment of 1994. But ONGC in 2014 changed all that,
4 and the judgment went on to say that if an award was
5 rendered contrary to an Indian statutory provision, then
6 it was a patently illegal award.

7 That meant that basically every court faced with
8 an award had to see whether the award was violating some
9 statutory provision or not. It opened the floodgates
10 for examination by court, and in the Indian context,
11 a further scrutiny means more time, and time is what
12 Indian courts really don't have because of the huge
13 pressure of the population and the pressure of
14 the cases.

15 NITI Aayog recently came up with a paper which says
16 that in India, it takes 2,500 days to enforce an award.
17 At the same time, you find that 80 or 90 per cent of
18 the awards get arbitrated. The reason for the entire
19 delay is the burden on the courts, and by enhancing
20 the grounds of challenge to include statutory
21 violations, clearly the court took upon itself a task
22 which was unnecessary.

23 Then, of course, there were judgments from
24 the Supreme Court which clarified finally that it was
25 not every award which was contrary to Indian law which

1 15:28 could be challenged. Finally the amendments settled
2 the issue very well from the point of view that it
3 actually impacted the mindset of the judges, I would
4 think, the way it is drafted. It clearly says that
5 the award cannot be reviewed on merits, and it also
6 excludes the ground of patent illegality in the case of
7 foreign awards and in international commercial
8 arbitration awards seated in India.

9 Both foreign awards and international commercial
10 awards seated in India are at the same level so far as
11 the scrutiny of the courts are concerned, and by taking
12 out the ground of patently illegal test from
13 the scrutiny, the legislature clearly sent a message
14 that that is not an area that the court needs to get
15 into. We still have to deal with that in the domestic
16 awards scene, where if the award is held to be patently
17 illegal or has to be scrutinised on that ground,
18 although the legislator specifically again said that
19 merely because an award is contrary to law it should not
20 be set aside, the award should not be set aside by
21 the appreciation of evidence. But that is something
22 that is still there for domestic awards.

23 Again, at some level, I was trying to find out why
24 this distinction is there. The Law Commission Report
25 explains it neatly. It says that under the current

1 15:29 circumstances in India, it is probably necessary for
2 Indian courts to exercise that level of supervision on
3 domestic arbitration. Why? Clearly, the answer is more
4 institutional arbitration. The judges, the judicial
5 system does not have enough confidence in the domestic
6 arbitration process, and therefore needs to do closer
7 scrutiny.

8 At least again here, if it's an institutional
9 arbitration, if it is an arbitration by institutions
10 like the MCIA, the legislator should make an exception
11 and eliminate this ground for patent illegality of
12 domestic awards.

13 Ms Pallavi Shroff: We have one more topic to deal with and
14 then we will have a further discussion. There are a few
15 points to discuss even on this: whether there is
16 an impact on India becoming a hub for arbitration and
17 for us to even encourage foreign parties to do
18 arbitrations in India because of the existence of
19 the availability of the ground of patent illegality.

20 That is for a larger debate which we can have after.

21 Raj, can I ask you for your opening remarks on
22 the last topic which we touched on, institutional
23 arbitration? How do we build upon large institutions
24 and institutions like MCIA, and what role can they play
25 in the whole conduct of arbitration as well as

1 15:31 the growth of arbitration in India?

2 Mr Raj Panchmatia: Today, by far, the MCIA is one of
3 the leading institutions in India. By and large, you
4 have seen that for arbitration, 95 per cent
5 of arbitration in India is ad hoc. We should be able to
6 swing 5 per cent of those into institutional
7 arbitration, and there would be enough arbitration for
8 every institution in India.

9 It is very important that as a mindset change,
10 people move from ad hoc arbitration to institutional
11 arbitration. It has far too many benefits and
12 advantages. We have standardised rules. We can have
13 experts who have looked at the rules. The rules are
14 tried and tested in different conditions. You have
15 quality of arbitrators on the panel. The process is
16 well defined. I think that will be the key thing for
17 any institution.

18 Infrastructure, yes, is a very important process.
19 We need government support in institution-building. We
20 have seen that SIAC and HKIAC have had complete
21 government support when these institutions came up.
22 Fortunately for the MCIA, the state government has been
23 supporting them completely, and, therefore, it is very
24 important that the governments support the institution.
25 Fortunately, the Supreme Court has also recently

1 15:32 appointed MCIA as an appointing authority, which is
2 a very positive move by the Government itself and
3 the judiciary.

4 The Government has been given many recommendations
5 where it has been suggested that the Government should
6 give a push to institutional arbitration, have
7 well-defined institutions, well-defined rules,
8 processes, have training for arbitrators, maybe
9 accreditation for arbitrators, which will build in
10 a good and credible institution. If we have a good and
11 credible institution, I don't see why we should not move
12 away from ad hoc to institutional arbitration. And
13 the more the better. There are enough arbitrations in
14 India. You have more competing institutions standing
15 up, no problem. But presently, I think the MCIA is far,
16 far ahead in time.

17 Mr Madhur Baya: I'm reminded of a notification which
18 the Department of Justice, Ministry of Law & Justice,
19 Government of India issued on 1 September 2017, wherein
20 they have said that 48 per cent of all arbitrations and
21 disputes in India are by the Government, government
22 departments and government entities. There's a need for
23 speeding up this process, for decluttering the judicial
24 process. They have said that you could go to various
25 forms of alternative dispute resolution, including

1 15:34 mediation, conciliation, arbitration, et cetera.

2 There is a list of about 17 institutions which offer
3 these services, and I'm happy to say that MCIA is one of
4 them. I had to make this point because this point
5 hadn't been made since morning, and that is a very good
6 sign. A credit to you guys.

7 Mr Nicholas Peacock: Some interesting topics there, and
8 will open up to the floor. Before we do, one comment
9 from me.

10 As Raj rightly said, arbitral institutions need
11 support from the Government, support their existence,
12 make sure that we are here for the long haul. Of
13 course, they also need hands-off from the Government.
14 Make sure we're here, but don't get involved in how we
15 operate, how we decide decisions, how we appoint
16 arbitrators. I'm very happy to say, as a council member
17 of MCIA, it is very much the case with this institution,
18 and let's hope it will be in others.

19 Are there any questions or comments that you would
20 like to make, in particular on how you are seeing these
21 amendments are operating in practice? If you are from
22 a court in not Delhi or Bombay, we will be interested to
23 know if there are applications for extensions being
24 heard and what has happened to them.

25 Participant: I just had a question about the time limit

1 15:35 and interim relief applications. My experience in
2 the ad hoc arbitrations that I've seen is that parties
3 are still making applications to the tribunal for
4 interim relief, but they are either quickly settling
5 them or being encouraged by the tribunal to do so,
6 obviously because of the pressure of the time of
7 the 12 months coming up.

8 I want to ask whether that was your experience and
9 what effect it is having on the clients on the kind of
10 immediate protection they can get.

11 Mr Madhur Baya: From a practical standpoint, we all as
12 lawyers know that no client would settle because of
13 timeline. Clients are commercially minded. What is
14 happening -- and it has always happened, even before
15 the time limits were imposed -- is that tribunals have
16 encouraged parties to close the disputes if they have
17 a fair sense of where things are.

18 Retired judges, such as Justice Rebello, who is here
19 right now, have a fair sense of where the parties' cases
20 really are. We have seen tribunals encourage parties to
21 resolve it at all stages, even before time limits and
22 post time limits. But what time limits have done
23 essentially is, A, widened the pool of arbitrators, if
24 I may say so. Some very busy arbitrators are not able
25 to take these mandates, and courts such as the Bombay

1 15:36 High Court have been appointing young lawyers as
2 the arbitrators.

3 With them, obviously, a wider pool of arbitrators
4 who are not judicially trained may have a different set
5 of priorities, and they may sometimes encourage parties
6 but nobody does that unduly. So that is not the guiding
7 force.

8 Participant: Sorry. To be clear, I'm not talking about
9 settling the overall dispute; I'm talking about settling
10 the interim application, basically by consent.

11 Ms Pallavi Shroff: Going to courts is always almost
12 the first thing that parties need to do. In most cases
13 parties rush through court even before the invocation of
14 the arbitration happens. The minute you know there is
15 a party, the tribunal is formed, which quite often takes
16 three months. The courts today are very minded to
17 immediately refer the matter to the tribunal, go before
18 the tribunal. The order is now enforceable as if it
19 were an order of the court. That is a huge move to push
20 towards.

21 This had started earlier. In a number of matters,
22 the court would say to please go to the tribunal, it is
23 now constituted. It is now part of the statute.

24 Mr Sitesh Mukherjee: The experience in the Indian courts in
25 getting an interim order is far better than getting

1 15:38 a final order. If you were to look for an interim order
2 it would be filed quicker, because the judges are also
3 mindful that it takes time to resolve the issue finally
4 because of the delays in the process, so they are very
5 keen to balance the problems in the meantime. They pay
6 attention to it and make sure that it remains balanced.

7 Participant: I have a question on the timelines and
8 the mandate of the arbitrators ending. It is a twofold
9 question. First, how likely do you think the court is
10 going to be taking into account the stage of
11 the arbitration is in when that 18-month mandate ends?
12 If the arbitration is close to an ending and even if
13 then the mandate is over, technically, within 18 months,
14 do you think that the courts are going to take
15 practicalities into account and not order a reordering
16 and then allow that arbitrator to just continue?

17 Second, even if that is not the case, how practical
18 do you think the courts are going to be in ordering
19 rehearings? Let's say if something is at the witness
20 evidence stage, or something is at the document
21 discovery stage, how practical do you think the courts
22 are going to be in not having a new arbitrator or new
23 arbitrators come and listen to the case once again?

24 Mr Raj Panchmatia: Some of the judgments that have come out
25 from the Delhi High Court have had similar issues.

1 15:40 The timeline was over but parties did agree to get
2 the timelines extended, keeping in mind the stage at
3 which they were. They had finished the evidence and
4 only final hearings were left, and the courts did extend
5 time.

6 There have been applications where, just because of
7 the complexity of the matter, the courts have extended
8 time. By and large we have seen, in those orders at
9 least, courts are extending time.

10 Ms Pallavi Shroff: I think they will decide how much to
11 extend the time. Do you need another six months, can
12 you do it in a shorter time? If it is only the award
13 that is pending, they might do it in a shorter time.
14 I think it is a totally relevant factor.

15 Participant: I practice in the Bombay High Court. I want
16 to answer that question whether an extension has been
17 granted in Bombay. There are 10 or 12 cases in the last
18 few months where extensions were granted by the High
19 Court. But as you rightly pointed out, they determine
20 the stage at where the matter is reached, whether it is
21 post-evidence or whether the witnesses of the plaintiff
22 are completed, what stage it is. Depending on that,
23 then the extension may be granted for six months.

24 My question now is: do these timelines justify where
25 these timelines are now used strategically by

1 15:41 the respondents, where they file a counterclaim six or
2 eight months after the initial arbitration has started?
3 So do the timelines then get revised, or do the original
4 timelines continue?

5 Mr Nicholas Peacock: Good question.

6 Could you tell us how quickly the Bombay Court has
7 been dealing with these extension applications?

8 Participant: I think on the very first day. You file
9 an extension application, you mention the matter, it's
10 listed and allowed.

11 Mr Nicholas Peacock: It is quick, no backlog or delay in
12 deciding?

13 Participant: No.

14 Mr Nicholas Peacock: Who wants to deal with
15 the mischievous counterclaim halfway through a 12-month
16 time-limited arbitration?

17 Mr Madhur Baya: It is the same arbitral process. Why
18 should it reset the timelines? There is no question of
19 timelines being reset.

20 Participant: But how do you finish that in less than six
21 months when the first one takes 18 months to finish?

22 Mr Madhur Baya: The respondents have taken a tactical call.
23 It is for them to determine how they want to manage.
24 They are in the position of the claimant there; it's for
25 them to manage their affairs. At the most, parties will

1 15:42 go to 18 months from the start of the appointment of
2 the tribunal.

3 Mr Nicholas Peacock: I suppose if you are the tribunal, you
4 may look at said party and ask them why they are doing
5 it so late, and perhaps say "Do you really want to bring
6 this as a counterclaim when I have limited time to
7 consider your case? You can always bring a separate
8 action, of course, in your own arbitration. If you want
9 to make it now, you might need to explain why you hadn't
10 made it before. In any event, I will do my best to hear
11 it in the time allowed to me".

12 Ms Pallavi Shroff: Or just rush through the whole process.
13 If that is what the respondent wants, then rush through
14 the process. I don't think it is 18 months for claim
15 and 18 months for counterclaim.

16 Participant: I understand that, yes.

17 Ms Pallavi Shroff: It doesn't say that.

18 Participant: Ever since this amendment act was passed,
19 there have been conflicting judgments regarding
20 the applicability of the amended act to court
21 proceedings, especially section 34. So what is
22 the correct judicial position as of now?

23 Ms Pallavi Shroff: We have to wait for the Supreme Court to
24 decide that, because the courts are divided across
25 the country.

1 15:44 Mr Madhur Baya: The next hearing in the Supreme Court is on
2 the 21st of this month. Wait and watch. One doesn't
3 know.

4 Participant: If you have the timeline issue of 12 or
5 18 months, how does that interact with the need for
6 a fair trial for the parties? It ties into this
7 counterclaim question. Isn't the risk that if you rush
8 through an arbitration, it exposes the tribunal to
9 a challenge at a later stage?

10 Ms Pallavi Shroff: Let me ask you a question the other way
11 around. Most arbitrations globally finish in 18 months
12 without a question of there not being a fair trial, so
13 I don't see why we, in India, cannot do it in 18 months
14 with adequate time for arguments and everything else.

15 It may mean there's a lot more burden on
16 the tribunal to read the cases, to read the papers and
17 appreciate it, but I think when push comes to shove, we
18 can all do those in 18 months.

19 Mr Madhur Baya: There was a Formula One case which ended in
20 one month and two days flat. Nobody had an issue with
21 that. It was pleaded, evidence was led, hearings were
22 conducted, an award was rendered. It was an ICC case.

23 Mr Nicholas Peacock: Let's not forget the commercial
24 imperative and the clients who are largely absent from
25 the room. Those who are here I suspect would agree that

1 15:46 you would rather have good justice in 18 months than
2 perfection in 20 years, even assuming you get there.

3 Thank you very much for all your questions. Thank
4 you to the esteemed panel and my co-moderator for this
5 very interesting session.

6 Ms Pallavi Shroff: Thank you for being here post lunch and
7 still wide awake.

8 Mr Rahul Donde: Thank you to the speakers and
9 the panellists. It's definitely one of the most
10 productive Saturday afternoons I've had in a long while.
11 I would like to invite Mr Phillip Capper, partner of
12 White & Case, to hand tokens of appreciation to our
13 panellists.

14 (Presentation of tokens of appreciation)

15 Session 4: Hot Topics of Arbitration

16 Mr Rahul Donde: I invite our next panellists on the stage.
17 It's nearly 4 o'clock and time for something hot. Not
18 afternoon tea in this case, but hot topics in
19 international arbitration.

20 We have an excellent panel lined up for you.
21 I invite Mr Adrian Winstanley on the stage along with
22 the rest of the panellists.

23 Mr Adrian Winstanley is a solicitor and arbitrator
24 in the UK. He has over 17 years of experience at
25 the top of the LCIA as registrar and director general

1 15:51 and was also the LCIA's executive director.

2 Mr George Burn -- not the American comedian -- is
3 the head of international arbitration at Berwin Leighton
4 Paisner.

5 Mr Naresh Thacker is the head of litigation and
6 dispute resolution at Economic Laws Practice.

7 Mr Aditya Sondhi is the advocate general of
8 the state of Karnataka.

9 Mr Charles Bear, Queens Counsel at Fountain Court
10 Chambers.

11 Mr Adrian Winstanley: Thank you for your continuing
12 patience in this excellent conference as the day wears
13 on. Zia is not here. She is not hiding but she is,
14 I believe, on her way to co-moderate this panel with me.

15 As introductions have already been made to
16 the panellists, we can press on. Everybody has his or
17 her own particular hot topic in arbitration. It is
18 important to stress that some topics remain hot for
19 a number of years and some are hot as in very recently
20 off the press. We have a mixture of those.

21 We will do things differently with this panel. We
22 would like to present each of the topics and then go to
23 discussion among the panel and on the floor rather than
24 leave everything until the end for Q & A. We will see
25 how it works, if it is all right by you.

1 15:52 We will start the session with the broad topic of
2 conflicts of interest and regulating the conduct of
3 counsel, a subject that has been touched upon by
4 the last panel as well.

5 Charles will go next on the subject of third-party
6 funding. George is on summary judgment in arbitration,
7 definitely a very recent hot topic.

8 Naresh will conclude on the subject of expedited
9 procedure and emergency arbitrator.

10 Given the time constraints here, I intend to impose
11 a limit of seven minutes on each of the speakers, after
12 which we will throw the topic out for discussion among
13 the panel and the delegates for another seven minutes
14 before moving on to the next.

15 Mr Aditya Sondhi: You are a tough taskmaster, the Eddie
16 Jones of international arbitration, if you will.
17 I believe that there's already been some discussion on
18 conflict of interest, and I was interested to see that
19 what was left deliciously vague in the Indian
20 Arbitration Act prior to the amendment, which was a need
21 simply to disclose justifiable circumstances that led to
22 an arbitrator's independence or impartiality being
23 doubted, is now a laundry list borrowed largely from
24 the IBA's Red List, Orange List and Green List, and
25 codified in the Schedule of the Indian Arbitration Act.

1 15:54 I think at first blush, it's a welcome development
2 because it crystallises, in a sense, at least the
3 dimensions that arbitrators must think along before
4 making disclosures and reflecting on conflict of
5 interest. But on the flipside, I find that the more you
6 define and the more you sort of list out, the more it
7 takes you into interpretation. I was amazed to find
8 recently that this question has already reached the
9 Supreme Court. The Indian Supreme Court had to decide
10 on whether Justice Lahoti, the Former Chief Justice of
11 India, was disqualified from being an arbitrator on
12 a dispute involving the Gas Authority of India, whom he
13 had given an opinion to some years ago on a completely
14 independent matter.

15 The List or the Schedule itself does not deal with
16 that as a disqualification per se, but perhaps for good
17 order's sake, the arbitrator made that disclosure to the
18 parties, and what's amazing is that that was then taken
19 up to the Supreme Court, questioning his impartiality.

20 On a slightly stretched interpretation, even though
21 that aspect of him advising a party previously on
22 a separate dispute may not be expressly
23 a disqualification, the existence of a business interest
24 under Schedule 7, which is our Red List, would
25 disqualify someone from arbitrating.

1 15:55 I think rightly, the Supreme Court turned down
2 the challenge holding that a business interest is
3 a direct pecuniary interest involved in the dispute of
4 the parties and surely cannot be extended to having
5 professionally advised a party to the dispute on
6 an independent matter.

7 But what I think this suggests to me, as
8 an intuition, is that if something like this involving
9 an ex-CJI could be dragged all the way to the Supreme
10 Court and it can cause embarrassment to arbitrators,
11 then I think the tendency to litigate now on
12 interpretation of Schedule 5 and Schedule 7 is going to
13 increase; the aspects that were left vague earlier, in
14 many ways the counsels also ignored. I'm quite sure
15 that prior to the amendment, something of this sort
16 would never have reached the Supreme Court but now it
17 has.

18 The other aspect for me is -- and this is something
19 that I personally grappled with as well -- to what
20 extent does this list close the circle? It is only
21 a guide to your impartiality. It is not the last word
22 on it. So what happens in situations where one is
23 approached as a senior counsel to act as an arbitrator
24 by a law firm for whom you have appeared previously in
25 independent disputes?

1 15:57 The List by itself does not deal with it.
2 Schedule 7 has a reference, I think in entry 3 or 4,
3 which talks about an arbitrator acting currently for
4 a law firm as an absolute disqualification. But by
5 implication then it suggests that, if you have
6 previously acted for a law firm, that by itself would
7 not disqualify you. But then, do you need to make that
8 disclosure? Or, do you let it slide? Do you, as
9 an arbitrator, leave yourself open to finger-pointing
10 later on for not having disclosed something of this
11 sort, or do you do the good thing and disclose it?
12 I always err on the side of caution and make that
13 disclosure, but that disclosure then has other
14 ramifications because parties who don't want you as
15 counsel are going to pick that up and say, "Well, you
16 have made the disclosure, now the consequences must
17 flow. We have an objection, therefore, to your
18 continuing as an arbitrator or being appointed as
19 an arbitrator on the matter".

20 These things can make things slightly piquant, I
21 think, for seniors who are being appointed, and this is
22 not an academic dispute; I was very interested to find
23 that this precise question went to the Bombay High
24 Court, and there was a senior counsel who was appointed
25 as an arbitrator by one of the law firms for whom he not

1 15:58 only appeared previously but continued to appear. In my
2 opinion, continuing to appear for a law firm as
3 a senior, maybe on an independent brief, is something
4 that does fall within the meaning of Schedule 7.

5 Interestingly, the Bombay High Court took
6 a different view; the Bombay High Court held that
7 appearing or acting for a law firm which is a law firm
8 in the dispute means not as senior counsel for a firm,
9 but in fact means appearing for that firm as a client.
10 By way of illustration, the Bombay High Court said there
11 are instances where law firms go to court themselves as
12 litigants, for example, on matters of service tax, or
13 Bar counsel-related issues and so on.

14 I think that is giving the benefit of the doubt to
15 the arbitrator; I don't think that was the intent.
16 I think when, as seniors, you appear for law firms for a
17 hefty fee, these are matters that necessarily must be
18 disclosed.

19 I have a direction from Adrian to wrap up in one
20 minute, so let me very quickly cover two points. One
21 is: what is the effect, then, of not disclosing your
22 conflict? I was involved in a litigation where
23 a retired judge -- whose daughter happened to work for
24 one of the law firms previously, and that law firm was
25 a party to the litigation -- did not make a disclosure.

1 16:00 Now, this was something very well-known to both sides,
2 but one of the sides kept their powder dry, let
3 the arbitration take place, failed in the arbitration,
4 and then raised that as a matter to challenge the award.
5 I think this is something we also have to look at: when
6 challenging an award, to what extent do these
7 non-disclosures vitiate the award completely? Are they
8 derogable or not? Should they lead only to strictures
9 on the arbitrator or lead to the award itself being
10 vitiated?

11 I did also want to talk a little bit about counsel
12 conflicting arbitrators, but maybe I will come back to
13 that, time permitting.

14 Adrian.

15 Mr Adrian Winstanley: Thank you very much, Aditya, for
16 sticking to the seven minutes. We can certainly discuss
17 the other question, which is an interesting one in this
18 next seven minutes of discussion.

19 Just one observation. Something that has concerned
20 me slightly about the proliferation of guidelines is in
21 place of the normal considered, let's say, process by
22 which one decided whether or not one may be conflicted,
23 there is a danger these days to enter into a box-ticking
24 exercise, and satisfying that, you move on.

25 The flipside of this is that when I was in the LCIA

1 16:01 in a different life, it was not uncommon for arbitrators
2 who had been nominated to call me and say, "Look, this
3 is worrying me, ought I to disclose it?" My reaction
4 may have been, "Well, certainly not, it is neither here
5 nor there, but now that you have raised the question in
6 your mind and therefore with me, yes, you must
7 disclose", so there is a little caution about where we
8 are going with regulations.

9 Who would like to kick off on the panel with any
10 observations on what we have heard from Aditya?

11 Charles?

12 Mr Charles Bear: I just wanted to say I think
13 the fundamental question is always what is
14 the perception of the reasonable observer. I think we
15 have to take it back to that underlying principle. We
16 are really concerned about it in the arbitral context
17 because we are concerned about the enforcement, which is
18 ultimately the issue. Under the New York Convention, is
19 it going to pass the test of due process? If it
20 doesn't, then the whole process has been a complete
21 waste of everybody's time except, of course, for
22 the losing parties, who are slightly less concerned
23 about that.

24 We have to ask ourselves: what is it that
25 the reasonable observer is taken to know? That is the

1 16:02 critical question, is what is the information base that
2 we apply? There was an example that was very well-known
3 in the London scene and internationally about counsel
4 and arbitrators from the same set of barristers'
5 chambers where, when this was considered by English
6 judges over the years, they said, "Well, what could
7 possibly go wrong? We are all good chaps, we know each
8 other, you can trust us". Of course, if you don't come
9 from the cloistered world of the Inns of Court, then
10 perhaps it doesn't look quite so clear-cut, so the
11 question is: how do we define the reasonable observer?
12 What is she taken to know, as it were?

13 Mr Adrian Winstanley: Thank you, Charles.

14 George?

15 Mr George Burn: I have to bear out to a large extent what
16 Charles has already covered. Fundamentally, I think it
17 is very important to remember that the arbitration
18 process belongs to the parties; it doesn't belong to
19 counsel, it doesn't belong to the arbitrators, it
20 doesn't belong to the institutions. With that in mind,
21 I would always want potential arbitrators, very much, to
22 err on the side of disclosure -- I think it is
23 absolutely right and proper -- and then judgments can be
24 made from there.

25 I think, of course, there are situations when very

1 16:03 cynical challenges are launched with an eye on
2 frustrating the progress of the arbitration. Of course,
3 that happens and of course that ought to be dealt with
4 in a robust fashion, but at the same time, that's
5 a price that, in my view, is worth paying for having
6 a process that functions, that is reasonable, that
7 belongs to the parties and is trusted, above all else is
8 trusted.

9 The last thing I would say on this, it is very
10 unfortunate when one sees arbitrators tenaciously
11 hanging on by their fingertips to appointments, arguing
12 that they are not conflicted, that there is no issue.
13 Maybe they are right in some of those scenarios; often
14 they are wrong, but maybe sometimes they are right. But
15 in the end, the starting point has to be: the process
16 belongs to the parties. Everybody needs to be able to
17 trust in the process.

18 Mr Adrian Winstanley: Thank you very much, George.

19 Naresh, do you have anything to say before we invite
20 the audience to comment?

21 Mr Naresh Thacker: I don't really have anything much to
22 offer, but it has already been said, whatever Aditya
23 said, I completely agree with that. One of the things,
24 obviously, is that you always start off wanting to know
25 whether there are any conflict situations or not, and

1 16:05 I remember the time just before the Act came in; there
2 really was nothing, there was no way of knowing if the
3 Indian scenario whether there was an actual conflict or
4 otherwise, and now you see a flurry of activity once you
5 seek to nominate the arbitrator, because no arbitrator
6 really wants to be in a situation of a conflict,
7 obviously, and therefore you have now disclosures which
8 come more often than what you would not have expected to
9 otherwise happen in the earlier scenario.

10 So I think it is a good thing. It's a great thing
11 to happen for arbitration in India. Need of the hour,
12 and it came at possibly the right time.

13 Mr Adrian Winstanley: Thank you, Naresh.

14 It would be unfair to ask Zia to comment this stage
15 because she has just arrived, but if there are any
16 questions on this specific topic from the floor, we
17 would be delighted to take those in the next few
18 minutes.

19 In the last couple of minutes that we have before
20 moving to the next topic, Aditya, you mentioned
21 the question of counsel being introduced late into
22 proceedings and creating conflicts; would you like to
23 have a couple of moments to talk about that, perhaps?

24 Mr Aditya Sondhi: Yes, please. Thank you, Adrian.

25 This is something that we see in court a lot, where

1 16:06 parties engage counsel to conflict the Bench from
2 hearing a matter. It is a very sharp practice, it's
3 part of forum-shopping, but it's fairly rampant. But in
4 court circumstances, even if that should happen, it's
5 not difficult for a case to move from one Bench to
6 another by special orders, and for a matter to then be
7 taken up once again expeditiously.

8 But as we know, in arbitrations the very
9 constitution of a tribunal is sometimes a long-drawn
10 process, and if an arbitral tribunal that is well
11 underway in the proceedings is conflicted midstream,
12 then that is going to mean going back to square one,
13 reconstituting the tribunal, which we know is not
14 an easy task, and possibly starting proceedings de novo.
15 That can, I think, be severely bad for the tradition of
16 arbitration. Obviously, the onus then is on the counsel
17 that is being approached solely with a view to conflict
18 the tribunal, because you already know the composition
19 of the tribunal, and I'm happy to see that
20 the LCIA Rules have already pre-empted the situation --
21 Rule 18.3 -- by providing that when a party to
22 an arbitration proceeding intends to change counsel
23 midstream, then that change must be intimated to
24 the tribunal, and the tribunal must approve that change,
25 failing which, literally, the new law firm or the new

1 16:08 counsel cannot appear.

2 That is something that perhaps MCIA can look at, and
3 that would certainly be a step in the right direction.
4 Otherwise, if counsel let their guard down and indulge
5 in something unscrupulous of this sort, it will look
6 terribly bad for arbitration.

7 Ms Zia Mody: That is actually the right rule to have.

8 I remember that we used to have a judge who had very
9 strict rules. He had a list of counsel who could not
10 appear before him, finished, that's it. So if
11 the matter was before him, he was the one who was going
12 to get the audience, and whoever the client chose as
13 counsel could not choose from that prohibited list,
14 which is a tough way of saying "You cannot conflict me
15 out of hearing your matters". I think the LCIA Rules is
16 something for MCIA to look at, to see if this works.

17 Mr Adrian Winstanley: Any other comments from the panel on
18 that particular point? Naresh, George?

19 With perfect timing, we shall move on to Charles'
20 intervention, which is the subject of third-party
21 funding.

22 Mr Charles Bear: Thank you, Adrian. And hello, Zia.

23 It is a great pleasure to be here. I'm coming to
24 talk about third-party funding. This has been a very
25 big development in my home base in London, as I'm sure

1 16:09 you all know. In particular, in litigation, commercial
2 litigation, I would say that a very significant
3 percentage of business-related disputes are now being
4 funded by third-party funders, effectively by funds
5 which have been set up in order to exploit this
6 opportunity.

7 I'm sure you are all familiar with it, and it comes
8 from the confluence of two phenomena. First of all,
9 globally, there is too much capital chasing not enough
10 assets. So people who have or administer that pot of
11 capital are looking for things to put it into, and
12 litigation has become one of those things.

13 Secondly, the cost of major commercial disputes has
14 gone up, if not exponentially, certainly geometrically,
15 because of electronic documents, lawyers' fees around
16 the world rising.

17 The combination of that has led to an interest in
18 funding, even on the part of major corporate clients or
19 ultra-high net worth individuals; it is now worthwhile
20 considering funding, taking a haircut of whatever it
21 might be, 20 or 30 per cent on your possible returns, in
22 order to lay off the costs, and indeed the costs of
23 an adverse award, if you're in a fee-shifting
24 jurisdiction.

25 What does this mean, legally? Well, it raises, in

1 16:10 my opinion, problems under four headings, the four
2 Cs: confidentiality, champerty, costs and control.

3 The confidentiality issue arises in this way, that
4 funders have to scrutinise cases. They have to decide
5 if they want to put their money into the business
6 opportunity. They bring no baggage, there is no
7 grievance, they are not compelled to litigate or get
8 involved. They have nothing to prove.

9 In order to carry out that due diligence, they need
10 legal support. They tend not to employ their own
11 lawyers. They tend to use panels of external lawyers to
12 vet the cases for them which are brought to them by
13 the clients or indeed by the law firms involved.

14 They have to find people to sit on those panels.
15 Some of those people, therefore, are going to be senior
16 lawyers, perhaps not on law firms, perhaps independent
17 senior lawyers who will be able to vet the case and
18 bring their experience. In order to vet the case,
19 obviously you have to be told about it. You have to get
20 lots of privileged information. You have to see it.

21 This creates a potential problem when we come to
22 consider whether the people involved in those funding
23 panels are going to be asked to sit as arbitrators.
24 The extreme case would be in a matter which you had
25 looked at. Even if you have not done that, if it's

1 16:12 a case funded by a funder in which you have some
2 interest, not a business interest, as such, but which
3 you are associated with, where you sit on one of their
4 committees and you help look at it, even if there has
5 been a Chinese wall in place, how does the other party
6 to the arbitration know whether or not that Chinese wall
7 is effective? And indeed do we ever think Chinese walls
8 are rarely effective?

9 So when we come to consider the question of
10 disclosure, the question of conflicts of interest,
11 the question of the perceptions of the hypothetical
12 reasonable observer that we were talking about a few
13 minutes ago, there is an immediate issue that arises.
14 In my opinion, if you are somebody who wants to be
15 an arbitrator, who regularly sits as arbitrator, you
16 should really steer clear of funders because it will
17 cause big problems.

18 That's one issue.

19 The second issue is champerty. It comes from
20 the Latin *campi pars*, a division of the spoils, and at
21 common law around the world, this was unlawful. Indeed,
22 it was a tort and a crime, although that has usually
23 been abolished now but it remains unlawful as a matter
24 of public policy, according to traditional common law,
25 to enter into an agreement to divide the fruits of

1 16:13 litigation.

2 In England, we have had a lot of indirect
3 consideration of this, and it has been accepted in
4 a very English way, that is to say, without anyone ever
5 saying that the old rules have changed, we have just
6 tacitly accepted that this is no longer the way we do
7 things. The way we do things now is to accept that
8 third-party funding is not champertous at all. It is
9 part of access to justice. One man's tort is another
10 man's access to justice, it seems.

11 That is not necessarily the case in every
12 jurisdiction in the world. In India, I imagine, it has
13 not been so accepted judicially. In Ireland, there was
14 a decision of their Supreme Court, the High Court, last
15 year, which said that this is still unlawful, champerty
16 is still unlawful. It was the case of Persona and
17 Sigma. The case was brought by Harbour, one of the big
18 funders, and they lost.

19 Let's look at this in the relevance of
20 an arbitration context. You have an arbitration funding
21 which takes place in a country, in a jurisdiction where
22 this is perfectly okay. But then you come to enforce
23 an arbitration award which has been obtained through
24 the funding of the claim. Will it be said, well,
25 enforcement of that award, let's say here in India, for

1 16:14 an international arbitration is against a fundamental
2 rule of Indian public policy, which even under the most
3 recent Supreme Court decisions would still be regarded
4 as a fatal objection because it has been obtained
5 through the funding of litigation, which is a social
6 evil that a fundamental rule of Indian policy prevents?
7 That is something which has not yet been tested and
8 which needs to be carefully borne in mind if you are
9 going to enforce in a jurisdiction where champerty is
10 still alive is kicking.

11 The third issue is costs. In litigation, where we
12 have fee-shifting, so in the UK, the funder can be
13 ordered to pay at least the amount of costs that it has
14 agreed to contribute. If you fund a case and you lose,
15 you, the funder, must pay. That seems obvious and fair.

16 Arbitration raises a different set of issues because
17 it will be said that the funder is not a party to
18 the arbitration. Well, what jurisdiction does
19 the arbitral tribunal have? Has there been an implied
20 submission, at least for the purpose of that? Or are
21 there yet some other forms of redress which we could
22 obtain maybe using contractual rights in the country of
23 the funding agreement?

24 One way is to do what Gavan Griffith did in a recent
25 decision, which was to order security for costs. If you

1 16:15 know there is a funding agreement, at the very least,
2 the funder must put up the money and then we don't need
3 to worry about enforcing the cost award.

4 If I have another minute left, I will talk about
5 control. The one condition which appears to still
6 remain under the law of champerty is that the funder
7 shouldn't have control of the litigation. That would be
8 regarded, it seems, as improper. What they do have is
9 control over the purse strings. They can say, "We don't
10 like the way this case is going, and under the terms of
11 the funding agreement, we can pull out if we determine
12 you don't have a good enough chance of winning". You
13 can tell me what you like about control, but somebody
14 says, "I'm going to turn the tap off", he controls what
15 I'm drinking. That is my attitude. Those are
16 the issues that remain.

17 What we can say with some confidence is that funding
18 as a practical phenomenon, A, is here to stay, and, B,
19 is jolly good news for everyone in the litigation
20 industry.

21 Mr Adrian Winstanley: Thank you very much. Impeccable
22 timing.

23 Just a thought, before I throw it open to the panel
24 and the floor, third-party funding now, of course, is
25 big business. We understand that, it is with us and

1 16:17 will be with us from hereon in. But to some extent,
2 there has been funding from elsewhere around litigation
3 and arbitration for a very long time, whether it is
4 one's wealthy uncle, whether it is your local bank,
5 whether it is an associate company, and so on, and of
6 course that has not raised the same issues as are raised
7 now by this industry, if you like, of third-party
8 funding.

9 Zia, do you have anything to say on the subject?

10 Ms Zia Mody: I think that every claimant is required to
11 disclose if he has third-party funding, am I right?

12 From an Indian point of view, it is more than likely
13 that this would be considered as against public policy
14 for the moment. It's not been tested, but champerty is
15 still the law, and I think the moral hazard in the
16 judge's mind will still be perhaps deeper than
17 the "access to justice" argument. So it will be
18 interesting to see if, when there's an Indian party
19 involved, just to make sure the award is enforceable
20 against the Indian party, should it come to India,
21 the third-party funding risk needs to be highlighted to
22 whoever is a party to the agreement.

23 Mr Adrian Winstanley: Thank you, Zia.

24 Anybody else on the panel? Naresh?

25 In the meantime, could those of you out there please

1 16:18 be thinking about a question or two, that would be
2 grand.

3 Mr Naresh Thacker: It's interesting that we say that this
4 is something which has not been tested in the Indian
5 courts. Actually, there is a decision of the Supreme
6 Court of India, a 1952 or 1954 decision of
7 Justice Vivian Bose. That was a matter where the issue
8 actually was of champerty, one of the lawyers having
9 done a champerty deal, and therefore the question was
10 whether that is against public policy or not.

11 In that context, the judges actually, in
12 paragraph 11 of the judgment, go on to say that while
13 champerty for a lawyer was not allowed, funding,
14 nonetheless, by one person to the other, could be
15 allowed as not being against public policy, though they
16 have not used those terms, but what they have said is
17 that that that is a matter of contract between parties
18 and in a given case, that could be something which could
19 be seen in a positive light.

20 Nonetheless, having said what they have said, they
21 really did not go into that issue because that was not
22 an issue really in the matter. So what they did was
23 that in the very next paragraph, they left it for some
24 better facts-based case to decide on.

25 It's anyone's guess what happens when an issue of

1 16:20 this kind goes to the Indian courts now.

2 Mr Adrian Winstanley: Thank you, Naresh. I heard Zia
3 mutter, "Don't count on it", as you were recounting
4 that. George.

5 Mr George Burn: A couple of observations. First of all, as
6 Charles referenced, this type of thing has existed in
7 different forms for a long time around the world. What
8 do insurance companies do when they have legal indemnity
9 policies? What do trade unions do? What do protection
10 and indemnity clubs in the maritime industry do? All of
11 these exist to provide financial support to those who
12 are litigating in one form or another. This is just
13 another version of the same thing.

14 That's not to say there are not some important
15 issues to deal with. There are, and the disclosure
16 issues and the idea of security for costs applications
17 that might flow, this is a slightly tricky area. But to
18 my mind, there's no principled objection, be it on the
19 basis of moral hazard or anything else, that should
20 prevent us allowing this and encouraging it, because in
21 the end, it really is about access to justice.

22 I have had a number of cases which have been funded,
23 and although Charles references the possibility of
24 control as a risk item, to be honest, from an anecdotal
25 fashion, I say that that might theoretically be

1 16:21 a problem; actually, the funders I work with never want
2 to get in your way, respect that we are the experts,
3 that the case is going to work best if we do our job,
4 our clients are able to give proper instructions, and we
5 keep the funder fully briefed. So it is never, in
6 reality, in my experience I have never heard of it being
7 a real problem. But I understand that there could, in
8 theory at least, be issues there, and there are
9 certainly some hints at some -- not exactly third-party
10 funders, more the hedge funds that are coming into
11 this world who may be approaching things in a slightly
12 different way.

13 The final thing I will say on this subject is that
14 far from being something to be suspicious about, I think
15 it should be encouraged, but I'm very critical of
16 the third-party funders out there at the moment. To my
17 mind, they are not taking on enough risks. They are
18 looking for safe cases too often, and also, they are
19 safe cases with a very high minimum amount of recovery.

20 So if you have a case that is a substantial
21 international arbitration case, where their projected
22 recovery is anything less than \$20 million, frankly you
23 won't get it funded, straight off the bat, no matter how
24 good it is. If it is over that threshold, you will find
25 it difficult, if there is even a small issue in the

1 16:22 case, they are not willing to take on serious risk at
2 the moment. And I think it is a very immature market.
3 There is a lot of scope for new players to come in, they
4 are coming in, but they need to be taking on more risk,
5 not less.

6 Mr Charles Bear: Can I just briefly respond on that point.
7 Everyone will have their own experiences, it is not
8 a completely transparent market. I was involved in
9 something recently where there was an unusual case, and
10 there were two or three funders who were interested, in
11 fact putting forward competing proposals, it was
12 certainly not free from risk. The reason the case
13 hasn't yet gone forward is because the underlying
14 clients who were actually being offered a full indemnity
15 against their exposure aren't willing to take it
16 forward. Every case is different. I'm seeing a lot of
17 competition between funders to get their money out and
18 deployed. You have a lot of people who set up these
19 funds -- city boys, if you like -- they have to make
20 a living, and they can only make a living by investing
21 in cases. So I would say there is an appetite for risk,
22 and that is where the control issue comes in, because
23 they are also conscious of the fact that they cannot
24 always get an accurate opinion from the lawyers who have
25 been dealing with the claim.

1 16:23 Mr Adrian Winstanley: Thank you, Charles.

2 Aditya, anything to say on this?

3 Mr Aditya Sondhi: Yes, I would like to make an analogy with
4 the Supreme Court of India's rules on public interest
5 litigations. As many of you may know, when a PIL is
6 filed in the Supreme Court, one of the mandatory
7 disclosures is as to what is the source of funds for
8 the litigation. The moment that disclosure is made, it
9 links up to whether it is a bona fide funding for access
10 to justice, as Charles argued, or the counter, which is
11 simply shadow-boxing and mala fide litigation.

12 I think the same test needs to be applied even to
13 arbitrations. When we talk about funding access to
14 justice in arbitration, then the question is: what is
15 the nature of the transaction between the funder and
16 the recipient? Is it alone or is it contingent upon
17 the outcome of the litigation? Is there a share in
18 the proceeds of the award? After all, it is for good
19 reason that we don't have a contingency fee practice for
20 lawyers in India.

21 Otherwise, why not have lawyers fund arbitrations
22 subject to the outcome of the result? So I do think
23 that there is a serious ethical question to be asked as
24 professionals in this matter. It's obviously a policy
25 decision to be taken after much thought, but my prima

1 16:25 facie view is that if something like this was to be
2 taken up to court and tested on the touchstone of
3 section 34, public policy, corruption, morality and so
4 on, I have serious doubts whether it would pass muster.

5 Mr Adrian Winstanley: Aditya, thank you very much.

6 Naresh.

7 Mr Naresh Thacker: Adrian, just if I may add. Now that
8 Aditya mentions about the Supreme Court truths, there
9 is, in the CPC, a provision which requires disclosure of
10 funding, if any. CPC and Maharashtra, if I'm not
11 mistaken, has actually made rules around it. So the
12 Civil Procedure Code, in a way, recognises that
13 third-party funding is actually around, and that if it
14 is there, you need to disclose it.

15 Mr Adrian Winstanley: Thank you.

16 I see a couple of hands.

17 Participant: The two observations that I wish to make is
18 that champerty as a matter of Indian law is not actually
19 illegal. We don't have the same position as it obtains
20 in England, or it used to obtain in England. This
21 position is right from Privy Council days up until now,
22 so that is one.

23 The second issue: Aditya, I don't think I would
24 agree with the analogy you draw with the PILs, because
25 PIL has an issue with funding, because typically you

1 16:26 would have a PIL against public projects or things of
2 public importance, and who is this funding this is
3 usually in issue because there is shadow-boxing there.

4 The third observation is that when it comes to
5 third-party funding, the practice worldwide is, nobody
6 puts their hands in their pocket unless they have had
7 an independent determination of what are the chances of
8 success. Only at a hit rate of 60 per cent plus will
9 they even say that "Here is a proposal for third-party
10 funding". It is not that every case will get
11 third-party funding. So there is an assessment which is
12 independently made, what are the chances of success, and
13 depending on where you get at, there is this percentage
14 of share which you have from the spoils.

15 So it is all pretty much okay, according to me.

16 Mr Adrian Winstanley: Thank you very much. One other
17 question.

18 Robert, is it?

19 Mr Robert Hunter: Yes, Robert Hunter. Three very, very
20 quick questions.

21 First, Charles, I am absolutely not an expert in
22 champerty, I don't even know the Latin root. But are
23 the objections based upon the more public aspects of
24 administration of justice, or are they relevant only to
25 litigation and not to a private process of arbitration?

1 16:27 The second is, it seems to me that there is nothing
2 to prevent the parties dealing with the question of
3 disclosure or even of funding in their arbitration
4 agreement. That may be an argument that perhaps
5 differentiates it from litigation. It seems to me
6 a very significant point.

7 The third is, in terms of India becoming
8 an international seat, it would be hard to say it's part
9 of jus cogens against funding; perhaps you could, but it
10 would be rather extreme. You could take the approach of
11 the English Unfair Contract Terms Act and say that if
12 the dispute would not otherwise have any connection with
13 India, at least it should be allowed for disputes that
14 have no such relationship.

15 Mr Adrian Winstanley: Thank you, Robert. Can we, in about
16 a minute flat, between Charlies and Zia, perhaps, just
17 deal with that couple of points, Charles from the direct
18 question and Zia from the Indian perspective.

19 Mr Charles Bear: To answer to your question, the roots of
20 champerty indicate that a promotion of disputes is
21 regarded -- or was -- as the underlying problem, and
22 that would apply, in my view, equally to arbitration as
23 well as to litigation. It would also mean that it also
24 wasn't particularly relevant whether the parties had
25 dealt with it in their agreement, because it isn't

1 16:28 a matter between the parties. Perhaps Zia will be able
2 to say more about India.

3 Ms Zia Mody: I think that this issue is not settled, and it
4 is out there, and will be tested. I think it would be
5 sage advice to tell clients that there is an issue about
6 enforceability, the issue of third-party funding.
7 Borrowing from a bank to fund a litigation is different
8 from saying, "I'll get 80 per cent, I'll get 20
9 per cent, I'll get 70 per cent". And I think that is
10 how the courts would have to test it, to view it, and to
11 come to a determination. I personally feel third-party
12 funding is here to stay, globally. I think in the
13 Indian context, how it gets nuanced and the moral hazard
14 in the judge's mind is dealt with, is still out there.

15 Mr Adrian Winstanley: Thank you very much. We are now
16 going to move on -- yes, that's a good idea. As
17 an amateur dramatist in my earlier life I could always
18 project my voice but not to this extent, I think.

19 George is now going to address us on the question of
20 summary judgment in arbitration. George, thank you very
21 much.

22 Mr George Burn: Thank you very much, Adrian. Before
23 I address the audience on the topic at hand, let me just
24 first of all say what an honour it is to be here to be
25 able to make a contribution to the excellent initiative

1 16:30 that is the MCIA, which I am positive is going to see
2 the conduct of arbitration both international and
3 domestic develop apace in this country.

4 The second introductory point I just want to make,
5 in case anybody present is Sikh, is to wish everybody
6 the best for Guru Nanak Jayanti, which I believe falls
7 today.

8 Summary judgment. Even the phrase, to my mind,
9 slightly jars, because judgment is something that
10 a judge in a court will issue rather than arbitrators in
11 an arbitration will issue, but let's not get too hung up
12 on the semantics of phraseology. What does it mean? It
13 is essentially a process by which a tribunal or a court
14 grants judgment on a claim or a defence, because there
15 is no genuine issue, material fact, or fact, and the
16 moving party is entitled to judgment or an award as
17 a matter of law.

18 It's effectively short-cutting the process. This
19 really sees us wrestling with two core elements in the
20 philosophy underlying arbitration. It is a clash of the
21 desire for efficiency of process on the one hand, and
22 fairness on the other. That clash is probably, to my
23 mind, best elucidated by the text of the Arbitration Act
24 in my own jurisdiction, the English Arbitration Act of
25 1996, section 1(a) of which provides as follows:

1 16:32 "[T]he object of arbitration is to obtain the fair
2 resolution of disputes by an impartial tribunal without
3 unnecessary delay or expense."

4 I think it is worth emphasising those words: without
5 unnecessary delay or expense.

6 The point here is, how do we manage, in individual
7 cases, how this works? You can look at provisions in
8 legislation such as section 18 of the Indian
9 Arbitration Act, which is very close in textual terms to
10 article 18 in the UNCITRAL Model Law. You can look at
11 section 1 of the English Arbitration Act and section 33
12 of the English Arbitration Act. All of these
13 instruments and many others speak to this desire for
14 efficiency of process but also for fairness, and there
15 are many cases in which one butts up against the other
16 and it is difficult to work out the best way forward in
17 order to respect both.

18 Let me really start by looking at a case I was
19 involved in last year. I was representing a bank,
20 an international development bank, that had lent about
21 \$40 million to a Mongolian mining company. The mining
22 company had defaulted on the loan. It was a lot of
23 money, of course, but essentially the claim was a debt
24 claim. It was a very simple vanilla debt claim that the
25 bank sought to pursue. It had an arbitration clause in

1 16:33 the loan agreement governed by UNCITRAL arbitration
2 rules, so it instructed my firm to bring the arbitration
3 in order to take the first steps towards recovery.

4 The claim was very simple. The respondent came up
5 with a very, very creative defence, and a very
6 substantial counterclaim for approximately \$120 million,
7 but the nature of the counterclaim, although very
8 creative, was, in the end, very thin in terms of legal
9 rationale. So we looked at this and we said, "Well,
10 even if they're right on all of the factual points that
11 they allege here" -- our client told us that they were
12 wrong on virtually everything, we were still going to
13 win; that defence was going to fail, the counterclaim
14 was going to fail. So we presented the request to
15 a very well-respected Singaporean sole arbitrator and
16 said, Look, we need to shortcut this, get rid of
17 the defence and counterclaim -- not because they are
18 entitled to present it, but because they have presented
19 it and it won't work, whatever happens, they are going
20 to fail; why should we invest huge amounts of time and
21 money in this thing that is going to fail?

22 The arbitrator, in the end -- he's a superb
23 arbitrator, I have no problem with that -- he wasn't
24 sure enough that he had jurisdiction to grant us our
25 application. So rather than reject our application on

1 16:35 the merits, he said, "I'm sorry, I don't have that
2 power. We are going to go through the whole
3 arbitration". I would say, off the top of my head,
4 about three-quarters of the lawyer time spent in that
5 case was spent dealing with this defence and
6 counterclaim, because it raised all sorts factual
7 issues. We had to look for documents in London, in Hong
8 Kong, in Mongolia, we had to interview various witnesses
9 in various countries, we had to deal with all sorts of
10 things to deal with what was always a very weak case.
11 We did win, great; that's fantastic, but it cost a lot
12 more time and a lot more money to do so.

13 But the real question here is: why did the
14 arbitrator feel that he couldn't give that sort of
15 order? Well, it's understandable -- and there are lots
16 of authors who will say that this is something where
17 there is not jurisdiction, if it is not spelt out in
18 the rules or any arbitration agreement, it is going
19 a bit far, it is encroaching on a party's right to be
20 heard, the right to due process. That is really
21 the core issue.

22 Now, there are some arbitration rules which do
23 indeed have this power. There was a report by the ICC
24 Commission on Arbitration for Banks and Financial
25 Services, and this is something that comes up very

1 16:36 regularly in that world, and the users there said that
2 one of the problems with arbitration is that there is
3 not enough power to deal with things summarily.

4 But recently, the ICC has issued a practice note
5 which says actually, it may not be spelt out in the ICC
6 Arbitration Rules but there is enough scope in
7 Article 22 which sets out the powers of tribunals to
8 deal with things, and arbitrators can proceed
9 confidently on that basis.

10 But still, there are still plenty of people, good
11 authors like Gary Born, like Judith Gill, who quite
12 rightly draw attention to the absence of text in rules
13 or clauses. Gary Born says the best thing to do is
14 write it into the clauses, advice I wholeheartedly
15 endorse. But there are some rules that have started to
16 emerge that have provisions like this. The Singapore
17 International Arbitration Centre, very familiar to many
18 people in the room, in rule 29 in its latest set of
19 Rules, has a procedure for dealing with it. It talks of
20 manifest lack of merit.

21 The Stockholm Chamber, which will be less familiar
22 here but it is very familiar to anyone working with
23 parties or projects in the former Soviet Union, also has
24 something in article 39 in its Rules.

25 I would love to go to the detail of those because

1 16:37 there is some interesting differences of approach in
2 those two provisions, but suffice to say there is
3 something there at least for parties to get hold of,
4 something that can be used fairly to bring to an end
5 claims, defences or counterclaims that lack proper legal
6 merit, and this is to be welcomed, we should be
7 confident in encouraging it; it is what users of
8 arbitration generally want, rather than allowing
9 arbitrations to continue with too much time and too much
10 cost involved.

11 Thank you very much. Can I just say, thank you
12 also, Rahul Donde, for the reference to the American
13 comedian at the beginning. I actually haven't heard
14 that reference for a few years, so I'm delighted that
15 someone so young as Rahul knows who George Burns is.

16 Mr Adrian Winstanley: George, thank you very much indeed.

17 It might be interesting to hear from the Indian
18 perspective about the whole question of summary judgment
19 in arbitration.

20 Aditya, would you like to say a word?

21 Mr Aditya Sondhi: I'm reminded of the provisions under
22 the CPC dealing with summary suits, Order 37, where,
23 when a court is confronted with a case under that
24 provision, it needs to determine whether a defence is
25 moonshine or not, and if found to be in bad faith or

1 16:39 an afterthought, the court does have the power to then
2 proceed to summary judgment. That is the same analogy
3 that was then extended under the Indian Companies Act of
4 1956 while dealing with winding-up petitions for
5 inability to pay one's debt and, as was customary in
6 many case, the defence surfaced for the first time when
7 summons of the case went to the respondent. There was
8 no inkling of a dispute pending the litigation, there
9 was no reply to a statutory notice; in fact, there may
10 be instances where the debt was in fact admitted,
11 acknowledged in the books of account and so on.

12 Those were principles that were developed both under
13 Order 37 and in liquidation, and I would think that it
14 would be apposite to extend them also to arbitration, of
15 course with a specific provision in the Act, because in
16 the absence of such a power vested in the tribunal,
17 there is a very good chance that when challenged under
18 section 34, the court sitting in judgment over the award
19 may say that "You have not followed full process, you
20 haven't heard the defendant, you have not given them
21 an opportunity to lead evidence", and so on. But I do
22 think, to deal with exactly the sorts of cases mentioned
23 by George, we need an express power of this sort.

24 Mr Adrian Winstanley: Thank you. I have just seen an
25 alarming note that says "Five minutes", and I think that

1 16:40 may apply to the entire session although to be fair, we
2 started a little later than our allocated time, so you
3 will have to indulge us to some extent. But on
4 the basis of that warning, we should move to the final
5 presentation, otherwise Naresh will have no time to say
6 anything at all.

7 Naresh, would you be kind enough to let us have your
8 remarks on the question of expedited procedure in
9 arbitration -- and emergency arbitrator, but I didn't
10 say that simply because you may not have enough time.
11 But we will give it a go.

12 Mr Naresh Thacker: Thank you, Adrian.

13 Time is money. I now understand it completely.
14 Adrian has been drilling that into all of us all the
15 time, and now Rahul has made it all the more clear.

16 Obviously, expedited procedure steps in exactly for
17 that situation, to help you to address both time as well
18 as cost in arbitration. Under MCIA Rules, Rule 12 is
19 what addresses the expedited procedure rules. There are
20 two situations in which you can actually have expedited
21 procedure; one is where you have the amount involved in
22 the dispute -- whether it's the claim, counterclaim, or
23 a setoff defence -- which is not more than
24 INR100 million. The second is where the parties
25 actually agree.

1 16:41 Now, one of the situations is that to start off with
2 the expedited procedure, the party really needs to make
3 an application to the Registrar. Obviously, what it
4 means is that there is no opt-out provision even in
5 the expedited procedure. Once you are in the rules,
6 once you have accepted the rules, you have to accept
7 them wholeheartedly, and you will, if a party starts or
8 wishes to start an expedited procedure, you, as
9 a respondent, will have very little say, really, if at
10 all, to actually stall that process.

11 What is the procedure? It can actually allow you to
12 shorten the time limit under the Rules. Whatever may be
13 the time limits, those may be shortened. Appointment of
14 sole arbitrator, notwithstanding any agreement between
15 the parties, one of the issues always has been for
16 expedited procedure, the party autonomy, the fact that
17 it actually takes away a part of the party autonomy, and
18 this is one of the aspects of party autonomy which is
19 taken away; if you have agreed on three arbitrators, you
20 may have to lose that and you may enter into a situation
21 where you can, at best, have a sole arbitrator.
22 Obviously, that is an issue which will be decided by
23 the chairman after having had discussions with both
24 sides and after having considered the submissions on
25 both sides.

1 16:43 The tribunal has to hold hearings, and that's
2 surprising that the rules actually say that the tribunal
3 will actually hold hearings unless the parties have
4 decided otherwise. So if the parties actually do
5 believe that the hearing is necessary, then obviously
6 the tribunal will continue. If not, and if the parties
7 agree not to have the hearing, it is only on those
8 situations that the tribunal will actually go on
9 documents only -- which obviously, in the Indian
10 context, it means that a lot of time will have to be
11 spent on the cross-examinations, on the final arguments,
12 and we all know what happens when we get a speaker spot
13 anywhere, whether it is here, at MCIA, or at any other
14 tribunal.

15 Award to be issued within six months. The time
16 limit can be extended under exceptional circumstances.
17 What those exceptional circumstances are anybody's
18 guess, and I'm sure over time we will all understand how
19 the subjective element is actually dealt with.

20 Insofar as the award is concerned, the tribunal
21 actually is to state reasons for the award unless the
22 parties have agreed otherwise. So the tribunal will be
23 required to at least give a summary of the reasons
24 before an award is issued, and I can understand why,
25 because in the Indian context, again, if there was

1 16:44 a decision which was merely given without any follow-up
2 reasons, certainly that is amenable to challenge in
3 the courts.

4 Interestingly, if you see section 29(b) of the Act,
5 that, as well, provides a fast-track arbitration
6 procedure, quite similar to what you have in the rules.
7 Therefore, to my mind, the MCIA Rules really, in that
8 sense, supplement what the act now requires. All in
9 all, to my mind, great. It is the summary procedure
10 that we have been talking about, and to my mind, if
11 correctly used, can really, really help not just shorten
12 the time but also a lot of expense, which actually
13 people do end up spending in a long-drawn battle, can
14 really be taken care of.

15 I really have just one minute. I don't think
16 emergency arbitrator is something that I can cover.
17 Just one question.

18 Mr Adrian Winstanley: Naresh, I just want to clarify with
19 the organisers.

20 Forgive us, but we started five minutes late. With
21 your indulgence, we would like to overrun by five
22 minutes, if that is permissible. Thank you very much.

23 Naresh, please, in a minute or so.

24 Mr Naresh Thacker: Thanks. On the issue of emergency
25 arbitrator, again, there was a question which had come

1 16:46 in one of the sessions in the first half, and the issue
2 was that what happens in a scenario now, when once
3 the tribunal is constituted, you really in a sense lose
4 out on the benefit of section 9, and you really have to
5 go to the tribunal under section 17, and the tribunal is
6 on a long leave. What do you do? Though that situation
7 is actually addressed by section 9 itself, because
8 section 9 brings you back into the realm of the court,
9 but there is help at hand through the process of
10 the emergency arbitrator. You have the MCIA Rules,
11 Rule 14 which allows you to seek the constitution of
12 an emergency arbitrator between the time that
13 a reference has actually been made and the time that
14 a tribunal is actually constituted.

15 The application needs to contain four things, four
16 elements: what is the nature of the relief; what is
17 the urgency that you actually have; what are the reasons
18 for the entitlement; and notice to the other side.

19 I want to touch upon one topic on emergency
20 arbitrator. That is the question of enforcement.
21 Emergency arbitrator, even if you look at the rules per
22 se, you look at the definition of "tribunal", it does
23 not actually include an emergency arbitrator. You look
24 at an award, the definition of "an award", it does not
25 take into account, in that sense, the order of the award

1 16:47 of the emergency arbitrator.

2 If you look at Rule 20 by itself, it calls the order
3 as an award. Whatever term you may need to give or you
4 want to give to the order, it really remains an interim
5 order of the tribunal. How it will be dealt with by the
6 courts and the Indian courts are actually dealt with in
7 two of the current -- or if -- I don't know whether
8 I can really call it current, because the first time
9 this issue arose was in 2014 before the Bombay High
10 Court, and the Bombay High Court -- sir, I will just
11 complete my point.

12 The Bombay High Court said that while they did not
13 recognise the emergency arbitrator's award or the order,
14 but they passed an order under section 9 in the same
15 terms. That is exactly what the Raffles Design --
16 the Delhi High Court said.

17 To my mind, there is an indirect way of enforcing
18 the award of the emergency arbitrator, and that is
19 exactly what I would expect the courts normally to do.

20 Thank you.

21 Mr Adrian Winstanley: Thank you very much. I shan't be
22 encouraged by Zia to do as she tells me that Indian
23 moderators normally do, and that is simply to ignore all
24 the requests to stop. We shall stop there with
25 apologies that we were not able to take questions from

1 16:49 the floor on some of these, but recommend that we have a
2 conversation over cocktails later if there are burning
3 questions you would like to bring to members of
4 the panel.

5 Thank you very much indeed.

6 Mr Rahul Donde: Thank you very much for another
7 invigorating session. Our apologies for being militant
8 with the time, we are trying to get away with this whole
9 Indian Standard Time concept.

10 I invite Mr Promod Nair, Managing Partner, Arista
11 Chambers, to hand over the tokens of appreciation to our
12 esteemed speakers.

13 (Presentation of tokens of appreciation)

14 Mr Rahul Donde: We will have a short break for tea now.

15 I do request everyone to be seated back in the room by
16 5.15. You can carry your tea and coffee cups back into
17 the room with you.

18 (4.51 pm)

19 (A short break)

20 (5.19 pm)

21 Session 5: Role of Experts

22 in Arbitration

23 Mr Rahul Donde: Our final panel for today discusses
24 the role of experts in arbitration. The moderators for
25 this session will be Mr Vikram Nankani, who is a senior

1 17:20 advocate with the Bombay High Court, and was earlier
2 the head of dispute resolution at Economic Laws
3 Practice.

4 Joining him as co-moderator is Mr Shreyas Jayasimha,
5 who is the founding partner of Aarna Law, a law firm
6 specialising in international arbitration.

7 As the speakers, we have Mr Cecil Abraham, a senior
8 partner of Cecil Abraham & Partners, Malaysia.

9 We have Anand Desai, the Managing Partner of DSK
10 Legal, a leading law firm in India and, if I may say,
11 an upcoming Bollywood actor with a small role in
12 Amir Khan's latest movie.

13 We also have Mr Matthew Gearing, the co-head of
14 the global arbitration group of Allen & Overy, based out
15 of London.

16 Finally, Mr Howard Rosen, the Senior Managing
17 Director of FTI Consulting, and head of the Global
18 International Group in the Economic and Financial
19 Consulting segment of FTI Consulting.

20 Mr Vikram Nankani: Good evening, and thank you friends. It
21 is lovely to see that we have a large fan following.
22 This panel will be obliged to you guys to sit here
23 patiently for the last session.

24 A message for those who are hanging out in
25 the corridor, please tell them that the organisers have

1 17:22 made sure that they will not get cocktails until the end
2 of the session, so they might as well spend their time
3 fruitfully here.

4 The topic today is the role of experts. The more
5 said about this topic, the less it is, and therefore we
6 are always going to find something different to exchange
7 thoughts on the subject.

8 There are many issues which arise in the context of
9 experts. When do you conceive of the idea of having
10 an expert in an arbitration? When do you brief
11 an arbitration? What is the right time, or the
12 appropriate stage of the proceedings when you would
13 consider having an expert as a witness in
14 the proceedings? Is it at the beginning? Is it after
15 the pleadings are completed? Is it at some later stage?

16 Then, of course, what kind of brief would you give
17 to the expert? The instructions that you would give.
18 Would both parties give separate instructions, would
19 there be a common set of instructions?

20 Then thereafter, the discussions between
21 the experts, how would that be handled in a situation?
22 Would the tribunal run the proceedings as far as the
23 joint meeting is concerned, would the parties and their
24 lawyers have a bash at each other's experts?

25 Finally, of course, is the question which is often

1 17:23 now cropping up in many proceedings: a "clean" expert
2 versus a "dirty" expert. So can you have the presence
3 of one expert sitting by your side, who virtually plays
4 the role of a fact witness fully involved in the issues,
5 fully involved in the subject matter of the claim, there
6 to assist the party and the party counsel in trying to
7 demolish the independent expert, and thereby earning
8 the popular tag of a "dirty" expert versus a clean,
9 independent expert?

10 These are some of the issues that we will grapple
11 with today. I'm sure that you are going to get a lot
12 from the panel to my left. My co-moderator for the
13 evening is Shreyas Jayasimha.

14 Let me just kick off by posing the first question to
15 Tan Sri Cecil Abraham.

16 Tan Sri, when do you think the expert should be
17 appointed, at what stage? And are you in favour of
18 party-appointed experts or tribunal-appointed experts?

19 Tan Sri Dato' Cecil Abraham: Good afternoon to everybody.
20 Firstly, can I join all the members of the panel in
21 thanking the Mumbai Centre for inviting us to speak this
22 afternoon.

23 To answer the question that is posed by Vikram,
24 the issue is really whether a party-appointed expert is
25 better, or whether a tribunal expert is better. This

1 17:25 would really be answered in a different way, whether we
2 ask the question of counsel or whether you ask
3 the question to the tribunal. I would take the view
4 that the appointment of individual experts by respective
5 parties, the joint appointment of a single expert by
6 the parties, or the appointment of an expert by
7 a tribunal, and even the appointment of individual
8 experts by respective parties, and then coupled with
9 tribunal-appointed neutral experts, has its advantages
10 and disadvantages.

11 For this purpose, I think we really should look at
12 the concerns of each mode of appointment. Some of
13 the common concerns of each party appointing their
14 respective experts' witnesses could briefly be said to
15 be as follows. Firstly, a lack of impartiality.
16 The common view is, I suppose, party-appointed experts
17 are really seen as hired guns producing evidence brought
18 by the party presenting it. Sometimes, if you look at
19 expert reports, it really looks and resembles
20 the arguments of the party who has appointed them.

21 Secondly, sometimes there is a lack of clarity in
22 the reports in that they are too long, too complex.
23 I suppose the reason is the party-appointed expert has
24 been instructed by a party and not the tribunal, and, of
25 course, they perhaps have a different perspective and

1 17:27 focus compared with that of the tribunal.

2 Sometimes there's a lack of coordination between
3 the two experts appointed by the parties, and if they
4 are submitted simultaneously, they may not even
5 correspond with each other, they may be based on
6 different fact, different scientific approaches,
7 different assumptions. Sometimes they may not even
8 address the issues. So it is really difficult times for
9 the tribunal to bridge this gap between the reports
10 maybe without the help of another expert.

11 Some of the concerns insofar as
12 the tribunal-appointed expert is, I suppose counsel may
13 distrust the appointment of the tribunal-appointed
14 expert in the sense that they have no control over
15 the expert, especially as to how they perceive critical
16 elements of the case should be presented.

17 The tribunal-appointed expert may also lack
18 information, the flow of information between a party and
19 its corresponding party-appointed expert is usually much
20 smoother than perhaps between the tribunal and
21 the tribunal-appointed expert. There may be also lack
22 of clarity, and then different standards of impartiality
23 and independence might arise.

24 If you look at modern arbitral practice in
25 international arbitrations, I perceive that the use of

1 17:28 party-appointed experts has really eclipsed the practice
2 of leaving such appointments to the discretion of
3 the tribunal. There are grounds, really, for both
4 parties and the arbitrators to prefer party-appointed
5 experts, and for the reasons I've already given, in the
6 sense that there is greater control over the matters
7 which will be put to the expert for his or her opinion,
8 which arguably pares down the potential for irrelevant
9 testimony -- hopefully.

10 For the tribunal, this approach may be preferred
11 because it relieves the arbitrators of the logical and
12 procedural responsibilities of appointing an expert.
13 I take the view that there are many counterarguments
14 against the use of party-appointed experts, in
15 particular, one would see it as a development of
16 the battle of experts where two opposing experts testify
17 sometimes with diametrically opposed contradictory
18 positions and sometimes even using technical jargon that
19 is almost irreconcilable, and tribunals may feel at a
20 loss to determine which expert is correct.

21 One should also consider the case of arbitrations
22 involving both party-appointed experts and
23 tribunal-appointed experts, where the question of
24 technical expertise is required in an international
25 arbitration, say, in respect of liability and quantum,

1 17:30 it is usual for parties to present their experts from
2 the independent experts that they have retained.

3 Then it is really up to the tribunal to weigh and
4 compare the value of that expert testimony in order to
5 reach a conclusion. However, as I said, sometimes
6 the evidence of the experts is so technical, and
7 the tribunal may have difficulty in reaching a decision,
8 so they may, in those circumstances, seek the assistance
9 of a neutral expert. But if they want to do that,
10 either they do it at the outset of a complex case or at
11 a later stage.

12 I would think that the tribunal should appoint and
13 engage with the expert sooner than later, and in any
14 event before the final hearing. This is so that
15 the expert can present during the oral testimony of
16 the party expert.

17 Insofar as what stage, it is best to engage with
18 the tribunals. This should be done at the preliminary
19 meeting or at case management, which should be held to
20 try to narrow down the issues and contention in which
21 the experts' evidence is required. If it is necessary,
22 one can hold further meetings or a number of meetings to
23 try to narrow down the issues which are agreed in expert
24 evidence, and also maybe with a number of experts that
25 should be called in any hearing.

1 17:31 Mr Vikram Nankani: Yes, the challenge is, no doubt in
2 the case of tribunal-appointed arbitrators, that
3 the tribunal should be proactive. If you say that
4 the expert appointment should be made at the earliest,
5 we are expecting the tribunal to have a fair degree of
6 the issues involved, knowledge of the issues involved in
7 the matter, for them to take a decision as to an expert
8 to be appointed and what type of expert to be appointed.

9 On the other hand, the party-appointed expert,
10 Martin Hunter, to quote him, was very cynical when he
11 said that the main disadvantage of an expert is that
12 the expert evidence presented to the tribunal is bought
13 by the party presenting it, and so it needs to be openly
14 challenged for credibility through other mechanisms.

15 I will throw some light whether this is an area
16 which requires some degree of regulation, maybe through
17 soft laws or other mechanisms.

18 Mr Anand Desai: Thank you. I think the aspect of experts
19 in arbitrations in India is a fairly recent phenomenon,
20 by and large, compared to international arbitrations.
21 I think a lot of Indian experts believe that they are
22 really acting for the party rather than being
23 independent and giving an opinion that is independent.

24 In terms of protocols, we don't have any as such in
25 India. We have the law, of course, section 45 of

1 17:33 the Evidence Act, section 26 of the Arbitration Act. In
2 some institutional arbitrations, there is also further
3 protocol, guideline assistance in determining how they
4 should conduct themselves.

5 But possibly the whole issue of understanding
6 the role amongst themselves as experts before they take
7 on the assignment, and also the duty of the party
8 concerned appointing the expert, that, please give your
9 opinion as your independent expert opinion, rather than
10 just mouthing what I'm saying on the facts and fitting
11 the experts into that -- would help a lot.

12 I do think that a protocol would help. Guidelines
13 often help. Because a lot of people are ignorant as to
14 what is expected of them when they get appointed in
15 a place like India.

16 Mr Vikram Nankani: There is a CIArb protocol in the use of
17 party-appointed experts, so we have that guideline which
18 can be very usefully used in a given case.

19 Howard, from your experience, how would you reckon
20 the appointment of an expert, and an independent expert
21 at that too?

22 Mr Howard Rosen: Thank you. I've been an independent
23 expert for over 35 years, and in the early days of my
24 career, in the early 1980s, most of my work -- and
25 I'm a financial expert -- was done in national courts in

1 17:34 Canada and the US. I used to hear the same kinds of
2 complaints from judges and from counsel, that experts
3 were hired guns, that they knew who was paying them, and
4 they tailored their opinions to suit their clients.

5 I think it's a cynical point of view. I think
6 there's certainly some experts out there that would lead
7 you to believe that we behave in this way. But there's
8 a few things that protect the courts and clients and
9 counsel from experts behaving in this manner. It's
10 difficult in commercial arbitration to achieve the same
11 result, but in the national courts, judges wrote
12 opinions in their findings, and where experts behave
13 badly, judges frequently cited the experts as being
14 unhelpful, biassed, just not good experts.

15 The other thing that I think mitigates the risk of
16 experts behaving in this manner is the fact that most
17 experts belong to a professional organisation, much like
18 lawyers belong to a law society and there are rules of
19 ethics that govern the behaviour of lawyers.

20 I'm a chartered accountant and and a chartered business
21 evaluator, and the rules of my professional organisation
22 govern my behaviour, and govern what I put in my
23 reports, and govern what it means to be an independent
24 expert.

25 So, I think when courts and counsel are looking at,

1 17:36 or arbitral tribunals are looking at experts, they need
2 to be thorough in understanding who these experts are.
3 In national courts, to become an expert, and to offer
4 expert opinion evidence to assist the court, you have to
5 be qualified in most common law jurisdictions through
6 a series of questions and voir dire. In international
7 arbitration, there is no such process; if you have
8 produced a report you are assumed to be an expert. So
9 there's no gatekeeper keeping experts that don't have
10 professional qualifications out other than instructing
11 counsel.

12 Certainly, in treaty arbitration cases, which are
13 public, you will see decisions where certain experts are
14 cited for being helpful or unhelpful to the tribunal,
15 and that has a way of identifying those experts that are
16 not behaving as experts should.

17 In answer to the original question, which is, should
18 there be party-appointed or there be tribunal-appointed,
19 I think that the party-appointment of experts allows
20 the parties themselves to determine what kind of expert
21 they want, what kind of background and experience
22 they're looking for, and they have a sense of control
23 over their own case, and they can decide on the cost and
24 the risks associated with hiring their own experts.

25 The tribunal-appointed experts, I think, remove that

1 17:37 optionalty from clients and counsel, and, again, if it
2 is your case, I think you should be able to decide who
3 the experts are that are going to assist you in
4 the presentation of your case.

5 Mr Vikram Nankani: I think there is an inbuilt mechanism or
6 some kind of a sanction in the very appointment of
7 an expert, because you cannot lose your independence and
8 your integrity. Just to quote my friend from his
9 article, which he very usefully forwarded this afternoon
10 to me, it says that experts are also less likely to make
11 patently false statements when challenged by their peers
12 for fear of being caught out and the associated
13 reputational damage.

14 So maybe there is no formal mechanism for an expert
15 to file a declaration, but I think there is some kind of
16 an inherent implied check in the system.

17 Mr Shreyas Jayasimha: We have only one testifying expert on
18 the panel so he is going to get some more of these
19 questions.

20 Howard, we have so far -- I know you are a damages
21 expert, but just for the benefit of the room, and since
22 you run a large practice which has many types of expert,
23 could you elaborate on the various types of experts that
24 are in fact available to parties? And as proceedings
25 get more complex, you might wish also to add, to your

1 17:39 response, the time at which these experts are appointed
2 to differentiate them from the advisory team and from
3 the independent expert who might be testifying at
4 a later stage.

5 Mr Howard Rosen: Thank you. Well, first, you know, I think
6 most cases that I've seen globally are, if I can say,
7 over-experted. There will be too many experts retained.
8 I'm on a case right now in February, 13 experts retained
9 in support of the quantum claim. 13.

10 Many of these issues are not matters of expertise
11 that the tribunal requires expert opinion evidence to
12 assist the tribunal in understanding the issues and
13 arriving at a decision, so I think there has to be more
14 rigour and discipline from counsel than simply saying
15 "Well, there's a bunch of issues here, I will use
16 an expert". I don't know if it's an abundance of
17 caution or a lack of understanding or, in some counsel's
18 case, laziness in not dealing with these issues, but you
19 cannot solve every issue in a case simply by hiring
20 an expert.

21 The different kinds of experts that we run into.
22 I'm a quantum expert, so I have experience in economics,
23 accounting and finance valuation. I do a lot of
24 industry work in certain types of industries, but
25 I would not call myself an industry expert. So

1 17:40 I'm a subject matter expert, but in our firm, or in
2 other firms like ours, you will find people that have
3 industry experts, and they can be telecoms experts, oil
4 and gas expert, mining experts, whatever kinds of
5 experts that come from those industries and have true
6 expertise.

7 They're not just people that know where to look
8 things up and can assist a court in writing a report by
9 looking up reference material; these are people that
10 possess true expertise and can give opinions. As I said
11 in my last answer, there is no real gatekeeper in
12 international arbitration that would qualify an expert.
13 Anyone who produces a CV can call themselves an expert.
14 So, in the selection of experts, counsel, especially,
15 because you are the gatekeepers initially, have to be
16 very, very rigorous in examining the experts'
17 credentials to ensure that they have that kind of
18 expertise.

19 As for timing, it sounds like it's a little
20 self-serving but we always like to get involved as early
21 on in the case as possible. The reason that you bring
22 a case before an arbitral tribunal is principally to
23 recover damages. There may be other reasons behind
24 the case but principally it's to achieve an award of
25 damages, or to avoid an award of damages.

1 17:41 So there may be a legal construct that you use in
2 your case but, when it's analysed from a quantum point
3 of view, will not actually produce substantial damages
4 or will expose your client to substantial damages. So
5 having an expert who can advise on the framework for
6 damages sort of as the case evolves, as you discuss
7 the legal theory, as opposed to after the arbitration is
8 filed and the initial pleadings are completed, when you
9 don't have an option of changing your strategy, in my
10 opinion is advisable.

11 There was a reference to a sort of "clean" expert
12 and a "dirty" expert, and certainly, if you are a true
13 independent expert, you should be free from bias or
14 intent. You're not there to help your client win;
15 you're there to assist the tribunal in understanding
16 technical issues. You should avoid the use of jargon
17 and your report should be short and understandable. You
18 know, a brilliant expert who is a brilliant analyst who
19 cannot communicate simply does not achieve much in
20 a hearing. But these are the "clean" experts, the
21 people who come as independent experts. But your case
22 may require someone on the inside who can help you with
23 strategy, and to think about how your case should be
24 presented from a quantum perspective, and how to deal
25 with the opposing side's quantum expert, and how to deal

1 17:43 with cross-examination of that expert. So you may need
2 someone who is an advisory expert who is not going to
3 give you an opinion, and those are referred to as
4 the "dirty" experts.

5 Mr Shreyas Jayasimha: Thank you for that.

6 Matt, you have interviewed several experts as well.
7 Can you share if there are any best practices in
8 interviewing experts, also, maybe confidential
9 information that you need to share with the expert at
10 the outset, as a logistical matter, and, at the same
11 time you wish to retain the sense of independence. So,
12 over to you.

13 Mr Matthew Gearing: Thanks, Shreyas. Let me start
14 deliberately by not answering your question but by
15 applauding Howard on something he said, which is it's
16 extremely refreshing to hear an expert as esteemed as
17 Howard saying that many cases are over-experted.
18 I completely echo that. I echo it often against myself
19 because sometimes I think I'm responsible for ensuring
20 cases become over-experted at the end of the day, but we
21 all know how the bandwagon starts, one expert leads to
22 another, an 80-page report leads to a 100-page report,
23 leads to a 120-page report in reply.

24 So in a roundabout way, my first answer would be to
25 say, before you even interview an expert or even think

1 17:44 about an expert, ask yourself once, twice, three
2 times: do you really need an expert?

3 I think in the area that Howard practices in, in
4 quantum, it's less controversial because there are many
5 exercises in quantum where you obviously do need
6 an expert. You need an expert to convince a tribunal as
7 to the validity of your DCF analysis. You need
8 an expert to tell you how much you can claim by way of
9 lost profits. In many other areas, if you are dealing
10 with jurisdictional merits, you should ask yourself
11 extremely carefully whether expert evidence is required
12 at all.

13 Now, dealing more directly with your question,
14 I think, certainly, when I'm involved in selecting
15 experts, we look at two things. First of all, we look
16 at genuine expertise, and secondly, we look at
17 experience in giving evidence. Sometimes the two don't
18 necessarily match up, because sometimes you can find
19 someone even from your past experience or a colleague's
20 experience, or you will reach out to other people in
21 the room, in gatherings like this, and someone will say,
22 "You know, I had a pipeline arbitration a year ago and
23 I had a terrific expert", and you will have a pipeline
24 arbitration and off you go and speak to that expert.

25 Genuine expertise is what we would look for, first

1 17:46 of all. If you don't know the expert, often a simple
2 phone call and an exchange of emails may be at least
3 enough to get you up and running. But then you have
4 the question of, well, how are they going to be in front
5 of the tribunal? How are they going to write their
6 reports and how are they going to be in front of
7 the tribunal? In that case, of course, if you have seen
8 them yourself, then that's the best recommendation.

9 In quantum, to mention quantum again, most of us are
10 very used to seeing quantum experts and most of us have
11 our own ideas as to the quantum experts we like to see
12 and we like to instruct. If you are going a bit
13 off-piste into more difficult areas, then, again, you
14 are perhaps going a little bit on faith and reputation
15 rather than personal experience.

16 Mr Shreyas Jayasimha: Just a quick follow-up with you on
17 that, going slightly off-piste myself, the large
18 practices, such as perhaps your own firm, and perhaps
19 dealing with large expert bodies like Howard's firms, do
20 you see practices emerging on best practices to perhaps
21 not instruct the same expert overtly beyond a certain
22 set of number of matters, and is there a time gap that
23 you keep between engaging one expert to going back to
24 them again? Is there a practice emerging in the market?

25 Mr Matthew Gearing: Yes, I think there is. There are other

1 17:47 representatives of big firms in this room and they may
2 have a comment, but I think a rule, a soft rule which is
3 not bad to adopt, is to take the three-and-three rule,
4 which has emerged for past appointments by arbitrators
5 by the same counsel or the same party in respect of
6 arbitrators, and apply that to experts. Very roughly,
7 within my firm, we will ask ourselves, well, have we
8 appointed this expert -- or, I have to say, this whole
9 organisation -- three times or so in the last three
10 years? If we have appointed them more than three times
11 or so in the last three years, then it's not that we
12 definitely won't appoint them, but we will certainly
13 consider whether someone else can fit the bill.

14 Mr Shreyas Jayasimha: Thank you.

15 Anand, you talk about the under-utilisation of
16 experts in India, but do you see particular types of
17 disputes where experts are under-utilised with the, for
18 example, emergence of economic jurisprudence in
19 competition law, and now perhaps the new oncoming
20 follow-on claims apart from the claims that are existing
21 within the competition law framework or any other use of
22 experts that you see?

23 Mr Anand Desai: Both are clearly very relevant topics where
24 you need expertise to come in. We are also seeing much
25 more complex contracts now, in terms of large projects

1 17:49 which have their own complexities in terms of
2 technology, what is a liability, who is responsible,
3 et cetera. I really believe, for a lawyer or
4 an arbitrator to have that expertise himself is highly
5 unlikely.

6 I think what is more exciting currently, at least
7 for me, is when you have disputes involving technology,
8 with artificial intelligence, you have blockchains coming
9 up, and those are even more complex for people like us
10 who have not understood how these things work. A simple
11 thing, as an example, an email that is put into
12 evidence, I think India still very few people understand
13 how an email can be traced, how the headers are supposed
14 to be looked at, et cetera. So whether the email really
15 was sent on that date and time or not, itself is
16 something that befuddles several lawyers and
17 arbitrators.

18 So, with emerging technologies, with emerging areas,
19 there is huge scope -- necessity as well -- to have
20 experts, to my mind.

21 Mr Shreyas Jayasimha: One point that I don't want to miss
22 out is the emergence of the professional Indian law
23 expert. There is a small body of people who are
24 testifying on Singapore law in Singapore courts, London
25 courts, international arbitrations seated elsewhere. Do

1 17:50 you see a new breed of the Indian law expert, or is it
2 still the retired Chief Justices who are the Indian law
3 experts?

4 Mr Anand Desai: No, I think there are more and more coming
5 out, which is good. The caution I put in my earlier
6 answer continues, that often I see them putting in their
7 opinion of the facts rather than limiting themselves to
8 the law.

9 Tan Sri Dato' Cecil Abraham: I think in my experience, when
10 we are dealing with the question of Indian law, Indian
11 lawyers tend to go to retired judges of the Supreme
12 Court to give evidence on those issues. I mean, I've
13 only come across one or two instances when a senior
14 advocate has been asked to give evidence, and then when
15 he's ranged against the next Chief Justice of India,
16 I suppose the tribunal sometimes has to decide who is be
17 given more weight as such. So I suppose for those
18 reason, we tend to see more and more ex-judges giving
19 evidence on Indian law before arbitral tribunals. But
20 perhaps one of the things is maybe professors of law
21 should come before tribunals as well.

22 Mr Vikram Nankani: Thank you, Tan Sri. I'm not as young
23 and bold as Shreyas to raise a very controversial topic.
24 I will move away from retired judges versus professors.
25 Let me start at the beginning where the whole

1 17:52 concept or thought process of getting an expert involved
2 is concerned. Obviously, if one party puts his hand up
3 to say that we are going to put in an expert, the other
4 party, if not for any reason, will like to
5 counter-balance it with an expert from their side. Now,
6 there will obviously be an opportunity for joint meeting
7 between the two expert, but in that joint meeting, are
8 they going to be looking at two different poles, north
9 and south? Suddenly, they discover and found out that
10 there is very little in common on the instructions which
11 were given to them. So what is the solution? Is the
12 solution to prepare a joint common memo where both
13 parties will agree on the set of questions to be sent
14 out to the expert, and both experts would simultaneously
15 give their views on those agreed questions?

16 That is really a vexed issue. Matt, what are your
17 views on this?

18 Mr Matthew Gearing: Thank, Vikram. A couple of points.

19 I think, again, in terms of controlling the
20 proliferation of expert evidence, the 80 pages becoming
21 100 pages becoming 120 pages, et cetera, the best way is
22 to agree a common set of instructions at an early stage.
23 First of all, you said that if one party wishes to put
24 in an expert, I would challenge that and I would say,
25 certainly in this day and age, many proactive tribunals

1 17:53 are saying, well, just because a party wishes to put in
2 an expert, that isn't enough; the tribunal has to be
3 satisfied that the admission of that expert evidence is
4 going to materially assist.

5 This goes back to the old chestnut about
6 arbitration, arbitrators being proactive. If they are
7 being proactive, if they have read in and they have
8 thought about the case, they will be more confident and
9 they will be more able to say, "Well, do you really need
10 expert evidence in that area?" But once you have got
11 over that hurdle, whether the parties are just doing it
12 and the tribunal is allowing it or the tribunals are
13 positively engaged in the process, then a joint memo and
14 a joint set of instructions is obviously the way to go
15 because it avoids the two ships passing in the night
16 phenomenon.

17 But I have to say, it's still quite a rare thing
18 that you actually see that. Again, because I think
19 where there is a dispute between the parties as to what
20 they want to tell their experts to do, it's quite rare
21 that a tribunal would be confident enough to intervene
22 at what would normally be at a fairly early stage in
23 the arbitration and resolve that dispute and to say
24 positively, "No, the instructions will be this", or
25 "The instructions will be that". But if you can do it,

1 17:54 and if the tribunal is engaged, and the counsel are
2 open-minded enough to allow it, joint instructions
3 approved by the tribunal must be the way to go.

4 Mr Vikram Nankani: Any view, Howard?

5 Mr Howard Rosen: Yes, I feel pretty strongly about this.
6 There's a lot of gamesmanship that goes on in the world
7 of treaty arbitration right now, whereby a claimant
8 expert will write a report based on instructions from
9 counsel. The respondent will respond to that report
10 with only a criticism but not offer a positive view on
11 damages at all.

12 The reply report is written by claimant's expert
13 addressing those criticisms, and then, in the rejoinder
14 report, for the first time, the respondent's expert will
15 now put forth a different view of how to calculate
16 damages in a different number, at which point
17 the claimant's expert doesn't have a chance to respond.

18 So you get this phenomena that we see frequently of
19 two ships passing in the night, where a tribunal has the
20 battle of the experts; one expert says it's worth 100
21 and the other expert says it's worth 0. What's
22 the tribunal to do? You know, they look at the
23 credentials of the experts, they both are
24 well-credentialed experts; the reports sound plausible,
25 sound reasonable; in the absence of some very thorough

1 17:56 investigation by the tribunal in witness conferencing,
2 they're left with two reports that aren't very helpful.
3 So it's very, very frustrating to be an expert in those
4 types of cases.

5 As a matter of course, if in one of the earlier
6 procedural meetings the tribunal takes an activist
7 approach and says, "I want to see the instructions
8 counsel has given to experts, and I want to make sure
9 that you, as counsel, can instruct your experts to do
10 whatever they do, but included in those instructions we
11 are instructing you to make sure that your experts
12 respond to each other so that we get the evidence on all
13 of the issues from both experts", and so whether it's
14 done as a joint letter of instruction to both experts,
15 or whether counsel, through the tribunal, consolidates
16 those two sets of instructions, it has to be done.

17 Mr Vikram Nankani: In the interests of time, I will not
18 stick to the script, so let's go to the related party,
19 although the point which we had slotted for discussion
20 in the next is also equally interesting, on privilege in
21 relation to experts.

22 We move on to the related topic -- assuming we don't
23 have that happy position of joint set of instructions to
24 experts, we still have one more opportunity where
25 the two experts could meet together and come up with

1 17:57 common points of agreement or disagreement. But
2 the moot point is that at such meetings, would you or
3 would you not allow party counsel to remain present, or
4 would you leave the two experts to be on their own and
5 try to sort things out between themselves?

6 What would you like to say on that? Firstly, we
7 will get the Indian perspective. Have you had any
8 experience of joint meetings and have you seen any joint
9 meetings happening without the counsel remaining
10 present?

11 Mr Anand Desai: I have not seen one without counsel
12 present, because the sense is the counsel have to govern
13 what the experts are heading towards.

14 Mr Vikram Nankani: Matt, what are your views on this?

15 Mr Matthew Gearing: Yes, I've seen many where experts meet
16 without the counsel being present. Sitting here, of
17 course the correct thing to say is that counsel
18 shouldn't be present because well-briefed experts should
19 be able to meet and they should be able to collaborate
20 and they should be able to narrow areas of difference
21 and then genuinely assist the tribunal, which is, of
22 course, their function.

23 I mean, that must be the right thing. Of course,
24 when it comes down to it, and your counsel and you know
25 what are the good points of your case, and you think you

1 17:59 know what are the less good points, then that becomes
2 quite a difficult thing to allow -- although it does
3 increasingly happen. But actually, the critical thing,
4 it seems to me, is not so much whether the experts meet
5 on their own, whether by telephone or face-to-face
6 without counsel, but it's whether the product of that
7 meeting is presented to the tribunal without counsel
8 getting involved.

9 So if two experts meet, and quite often if they both
10 sensible people, will come to a measure of agreement on
11 a number of points, if they produce a joint memo, which
12 would then become something on the record which is sent
13 to the tribunal without counsel getting involved, then
14 that can genuinely cut through many issues. But if they
15 have to, which is often the case, go back to counsel
16 before they can sign off on that memo, then much of
17 the progress which is made in the meeting is then undone
18 when counsel get involved in the memo. It's something
19 that Howard and others and I were discussing earlier.

20 Howard, you said you had experience of that,
21 I think.

22 Mr Howard Rosen: Yes. Very briefly, I've had many, many
23 meetings with opposing experts in arbitration hearings,
24 where counsel attends the meetings and requires a review
25 of the joint expert report, or input to it. Any measure

1 18:00 of agreement, any measure of progress is immediately
2 undone, in almost every case.

3 Again, I know it's hard for counsel to lose a little
4 bit of control and trust their experts to meet and act
5 sensibly, and on issues that are not matters of law,
6 that are just matters of whatever your expertise is --
7 whether it is economic, engineering, or whatever it is.
8 You have hired your experts for a reason, and you trust
9 their judgment.

10 You know, when we do a joint expert report, we can
11 eliminate two-thirds of the issues usually, if counsel
12 does not get involved.

13 Mr Shreyas Jayasimha: Before we open for questions, do you
14 have any expectations of the institution when it comes
15 to experts? For example, there may be situations where
16 institutions are called upon to appoint experts in
17 the absence of agreement between the parties, or
18 the tribunal not making that decision. Do you see any
19 role for institutions at all when it comes to experts?

20 Tan Sri Dato' Cecil Abraham: Well, I have never come across
21 such a situation, because it's either the parties
22 appoint the experts, or the tribunal. I think those are
23 really the two options that are open.

24 Mr Shreyas Jayasimha: A quick reason for that was that --
25 for example, appointing authority rules, LCIA has it,

1 18:02 a few other institutions have it, and though rare,
2 arbitral institutions are in fact called upon to appoint
3 experts.

4 With that, may we open it to the floor for any
5 questions. I see one at the back. The lady.

6 Participant: More than a question, this is actually
7 a comment that I would like to make on something that
8 was said earlier about the two experts, like two ships
9 passing each other in the night and how the respondent's
10 expert rarely ever replies to the claimant's expert,
11 that Howard brought up.

12 I wanted to share an experience that I had recently
13 in an investment arbitration case where something like
14 this happened. The tribunal then, because it was
15 completely lost with all these conflicting figures and
16 positions that were put to it by the two experts, asked
17 the experts to quantify each objection that the
18 respondent had to the claimant's claims. Each of the
19 experts presented the tribunal with a factual matrix, so
20 the tribunal had to choose and say, "Okay, if I retain
21 this position, then this is the amount of the claim that
22 could be knocked off, this is the amount that could be
23 added on". In the end, that sort of gave the tribunal
24 a good roadmap through the damages claim, and helped
25 them to come to an ultimate quantification of the claim

1 18:03 which they really appreciated in the end.

2 So that could be a possible solution. It worked
3 very well in this particular case, and I don't know if
4 any of you have had experience with something like this.
5 It would be interesting to hear about that.

6 Mr Howard Rosen: I can tell you my own experience. Experts
7 are usually given 20 or 30 minutes to make
8 a presentation to the tribunal before cross-examination.
9 In every single case where I testify, that's exactly
10 what we do. We have basically a bar chart that starts
11 with our number and reconciles to their number, and
12 there is a different box in a different colour for each
13 one of the issues where we differ.

14 A lot of the decisions, though, have an interactive
15 effect, so you can give an approximation for each one of
16 them, but it can't be exact. But it is very helpful for
17 the tribunal -- unless they disagree with both experts.
18 And because in these cases, the experts have been so
19 disagreeable, they may not rely on either of them, and
20 then they really have no help. You will see in
21 the reason, when you read the awards, sometimes
22 tribunals say "The experts really weren't that much help
23 to us, but here is some evidence and here is how we get
24 to a number".

25 But, yes, that is something that experts should

1 18:04 always do in every single case.

2 Mr Vikram Nankani: Any more questions?

3 Yes, please.

4 Participant: My question is directed to Mr Rosen.

5 You mentioned about conflicting reports and
6 addition, subtractions, variations. At least as far as
7 the judiciary is concerned, at least in this country, we
8 are more bothered with the truth. If the reports are
9 manipulated, I don't think that it would give a correct
10 picture in the award. After all, even an arbitrator
11 wants to know the truth, and if it's an inconvenient
12 truth in the report that is not given, what do you do?

13 Mr Howard Rosen: What we try to do is always try to bring
14 it back to common sense. A lot of people, when they
15 read expert reports, get lost in the technical aspects
16 of them, but in the end, arbitrators should always
17 remember that the market ultimately determines
18 the amount, the value of an asset or a business. It has
19 to make sense.

20 If you have a respondent expert that says that
21 there's a gold mine that has been expropriated, it's
22 worth nothing or worth negative, that is obviously
23 incorrect. I mean, it's a gold mine. We all want
24 a gold mine.

25 So when we present our evidence, what we look for

1 18:06 is, we say, "Okay, we have valued something in a number
2 of different ways and we have reconciled the number", it
3 could be a low number, a high number, it depends what
4 the facts are. But then we look for other indications
5 of the value in the market place to give some context to
6 it, to give some common sense about it.

7 When arbitrators hear technical evidence and read
8 technical reports, if the experts have done their job,
9 they should not be left wondering. They should really
10 understand the basis of that particular valuation, and
11 it should make sense in context. If it doesn't, then
12 the expert, or the experts, have not done their jobs.
13 So it should never feel like the truth gives you
14 the wrong answer.

15 Mr Vikram Nankani: I think that is a fair answer, because
16 many times, even if their expert is objective, six is to
17 one, nine is to the other. So there are always two
18 sides of the coin, and both are equally genuine. So
19 that is a possibility. With that, any more questions,
20 please? Right at the back, yes.

21 Participant: My question is something with regard to what
22 Mr Rosen has just discussed in the last question, and
23 also something that came up in the second session. If
24 you have a conflicting report of experts that come out
25 in arbitrations, is it that much more imperative, and is

1 18:08 there merit in having experts who sit on the panel as
2 arbitrators themselves to be able to cut down on
3 the kind of jargon that comes out in the expert reports
4 and actually bring out a clear award in finality when
5 you have an arbitration proceeding?

6 Mr Howard Rosen: There are two schools of thought on
7 whether experts should sit as the fourth arbitrator or
8 even as the third arbitrator. I mean, I've done it
9 twice, I've sat on an arbitral tribunal and as sole
10 arbitrator, but these were on quantum issues.

11 The Cairn position is that the tribunal will just
12 rely on the expert blindly to determine the quantum
13 issues, and that the tribunal won't discharge
14 their responsibility as lawyers and judges, and so
15 that's the position I've heard that's sort of against
16 having their own experts sit behind them on the tribunal
17 and whisper in their ear.

18 The positive side of that is, if there is someone up
19 there that has a command of the technical jargon and
20 the science behind the expert report, when the experts
21 present their evidence, they're more likely to be
22 completely transparent. But I think, instead of going
23 through the step of appointing an expert to the tribunal
24 to advise them, and it's sort of going against my own
25 self-interest, the better way to ensure that you get

1 18:09 a reconciliation between experts and frank disclosure
2 from experts is to have witness conferencing, have
3 the two experts sit side by side and allow the tribunal
4 to put questions to them and say, "Okay, Expert A said
5 this, Expert B, what do you think?" And have them have
6 a conversation to reconcile their differences in front
7 of the tribunal. You get a very full, frank discussion
8 if you do that.

9 Mr Matthew Gearing: Just to say, I think in international
10 commercial arbitration or in treaty arbitration, it's
11 pretty rare to see an expert per se appointed as
12 arbitrator. It does happen, but I've rarely seen it.
13 I think most of the time you will get a situation -- you
14 hope to get a situation where the arbitrators know
15 something about the underlying issues. Gas price
16 arbitration, for example, a case where you wouldn't
17 really appoint an arbitrator who hadn't done at least
18 several of those cases before, but it is rare that
19 the arbitrator's knowledge of the issues will be so
20 deep, so profound as to dispense with the need to
21 appoint an expert. That's in a situation where you go
22 off and appoint an expert if you really need it.

23 Mr Vikram Nankani: Could you think of a situation where
24 an expert doubles up his role and an award comes before
25 an Indian court? What do you think would be

1 18:11 the reaction?

2 Mr Anand Desai: I think it is a very broad question, it
3 depends on the nature of the dispute, but if it is
4 a purely technical dispute, I think it will stand.

5 Mr Vikram Nankani: So a person can wear two hats? George?

6 Mr George Burn: Thank you, Vikram.

7 This is really to develop a point that
8 Matthew Gearing made on expert selection and
9 appointment. In my mind, at least, I think there's
10 a distinction to be drawn between different types of
11 expert. So you will remember that Matthew made the two
12 points that when he's looking for an expert, he's
13 looking for somebody who is really well-versed in
14 the technical field, first and foremost, and then, as
15 a secondary matter, would look at their testifying
16 experience.

17 I think you were alluding to this, the same point,
18 so I don't think I disagree with you, Matthew, but just
19 to develop the point, I think that first one is really
20 what it is all about, really. In certain areas, like
21 quantum, what you get is very highly-developed technical
22 ability from people who are also very good at
23 testifying, with teams behind them who are good at
24 developing the material that is required to testify
25 well. So you get the highest quality technical analysis

1 18:12 from the very same people who are experienced technical
2 testifying experts. You also find that in areas like
3 delay analysis in major construction disputes, or
4 the technical issues that go into bunker disputes, in
5 shipping disputes.

6 But there are other types of experts in very
7 technical areas where, actually, in my opinion,
8 the experts who have some testifying experience may not
9 be the best people. They may not be as deeply embedded
10 in that technical field and be able to give the right
11 compelling analysis of a particular point.

12 I had a case last year in which one of the fields of
13 expertise that was required was soil analysis. Both
14 sides instructed experts who were effectively academics,
15 who had little-to-no testifying experience -- certainly
16 the guy on our side had no testifying experience -- they
17 were very rough and ready because they had never done
18 this stuff before. We briefed them but they were not
19 familiar with what was required of them in this process,
20 but it was much better to have two experts who really,
21 really understood this particular academic field.

22 So I think there are those two different areas.
23 Some areas, you want testifying experience; some areas,
24 actually, I would kind of move away from the ones with
25 testifying experience.

1 18:13 Mr Vikram Nankani: On a slightly different note but in
2 a related context, you may have a very good expert who
3 may turn out a very robust report, but when you put him
4 in the box, he sort of crumbles and the whole case falls
5 on its face. When you are appointing an expert, how
6 much weightage would you attach to his demeanour, his
7 outlook, his articulation and his horizon, if I may use
8 that expression?

9 Mr Matthew Gearing: Can I just say something.

10 I completely agree with what George says. I think
11 mostly you look for underlying expertise first and then
12 experience as an expert in the witness box, second. All
13 I would say is that I have noticed in recent times that
14 the second factor is emphasised a lot. You find that
15 there are now league tables or statistics published by
16 institutions saying, "We had X hearings last year, and
17 our experts were cross-examined Y times". You know,
18 they possibly wouldn't be doing that if the market
19 didn't think it was important. So maybe George and
20 I are in the minority in that regard in thinking that
21 you really primarily look for underlying expertise.

22 Having said that, if your proposed expert has not
23 given evidence before, of course, you are going to probe
24 a bit more really how they come across. But a simple
25 conversation should elicit that. Do they articulate

1 18:15 complicated concepts simply? Do they speak well, to put
2 it shortly? If they do, you would probably think that,
3 combined with their expertise, they may be a good
4 expert.

5 Mr Vikram Nankani: With that, we will have to close. Would
6 you like to wrap up, Shreyas?

7 Mr Shreyas Jayasimha: Thank you to each of the panels. As
8 an audience, there is much more to experts than that
9 very short word. This is a conversation that has just
10 begun. Howard said that experts always come last.
11 Maybe to the organisers, maybe this is a topic that even
12 in conference experts come last. Maybe we could advance
13 these sessions on expert, it remains superficially
14 addressed if it is in the last session. Thank you very
15 much to the panellists and to the organisers.

16 Mr Rahul Donde: Thank you to the panellists. I invite
17 Mr Nicholas Peacock, partner of Herbert Smith Freehills,
18 to kindly hand over tokens of appreciation to our
19 panellists.

20 (Presentation of tokens of appreciation).

21 Mr Rahul Donde: George Burn, this time the American
22 comedian, once very famously said the best way to give
23 a good sermon, in his case, is to have an excellent
24 opening, to have an excellent ending and to get those
25 two as close together as possible. Not the case with

1 18:19 this conference, which has been absolutely excellent
2 through and through.

3 With that, I invite Mr Vyapak Desai, co-chairman of
4 the MCIA Council, to give his closing remarks.

5 Vyapak Desai: Thank, Rahul. I will make sure that it is as
6 close as possible.

7 Before closing the conference, let me put some
8 statistics. Today, we had more than 230 participants
9 coming from 10 different jurisdictions, including, of
10 course, several cities in India, London, Singapore,
11 Japan, Canada, Bangladesh, Switzerland, Sri Lanka and
12 maybe many more. We had six sitting judges, including
13 the Chief Justice of India, including
14 the Chief Justice of Mumbai, and 12 sponsors. Most of
15 the names are pretty visible, as the stage demonstrates.

16 Most of the audience still staying back at 6.30 on
17 a Saturday. Can we have a huge round of applause.

18 (Applause).

19 As we have done through the day, we have been
20 ruthless to each of our panellists, to each of our
21 panels. As promised, we are going to end this
22 conference right on dot, maybe a little early, at 6.30,
23 before we hit the real bar.

24 That only assures the audience here and the users of
25 MCIA, the community here and elsewhere that, if we can

1 18:21 do even for a conference in India, on a Saturday,
2 I'm sure we can administer our cases as efficiently and
3 as effectively as we have done for this conference.

4 Let me thank the people who have done the most hard
5 work today, the people from DTI. Can we have an even
6 bigger round of applause for them. I think they have
7 done a fabulous job, I don't know how many of you saw
8 how on the job they were, they were on the dot when they
9 had to change certain things, they were understanding
10 10 different accents, making the transcript so well that
11 that also shows that if such a facility is used in
12 an arbitration, how effective it can be: it can easily
13 save a lot of time and cost and bring the efficiency
14 which we always want.

15 Of course, these services are available, if you have
16 an MCIA venue or even an MCIA-administered case, so
17 please ask for that whenever you use MCIA's services.
18 We are also going to put the transcripts and the full
19 video of this conference on the website of MCIA for
20 people to see what they said, what they heard, whether
21 it was right, whether it was wrong. I'm sure, with
22 the kind of audience we have, there will be enough
23 debates along that. That's most welcome.

24 Let me go back to what Rahul said: we should end
25 where it started.

1 18:23 As Madhukeshwar pointed out in his opening speech,
2 he brought the concept, or he mentioned the concept
3 about collective aspiration of MCIA. I think that
4 reminds me of, I would say, a statement which I have
5 read somewhere, I don't remember whose statement it is,
6 but it says something like this, that if you want to go
7 fast, go slow, if you want to go far, go together.
8 That's what I would say. Put MCIA in the league where
9 we want people to come together, take this whole cause
10 of bringing the institutional arbitration at
11 the forefront, because if we have such a good law, which
12 is ever-changing, as the topic of today's conference is,
13 and it's addressing all the concerns of all
14 the stakeholders, if we have such a great counsel
15 available, from several parts of the world in India for
16 India-related disputes, then nothing stops us from
17 becoming the torch-bearer, as MCIA, to bring
18 the institutionalisation to the forefront.

19 Again, as Justice Misra said, institutionalisation
20 is here to stay, and I'm sure MCIA will be remembered as
21 part of the history to bring the focus at the forefront
22 of the arbitration world.

23 Thank you.

24 (6.25 pm)

25

	I N D E X	
		P A G E
1		
2		
3	Welcome address by Madhukeshwar	2
4	Desai	
5		
6	Address by Shuva Mandal	5
7		
8	Address by the Honourable Justice AK	12
9	Sikri	
10	Address by the Honourable Chief	26
11	Justice Dipak Misra	
12		
13	Remarks by Neeti Sachdeva	34
14		
15	Opening remarks by Nish Shetty	38
16		
17	Session 1: Negotiating Contracts	48
18		
19	Session 2: Industry-specific Experience	84
20		
21	Session 3: Developments Post Amendments	106
22		
23	Session 4: Hot Topics of Arbitration	146
24		
25	Session 5: Role of Experts	189